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to Hall ...

Hollywood hero

Technology, Page 10

**European parliament** 

The unsung exploits UK election system

Europa, Page 12



Japan

Recovery still uncertain

Survey, separate section



Weekend FT The race for integration

#### Russian bank chief attacks rivals over

talk of bankruptcy

Russia's fifth largest bank, Inkombank, accused "vengeful" government officials and "dishonest" rivals of provoking rumours that the institution was on the brink of bankruptcy, prompting withdrawals of Rhs160bn (\$32m) since the beginning of the month. Central bank officials and senior members of the government in Moscow have publicly vouched for Inkombank's solidity over the past few

EASF, the German chemicals group, is to close four plants at its main production site in Ludwig-shafen, Germany, with the loss of 900 jobs. The move was prompted by the decline of the European textiles and leather markets. Page 15

Ruropean Union ambassadors moved to ensure they could introduce rapid retaliatory action against the US if it passed legislation which would penalise foreign companies which "traffick" in confiscated assets in Cuba. Page 6.

Russian PM moves to end power crisis: Russian prime minister Victor Chernomyrdin ordered an emergency shipment of 10,000 tonnes of fuel to the far east to end an energy crisis which has hit hospitals, schools and local government offices. Page 3

AT&T shares hit by warning: Shares in AT&T, the largest US telephone company, fell 5 per cent after its chief financial officer Rick Miller warned that intense competition in the deregulated US market would result in less growth in its domestic consumer business than last year. Page 15

US trade deficit worsens: The US trade deficit increased for the third consecutive month, rising by more than 13 per cent to \$10.9bn in May, Page 6

Investors sought for Stonehooge plan



monument in the UK, is to get a new lease of life under plans by English Haritage, the government fi-nanced organisation which administers the 4,000 year-old ring of stones. It is seeking £82.5m (\$50.7m) from private companies to contribute towards the construction of a new visitor centre on the site.

HK exchange chief to resign: Hong Kong Stock Exchange chief executive Paul Chow is to resign at the end of January. Page 7

Gold price lifts Angle American: Higher gold prices helped Anglo American's gold and uranium division report a 43 per cent rise in profits to R323m (\$73.6m) for the quarter to the end of June. Page 13

Japanese trade surplus down 40%: Japan's trade surplus recorded the higgest half-yearly drop in 16 years, falling by 40 per cent to Y3.1110n (\$28.6bn) in the first six months of this year. Page 7

Benacci, Merico's largest financial group, may sell part of its brokerage firm, Accival, to complete a \$1bn recapitalisation for its banking arm, Ban-

World Bank warms Morocco, Tunisla: The World Bank has warned Morocco and Tunisia that they are falling behind other developing countries, a week after it called on them to accelerate their integration with Europe. Page 4

Doubt over South Pacific conce Australian foreign minister Alexander Downer warned that concessions in the South Pacific Regional Trade and Economic Agreement may not continue indefinitely. Page 5

'Dudayev still alive' claim: Rebel Chechen field commander Salman Raduyev, reported killed in a battle against Russian troops in January, reappeared in Checimya claiming that separatist leader Dzhokhar Dudayev was also alive, though in a criti-

Yangtze flood threat: China has mobilised more than Im people to reinforce the banks of the Yangize after the country's longest river swelled to its third highest level on record.

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## Anti-terror and safety teams probe TWA crash

By Juriek Martin in Washington and Michael Skapinker in London Clinton says no evidence yet that a bomb caused disaster Safety and anti-terrorism teams Clinton said yesterday there was

began parallel investigations yes-terday into Wednesday night's crash of a TWA Boeing 747 off Long Island, in which 228 people A National Transportation Safety Board team arrived at the scene early resterday, while the FBI opened its own investigation.

assisted by anti-terrorist specialists from the New York City police department. President Bill

prompted with the explosion so far no evidence a terrorist bomb had caused the crash of which destroyed a Pan-American aircraft above Lockerble, Scot-Flight 800, which had been bound land, in 1988, Mr Clinton warned the American people not to "jump to conclusions" and blame international terrorists for the for Charles de Gaulle airport în The aircraft appeared to break

FRIDAY JULY 19 1996

into two and burst into flames before crashing into the Atlantic Ocean 70 miles east of New York TWA disaster. Recalling the initial speculation of foreign terrorist involvement in last year's bombing of a federal building in Oklahoma City. Rescuers found no survi-

City, he said "we have no evidence on this flight that would indicate the cause of the acci-

Ms Janet Reno, the attorney general, confirmed that the FBI and state law enforcement agenwere investigating at least two telephone calls claiming responsibility. Both, she said, were received after the crash had become public knowledge. Mr

calls are accurate and sometimes they are attempting to ride along on a tragedy." Neither Mr Clinton nor Ms Reno would comment

on the nature of the messages. The calamity came just 48 hours before tonight's formal opening of the Olympic Games in Atlanta, Georgia. The city was against foreign and domestic ter-

rorism. This was tightened ves-terday but officials reported no new special alerts.

The US has been on heightened alert aince the truck bombing of the apartment complex housing American servicemen near Dhahran, Saudi Arabia, last month. The crash is likely to further damage passenger confidence, shaken in May by the crash of a ValuJet DC-9 in Florida, which

killed 110 people. Initial

Continued on Page 14 Setback for TWA, Page 6

## **UN** forum to set limits over global warming

The world's governments yesterday agreed to set tough, legally binding targets on green-house gas emissions beyond 2000 in spite of strong resistance

A declaration by environment ministers at the end of a twoweek meeting of the United Nations climate change convention marks the first time countries have committed themselves to negotiating mandatory targets for curbing emissions of gases, warming the earth's atmosphere.

Existing targets, which commit industrialised countries to returning to 1990 levels of greenhouse gas emissions by 2000, are voluntary and, on present trends, will be missed almost Conference observers said a US announcement on Wednesday in support of legally binding targets

was pivotal. Mr John Gummer,

UK environment secretary, was also apparently influential in closed-door negotiations on Wednesday night in persuading the rest of the European Union to support Washington's position.
The declaration calls for nego fiators to agree "quantified legally binding objectives for emission limitations and significant overall reductions within specified timeframes". These

conference to be held in Kyoto, Japan, in December 1997. Australia and New Zealand yesterday said they had reservations about the "legally blinding" provision, but could support

would be endorsed at another

the rest of the declaration. Fourteen other countries, among them Russia and leading oil exporters including Saudi Arabia, Nigeria and Venezuela, objected to the declaration as a whole, saying it misrepresented the state of the scientific debate on climate change.

Throughout the conference, with the vigorous backing of industry and energy lobbles from the US and Australia, the energy producers argued against accepting the latest report from the Intergovernmental Panel on Climate Change as the basis for

The IPCC report, the work of more than 1,000 scientists, concluded for the first time that human activity, mostly through the burning of fossil fuels, is causing global warming. This had potentially damaging consequences, including a greater risk of natural disasters, famine

and disease. The ministerial declaration describes the IPCC report as comprehensive and authoritative" and a basis for "urgently strengthening action" to curtail "dangerous" interference with the climate system.

Mr Michael Zammit Cutajar, executive secretary of the climate change convention, yesterday said the declaration had the over whelming support of the 150 gov-ernments attending the conference. "It is a major step forward",

Environmental groups also welcomed the declaration but expressed disappointment that the conference had not decided what the mandatory targets should actually be.



prime minister said the pair had "cleared the air" over the Middle East peace process Report, Page 12

## Fed chief helps spur US share prices

US share and bond prices rose strongly yesterday in response to reassuring comments on inflation and growth by Mr Alan Greenspan, the Federal Reserve

Mr Greenspan told a Senate committee the outlook for inflation was "more favourable", with a projected deceleration of economic growth starting in the second half of this year and extending through 1997.

His remarks suggested the Fed was unlikely to signal more than a marginal quarter-point increase in interest rates at its policy meeting next month, and might do nothing if economic data suggested little upward pressure on wages and prices.

After the turmoil of recent days it was welcome news for Wall Street. By early afternoon, age had risen 81.01 points to 5.457.89. The benchmark Treasury 30-year bond rose more than a point, pushing the yield

down to 6.92 per cent. Mr Greenspan said the Fed stood ready to raise interest rates should economic figures

"persuasively suggest an oncom-ing intensification of inflation pressures that would jeopardise the durability of the economic expansion".

But he released economic fore-

casts suggesting the Fed believes the risk of significantly higher inflation is not great. The forecasts show a decline in economic growth next year to 1,75-2,25 per cent against 2.5-2.75 per cent this

You've flown one way around the

world and your luggage the other.

ted to rise 3-3.25 per cent this year, reflecting a temporary surge in energy prices. But inflation is expected to decline to 2.75-3.00 per cent next year as the economy slows. "There was

Continued on Page 14 Greenspan talks softly. Page 6 Editorial Comment, Page 13 Lex. Page 14

## **Investor pulls out of Total** over fears of Burma boycott

The consul, Mr James "Leo" Nichols, a financial backer and

friend of Burmese democracy

leader and Nobel Peace Prize

fax machine without a permit.

CONTENTS

By Ted Bardscke in Kanbauk, Burms, and David Owen in Paris

A leading Danish pension fund has sold its \$10.45m holding in Total, the French energy group, because of fears that Total's investment in Burms might lead to an international boycott of the

company's products.

The move hit Total shares in early trading on the Paris stock exchanga, although they recovered to close down just FFr1.60, or 0.4 per cent, at FFr359.40. This compared with a 0.8 per cent improvement in the shares

of Elf Aquitaine, its rival, and a gain of 0.6 per cent for the benchmark CAC-40 index. Kommunernes Pensionsforsikring, one of Denmark's leading pension funds, said it had sold all

its Total shares last Monday. This month breweries Carlsberg of Denmark and Heineken of the Netherlands both announced they were ending business dealings in Burma, as consumer pres-

sure on companies doing business in Burma, largely confined to the US, has spread to Europe. Mr Niels Hougaard, the pen-Thailand. The company has said it has no intention of pulling out and that the project is in the sion fund's chief of investm long-term interest of the Burmese

said the decision had been taken in anticipation of "a possible population.
Total's pipeline project, a joint venture with Unocal of the US, PTT of Thailand and Burma's international boycott of Total due to its engagement in Burms and because of a televised report state-owned Myanmar Oil and Gas Enterprise, has been harshly criticised by activists in western countries. The project involves showing the intolerable living conditions in that country".

Domestic pressure against the
Burmese military regime has selling 525m cubic feet of offshore been mounting in Denmark since natural gas to Thailand via a the death last month of the counpipeline across an area of Burma try's honorary consul in a Burthat has been the site of armed

ethnic insurgency... Claims by critics that forced labour is being used on the project were rejected by Total officials during a tour of the project site on Tuesday.

Wal Smet

winner Ms Aung San Suu Kyi, was serving a three-year sentence for possessing talephones and a Total last night said in a state-ment it was "contrary to fact" to suggest that it used forced labour or child labour of any Total is developing Burma's kind, either directly or indilargest foreign investment project to date - a \$1.2bn venture to

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mese jail.

Foreign Exchanges \_\_\_\_\_23

## SNCF chief loses appeal against detention

By David Owen in Paris

A Paris court yesterday rejected an appeal by Mr Loik Le Flocb Prigent against his detention in a south Paris jail. making it virtually certain he will soon be replaced as head of SNCF, the state-owned French railway company.

Government officials were last night waiting to see whether Mr Le Floch-Prigent, 52, would resign - a move that would speed the appointment of his successor. If he decided not to quit, the government would probably take steps to have him removed.

In either case his successor is expected to be named hy the end of the month. Attention was last night focusing on Mr Frederic D'Allest, managing director of Lagardère Group, glomerate.

Mr Le Floch-Prigent is being beld in connection with an inquiry into investments by Elf Aquitaine, the French oil between 1989 and 1993. He has heen placed under formal

investigation by Ms Eva Joly, an investigating magistrate, for alleged misuse of corporate assets, abuse of confidence, spreading false information and false accounting.

He is the latest in a line of French business leaders placed under formal investigation since an anti-corruption crackdown started in France in 1993. Tha prohable change of chairman is likely to result initially in a slowing of the pace

of change at SNCF, which the government has earmarked for a wide-ranging restructuring. Mr Le Floch-Prigent'a difficulties appear already to have forced delays to important pro-

jects. Interviewed shortly before he was detained earlier this month, he spoke of the possibility of announcing proposals for SNCF to exploit its extensive telecommunications network during July. The comunlikely to come before September

Mr Olivier Metzner, Mr Le Floch-Prigent'a lawyer, yesterday said he and his client were continuing to fight. He was

"very disappointed" by the court's decision

Mr Le Floch-Prigent was appointed SNCF head in December after the wave of public-sector strikes that paralysed France in response to the government's controversial social security reforms. He has since won plaudits for his handling of the loss-making institution'a traditionally volatile trade unions

Mr Le Floch-Prigent had been associated with the political left, so it came as a surprise when Mr Chirac insisted on his nomination for the SNCF chairmanship.

His flamboyant management style won him many support-ers but was also felt hy some to have tilted into high-handed-

Asked in an interview within days of his detention whether SNCF'a freight operations could realistically reach hreak even, he responded by arguing it was "in the interest of Europeans for the powers-that-be to ensure that international freight transport is by rail". While his near certain depar-

ship may come as a shock, it is almost certainly in the compa ny's pest interests

Had he been released yesterday - which would have allowed him to stay in his post - he would have been at best preoccupled and at worst a lame duck.

One side-effect of Mr Le Floch-Prigent's likely departure may be to increase calls system. He is still entitled to a presumption of innocence putting people en examen, in the jargon, does not even necessitate bringing formal charges against them, although that can be the next

last week, President Chirac expressed concern at the more than 20,000 people held in detention pending trial in "You could say today that as

In his Bastille Day interview

soon as one is en examen, one considered guilty, whereas the foundation of our law is the presumption of innocence,



Le Floch-Prigent: won plaudits for his handling of unions

## German exporters tap into E Europe

By Andrew Fisher in Frankfurt

German exports to eastern Europe have risan sharply since 1993 and now exceed those to the US, and more of its direct investments go to the region than to south-east Asia, according to the Bundesbank.

"For German exporters, central and eastern Europe has become one of the most important growth markets in the last two years," the German central bank said in its monthly report

Germany and eastern Europe stood to benefit from "a huge growth potential" in their trade and business relations as economic reforms spread beyond Poland, the Czech

Republic and Hungary. But the bank pointed out that German investments in eastern Europe - currently running at nearly 10 per cent of the country's direct investments - aimed at tapping new

By Wolfgang Münchau

German textile producers have

called on the European Com-

mission to veto a French gov-

ernment aid plan worth

FFr2bn (\$385m) a year for the hard-pressed French textile,

clothing and shoe industries.

In a fresh example of how

subsidy proposals are causing

tension between EU partners

at a time of high unemploy-

ment, Gesamttextil, the Ger-

man textile industry federa-

tino, claims the French plan

could distort competition and

drive numerous small German

textile producers out of busi-

The French proposals would

reduce employers' social secu-

rity charges for lower-paid

workers in the textile, clothing

and shoe industries, which -

like their German counterparts

- have been affected by cheap

imports. In return, companies

wauld commit themselves to

maintaining jobs and to hiring

more young people. Mr Guido Glania, Gesamttex-

lil's EU subsidies specialist,

said the proposals would "lead

to strong competitive distor-lions". The German govern-

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THE FINANCIAL TIMES

in Frankfurt and

David Owen in Paris

Expectations that the Bundesbank will ease monetary policies further, possibly at next week's council meeting, were reinforced yesterday by an unexpected fall in the business climate index of the Ifo economic research insti-tute, Andrew Fisher reports.

The index dropped 2 per cent from May to June in west Germany and 1.7 per cent in the east. Economists said this made it more likely the Bundesbank would lower the securities repurchase (repo) rate, unchanged at 3.30 per cent when the discount and lombard rates were cut in April.

Mr Hans Tietmeyer, president of the central bank, hinted strongly at such a move on Tues-

labour also meant greater competition for Germany. Its foreign trade aurplus with the region fell from DM8.2bn (\$5.4bn) in 1993 to DM5.2bn last year, much of the decline reflecting increased imports

The Bundesbank said the export successes of the reform countries were "considerable"

Paris needles partner

with textiles subsidies

The European Commission

may next week approve the

of a FFr20bn package to Air

airline, Neil Buckley reports

approved in 1994, but payment

from Brussels. The aid was

of the final instalment was

connected with the airline'a

restructuring programme.
Approval of the final

tranche was delayed by claims

the money would be used to

Brussels is understood to be

satisfied Air France is not

acting anti-competitively.

However, Paris is believed to

have undertaken to withhold

subject to conditions

undercut competitors.

France, the state-owned

third FFr5bn (\$971m) trauche

from production facilities set

up or acquired by German

despite last year'a economic slowdown in some west European markets and protectionist EU rules which hindered agricultural and textile imports.

On the other hand, eastern

European countries, especially those near Germany, benefited from increasing efforts by German companies to use local components suppliers to cut imports from the region rose

Goldman Sachs said the Ifo index's decline was "a reminder that economic recovery in Germany remained very fragile". A continued D-Mark rise could undermine business sentiment even further. Tha Ifo data would "reinforce the bias of the

Bundesbank towards a further monetary eas-

Nikko Securities called the Ifo figures "the strongest evidence yet" to support its view that economic recovery would be disappointing and that interest rates would be cut again.

The Bundesbank has been cautious about the

pace of recovery, saying yesterday that rising private consumption could "feed certain hopes" of an economic pick-up.

by 44 per cent in two years to DM58bn in 1995. East Europe's share of total German imports rose from 7 to 9 per cent. However, oil and gas purchases from Russia totalling DM7.5bn last year -continued to weigh heavily in

Germany's import bill. On the export side, Germany recorded a 29 per cent increase in the past two years to DM60bn, Russia remained the

biggest market in the region, but German exports there fall by 10 per cent to DM10bn because of political and economic uncertainty.

German sales to both Poland and Hungary were bigger than those to Russia last year. although the latter's size and potential means it is still an important trading partner. Exports to eastern Europe now account for 8 per cent of the German total.

After Poland, the Czech Republic and Hungary, the Bundesbank singled out the economic reforming efforts of the Baltic states, Slovakia and Slovenia, Altogether, German direct investments in eastern Europe totalled DM4.2bn last year, against DM2.4bn in 1993. These were mostly concentrated in manufacturing - with Poland, Hungary and the Czech Republic receiving most of the inflow - but services and utilities also received more investment as privatisation

## **Brussels** probe into Danish shipyards aid

By Neil Buckley in Brussels

eventual buyer for a cheaper price than that for which they

were sold to the daughter com-pany by the shipyard - the

price quoted to the EU authori-

ties. That means the aid would have represented a higher per-centage of the final selling

price than would be suggested

by the prices qunted to the

Competition officials refused

to say which, or how many,

shipyards were involved in the

investigation. But the probe will be an embarrassment to

sels is continuing in the wake of a meeting of experts last The European Commission has launched an investigation into week, but no decision is expecwhether state aid paid to Danish shipyards between 1987 and 1993 may have breached EU aid

were sold.

Commission.

ment on last week's meeting, saying it was confidential, France is understood to have argued that the competitive position of the companies receiving the aid would not be improved. This is because they would be expected to implement reductions in the number employees while maintaining

FFr1bn of the remaining FFr5bn pending a final report on restructuring. more than 50 employees; France's proposals for compa-nies employing fewer than 50 ment did not provide "sectoral subsidies and we don't ask for any". Many small and mediumworkers were cleared by Brussized textila companies were already facing a "critical" situsels in advance.

Mr Franck Borntra, the French industry minister, last week told the Tribune Desfossés business newspaper that France'a aid to the textile industry was "not only legitimate, but profoundly legal".

He argued that the measures were not sectoral, but applied to all industries where at least 70 per cent of employees were on low salaries, defined as up to one and a half times the French minimum wage. Scrutiny of the plan by Brus-

ted before the month's end. While the French industry ministry has refused to com-

of hours worked hy their The present argument concerns only companies with

Heavy joh losses have occurred in recent years as the French textile industry has switched from a labour-intensive to a capital-intensive business; in 1990, employment in textiles and clothing stood at 47 per cent of 1970 levels. The Nord-Pas-de-Calaia

region in northern France has borne the brunt of these joh

Denmark, which has been critical of state aid payments to German shipyards and has boasted about its own shipyards' ability to operate without state aid in recent years.

The investigation is likely to last until late this year. If it finds that aid breached EU ceilings.
It is examining 65 cases where it says it may have been misinformed of the prices for construction of vessels. In each rules, the Commission could demand that the excesa amounts are repaid. case shipyards created a

The Danish government is already conducting its own "daughter" company, which was the recipient of the state investigation into the aid payaid and to which the ships ments, and commissioned Coopers & Lybrand, the The daughter company then accountants, to produce a sold the ships on to the final buyer. The Commission fears report, which criticised different Danish governments for subsidising the sector to the tune of DKr4bn (\$694m) that state aid may have allowed the ships to be sold by the daughter company to the

between 1986 and 1995. The Commission has just closed a probe into state aid paid by the French government to support the restructuring programme at Compagnie Générale Maritime, the stateowned shipping company.
It approved an aid package of

FFr3.32bn (\$644m) - of which FFr2.3bn has already been paid - on condition the company was privatised by next February, did not expand before then, did not use the aid to cover oparating losses, and received no further aid.

## **Ankara** delays judicial changes

By John Barham in Ankara and Conner Middelmann in London

Tnrkey's new Islamist government backed down yesterday from a plan to move more than 1,200 judges and prosecutors to other jobs within the judiciary, after the media and Bar Association accused it of attempting to

Mr Şevket Kazan, justice minister, agreed to delay the changes until after the judiciary's holidays end in Septem-

Mr Nazmi Sarvan, a senior prosecutor, said: "We will not leave the country to these people. This is an operation to capture the judiciary. If they succeed, there is nothing they cannot do." Mr Sarvan, who is to be demoted under the proposals, led the prosecution in a case against a fundraiser for the ruling Refah party who was convicted this year of

Although the two-week-old coalition government led by Refah's Mr Necmettin Erbakan is steering a moderate path. this is its second faux pas in a week. On Monday financial markets plummeted after Refah's finance minister said be would cap interest payments on the government's local currency debt.

Yesterday, the Standard & Poor's credit rating agency. alarmed by Turkey's deterior-ating fiscal situation, put its foreign debt on "CreditWatch with negative implications," snggesting the next rating move would be downwards.

Turkey'a long-term foreign debt is currently rated B+ and its sbort-term debt is rated Bboth in sub-investment grade territory. A downgrade would increase financing costs in international capital markets. S&P said that during the next few months - "and par-

ticularly in the autumn, when a high proportion of unrated local currency debt matures – Turkey would have a heightened vulnerability to political and economic stress". The fiscal deficit and real

interest rates had moved above 1995's improved, but still high, levels and "the probability of greater political and economic stress is magni-fied by the inherent weakness of the recently formed coalition [government]... as well as related ongoing financial market volatility," it said.

EUROPEAN NEWS DIGEST

## Cannes mayor extortion probe

The mayor of the French Riviera resort of Cannes was yesterday questioned by police investigating an alleged attempt to extort money from London Clubs, the UK casino

Mr Michel Mouillot, a member of the centre-right Union for French Democracy and vice-president of the regional council, was arrested at his holiday home on Wednesday night. Two of his closest aides were also beld and police searched offices at

the town hall in Cannes.

Justice sources said Mr Mouillot was being questioned about an alleged attempt to extort cash from London Clubs in return for permission to install one-armed bandits at a casino it operates at the luxury beachfront Carlton Hotel.

The Cariton Casino Club opened in 1989 and had a turnover of FFr 67.5m (\$13.5m) last year from 15 gaming tables. But its turnover was down 40 per cent from the previous year, partly because it was one of the few casinos in Cannes which did not have gambling machines. in January an appeal court upheld an 18-month suspended jail sentence, a FFr200,000 line and a five-year ban on holding office on Mr Mmuillot for receiving a fictitious salary from a husinessman in a political funding scandal. Police in London have arrested another man in connection with the inquiry and further arrests in France are expected.

John Mason, London

#### Russia toughens its visa laws

Foreigners who have not paid their local taxes may be harred from leaving Russia under a new law on travel into and out of the country passed by the parliament yesterday.

The provision is a sign of the toughening Russia's nttitude towards outsiders and part of the government's attempt to

boost falling levels of tax collection. But it is likely to create further unease in the foreign business community, which has already suffered a slight hardening of government attitudes. Over the past few months several western businessmen have been expelled from the country and a few have been arrested on charges of evading

Russia's onerous and sometimes prejudicially levied taxes. The new legislation also requires foreign visitors planning to stay for more than three months to produce an HIV test certificate in order to obtain a visa. In a tit-for-tat response to the often humiliating tests Russians must pass in order to be allowed to travel to the west, the law demands that visa. applicants prove they have enough money to fund a visit to

#### Swedes rule out fiscal measures Mr Erik Asbrink, Sweden's finance minister, yesterday ruled out fiscal measures to stimulate the economy but conceded the country's economic revival would take "longer than expected"

amid continued sagging levels of private consumption. Mr Asbrink blamed weakness in west European export markets and said there was no indication when an improvement might occur. He said the government's forecast of 1.4 per cent GDP growth and a 0.8 per cent increase in private consumption this year might be downgraded in

However, he said Sweden's budget deficit was decreasing faster than expected, chiefly because of higher value added tax revenues this year. The deficit was likely to be below the 5.1 per cent forecast in the April financial bill. Mr Asbrink said Sweden was "en route to a stage where we can put more effort into growth and employment, without losing our grasp on stability". A key concern is the impact of the stronger krona Greg McIvor, Stockholm

#### Italy's producer prices decline

Italian producer prices recorded negative growth in May of minus 0.2 per cent, the first such fall since December 1991, according to Istat, the state statistics institute. The main direct cause for the drop was the movement in

newsprint and energy product prices, down 1.1 per cent and 1 per cent respectively. Producer prices have been decelerating since mid-1995 and the latest figures reflect the combination of a slow-down in economic activity, a cooling of raw material costs and the strengthening of the lira. The same factors have been evident in wholesale prices,

which fell 0.3 per cent in May and have also been behind the downward trend in consumer prices, currently running at an annualised 3.9 per cent. Last year the Bank of Italy was critical of businesses for pushing up producer prices and enjoying unnecessarily high margins. At the end of the first half of 1995 producer prices were growing at an annualised 9 per cent, almost double that of consumer prices. But since then this gap has been eliminated with producer prices increasing slower than consumer prices. Robert Graham, Rome

#### Lithuania to bail out large bank The government of the Baltic state of Lithuania has decided to bail out the State Commercial Bank, one of the largest

state-owned banks, to avert a new banking crisis. "The cabinet has decided to save the bank, it is not bankrupt," the government said

The government said the cabinet approved a plan to recapitalise the bank with a 140m litas (\$35m) bond and 10m litas from the budget, after press reports that the bank had suffered liquidity problems. The current 20m litas capital of the bank will be annulled. The country also has to find funds to restructure Innovation Bank, the commercial bank whose closure in December sparked a banking crisis. It is to be nationalised and recapitalised before being sold back into the private sector.

#### Albania names local polls date 🗔 Local elections will be held in Albania in late October,

President Sali Berisha said yesterday. The decision was welcomed by the opposition Socialist party, which, along with other opposition parties, withdrew from this year's general

election after alleging government violence and manipulation.

Western observers have confirmed many of the claims.

Mr Berisha stressed that yesterday's decision was made with all parties who took part in the last local elections in 1982. "After meeting the other parties I can confirm there was consensus on the date of local elections," he said. But all parties have agreed to participate in the October poll: The Socialists said a fair local ballot could help restore Albania's

## Payment system hurries the pace in debate on Emu

ayments systems, until only a few years ago, were widely considered to be best left, in the words of a senior European central banker, to "garage mechanics". But the dabate over the system which will handle payments in euros after the creation of the single European currency has moved out of the garage and into the political front parlour.

While doubts remain over which countries will end up joining, and even whether monetary union will take place at all, detailed technical work on the construction of the new payment system, known as Target, is already pre-empting some of the decisions that politicians had hoped to put off until later.

Long before the final decision is taken in 1998 on which countries relationship between the "ins" and "outs" could already be, to a great extent, fixed by technical rules on access to Target. A detailed technical paper is due out next month, in

Target, which stands for Trans-European Automated Real-time Gross Settlement Express Transfer system. is designed as a communications link between the national navments systems of EU countries such as the UK's Chaps or Germany'a Eil-ZV. But the system is two things at

Its main purpose, according to the European Monetary Institute, is to provide the payment procedures the future European central bank will need to transmit its monetary policy decisions to the money markets. As such it most closely coocerns

- a point of view taken by banks in banks, such as foreign exchange Mr Michael Lewis, a consultant with the countries most likely to belong to this club. "If Target is primarily a mechanism for the conduct of monetary policy, then it is clear that access to Target is reserved to the euro countries, by definition," said a senior French banker. But Target's other objective is

the development of sound and efficient payments systems in Europe". Target is a real-time gross settlement system, in which transfers are made instantaneously instead of being stored up and made in a bunch at the end of the day, as was traditionally done in most national

These RTGS systems are favoured by the Bank for International Settlements, the cinb of central banks, as a means for reducing settlement risk will join Emu in its first phase, the those countries which will join Emu in high-value payments between

trades.

in the \$1,200bn-a-day foreign exchange market, banks can quickly build up such large exposures to one another that even a matter of hours between payment of the two sides of a deal can constitute an unaccept-

arget is therefore of interest to central banks not only in countries such as the UK or Denmark, which seem unlikely to ioin Emu, at least in the first phase, but also in countries outside the Union, such as Switzerland, which has approached the EMI for talks on

"It rapidly ceases to be a payments systems issue and becomes a conflict between the supervisory and monetary sides of the central banks," says the same terms as their competitors.

the Unisys information systems group, who claims to have coined the name Target while working at the Bank of England.

While monetary policy officials are anxions to control commercial banks' access through Target to liquidity from the central bank bank supervisors are eager to extend as much as possible the use of real time settlement systems like Target, to reduce the risks run by the banks they supervise.

Behind tha cantral bankers' debates, however, lies a straightforward issue of competitiveness. If Target becomes the dominant channel for high-value payments in Europe, banks in countries outside Emu could be disadvantaged if they do not have access to the system on

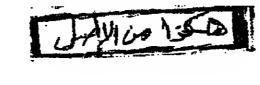
At this point the debate could move from the implementation of monetary union to the application of the rules of the single European the rules of the single European market, which forbid discrimination against any member country.

If, on the other hand, access to Target is too tightly limited, banks may bypass it and channel their payments through more traditional alternatives such as correspondent banks in euro countries or the exist-

ing private Ecu clearing system.

The EMI, meanwhile, finds itself stuck in the middle of an argument between "ins" and "outs". It can-scarcely duck the debate over the stuck in the middle of an argument scarcely duck the debate over the access of British or Danish banks to Target. But it sees no need to invite further complications by encouraging the Swiss approach.

George Graham



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# Italian parties agree West increases pressure on Serbs accompanied by me the Moster of By Laura Silber in Belgrade and Bruce Clark in London Mr. Richard Holbrooke, the US troubleshooter in former former in former agree wising a fact of life.

ltaly's political parties the chamber of deputies and yesterday agreed a compromise. the senate. But after discusdeal paving the way for the sions between Mr Massimo first big overhaul of the country's constitution since it was introduced in 1948. A special commission formed

from both houses of the Italian and Mr Silvio Berlusconi, the parliament is to be set up to former prime minister and carry out a constitutional head of the rightwing opposi-review by June 30 1997. Given tion, this proposal was the broad scope of the changes amended to a single bicameral expected, this could prove a

two months ago about how to proceed on the constitutional reform both promised in their electoral campaigns.

The government has a parliamentary commission or

The opposition objected because this tends to give the government majority too direct a control, and proceed in the commission's being the commission of the commi a control, and proposed instead a constituent assembly independent of parliament and less likely to be influenced by the

On Wednesday, the centre-

posed establishing two 30-member commissions, one each for D'Alema, the leader of the Party of the Democratic Left (PDS) - the dominant partner in the Olive Tree alliance -

This motion was put before parliament and the rightwing opposition abstained on the vote. The government have been at loggerheads since the new parliament opened two mouths ago about here. ernment's majority was assured yesterday when Mr Fausto Bertinotti, the leader of Reconstructed Communism (RC), said his party would vote

for the resolution. The government has RC, formed from the hard favoured tackling the issue via left of the old Communists, is not part of the Olive Tree alli-

very wide. It will look at the form of the state to see to what extent Italy should adopt a more federal system. It will examine the roles of tha two left Oliva Tree alliance pro- currently replicate each other's

degree. The respective powers of the prime minister and head of state are also likely to be reviewed and changed.

The opposition, especially the rightwing National Alliance of Mr Gianfranco Fini, towards a semi-presidential system, close to that of France. The prime minister's powers are also likely to be enhanced - at present the prime minister cannot sack ministers.

A bicameral commission was used in 1993 to reform Italy's electoral processes, replacing the proportional representation The new commission's pro-

posals will need to be approved by both the chamber and senate, with two-thirds of both houses backing them.

Yesterday'a compromise did not extend to another outstanding issue that has seri-ously hindered the operation of parliament.

This concerns a formula whereby the parties agree to get rid of the backlog of some 90 decrees inherited from the old legislature. Unless these decrees are quickly passed into law, all new business is hable

Yugoslavia, yesterday threw his weight behind warnings that the main Serb party will he hanned from Bosnia's elections unless Mr Radovan Karadzic resigns as its leader. On the eve of today's deadline for Mr Karadzic to step down as party chief, Mr Holbrooke warned that the Serbian Democratic party (SDS) would be "out of the elections" if it insisted on keeping an indicted war criminal at its

UK officials, who have stressed the need for the elections to be as inclusive as pos-sible, said they now antici-pated that the SDS would be disqualified - with Mr Robert Prowick, the US diplomat in charge of the elections, overruling any members of the electoral commission who dissented from the move.

Mr Holbrooke yesterday held his second round of talks in two days with President Slobodan Milosevic of Serbia, who faces the threat of renewed sanctions unless be bands Mr Karadzic over to the United Nations war crimes tri-

honal. Before the start of yesterannounced that Mr Kinp



A UN forensic team removing evidence of war crimes from a mass grave at Cerska in Bosnia

Ganic, vice-president of Bos-nia, would next week travel to Mr Milosevic, the visit appears economic and political isola-tion, of the advantages of delegation in the first visit sunding the Serbian president, since the outbreak of war in who is anxious to end Serbia's

Belgrade with a Bosnian trade to be a "carrot" aimed at per-

working with the west and delivering Mr Karadzic. Mr Ganle, who will be

accompanied by members of the Moslem-Croat Federation government and Bosnian businessmen, welcomed the invitation from Belgrade as recoguising a fact of life. The stakes are now higher

than ever for the international

mediators intent on sticking to

tha year-long Dayton plan. If pear from the political scene, the Moslem Party for Demo-cratic Action has warned it will boycott the poll planned for September 14. On the other hand, the Serbs are likely to boycott the election if Mr Frowick bans their SDS party. Ahead of his meeting with Mr Holbrooke, Mr Milosevic yesterday summoned Mr Mom-

cilo Krajisnik, speaker of the Bosnian Serb assembly, and Mr Aleksa Buha, Bosnian Serb foreign minister, to Belgrade from Pale, their stronghold. Arriving by helicopter, they were escorted by Mr Jovica Stanisic, the powerful head of

Mr Milosevic's secret police who has been an effective player in the politics of Serb-held Bosnia. Against a background of reports to Belgrade that options were being considered for removing Mr Karadzle but

not handing him over to the

tribunal, Mr Holbrooke said it

would be "misleading" to sug-

gest that a deal was lo the

## Germany urges common system to elect MEPs

By Quentin Peel in London

Germany has thrown down a tive rival to gain that 44 seat new challenge to the British government over Europe, calling for a common voting sys-tem for the European parlia-ment, which would mean introducing proportional representation in the UK.

The plan has been put forward by Mr Werner Hoyer, the minister of state in the Ger-man foreign ministry, who is his country's chief negotiator in the ongoing EU intergovernmental conference.

In an article in today's. Financial Times, he singles out the continuing British insistence on its first-past-the-post election system for members of the European parliament as one of the biggest obstacles in creating a genuine European democratic system.

The absence of uniformity is one of the main obstacles to the emergence of a public that thinks of itself as European, Mr Hoyer said. "It casts doubt on the democratic legitimacy of the European parliament." He points out that the swing of votes in Britain, the only country in the EU to use the direct voting method, has a marked impact on the strengths of the political

groups in the parliament.
The European socialist group enjoys a 44-member lead in the European parliament, accounted for entirely by the British election result. The

votes more than its Conservaadvantage. To get the same lead in Germany, it would need a 12.5m vote advantage, Mr Hoyer says.

"Such blatant disproportionate representation of electors' intentions can no longer be defended," be says.
The German minister, who is

a member of the Free Democratic Party in the German Bundestag, is calling for the EU intergovernmental confer-ence to introduce a single system which would require a substantial degree of propormember states. However, it would still leave enough flexibility for Britain to keep part of its old system.

He is proposing an EU-wide election system to be presented to the IGC, according to which the distribution of seats in the European parliament would be primarily determined according to proportional representa-tion, taking account of the votes cast throughout the terri-

tory of a member state. In addition, member states would be allowed to use the first-past-the post system, to distribute a maximum of twothirds of a country's seats. The rest of the seats would be distributed so that the overall proportions would correspond to the total votes cast in each

country. Uniform system, page 12

## THE PLACE OF THE FUTURE



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## Moscow acts to end energy crisis in east

By Chrystia Freeland in Moscow

The Russian prima minister, Mr Victor Chernomyrdin, has ordered an amergency ship-ment of 10,000 tonnes of fuel to the far east to end an energy crisis which has all but

paralysed the region.
Mr Yevgeny Nazdratenko,
governor of the Primorsky
region on Russia's Pacific coast, applanded the "brilliant" move but warned that a second power blackout could hit the area this autumn when the new shipment runs out.

Residents of Vladivostok, the region's capital, had only three hours of electricity yesterday as a power crisis which began earlier this week deepened. Hospitals, schools and local government offices were all hit by the shutdown.

Mr Nazdratenko blamed tha blackouts on the federal government's failure to pay tha Rhs900hn (\$180m) bill which the military and state-owned defence factories owe to local power companies. The federal debt has created a cash squeeze at the power plants, which have been unable to make the advance payments required by fuel suppliers.
The Pacific Fleet, which is based in the province, also

provided stop-gap support, dip-ping into its own strategic reserves to offer 1,500 tonnes

near Vladivostok Mr Nazdratenko and other local officials said that this week's crisis has highlighted structural problems in the Russian economy which were obscured by this spring's intense political battle between President Boris Yeltsin and his Communist rival for the presidency.
The pugnacious far eastern

governor said that his region, which shares a long and troubled border with China, can survive only if Moscow alters the energy and transport policies which have drastically raised the cost of living in the area. In the Soviet period, the government subsidised freight and fuel for distant regions. Officials at United Energy Systems, the national electricity utility, warned that fuel stockpiles at power plants across the country had dipped dangerously low. As a consequence, they said, much of the country could suffer the sort of crippling power shortages now affecting the far east later this year. The most serious power cuts, officials said, were likely to be in Siberia and

along the Pacific coast.

## World Bank favourites slip in reform stakes Iraq's

By Roula Khalaf

Morocco and Tunisia, the two darlings of the World Bank in the Middle East and North Africa, are falling behind other developing countries, the World Bank has warned.

At seminars last week sponsored by the World Bank, Bank officials said the two countries must accelerate their integration with Europe to keep up with the rate of growth in production and international trade among developing countries.

While average per capita real exports in the developing world rose at 5 per cent a year between 1990 and 1994, the growth rate was only 2.5 per cent in Tunisia and about 1.5 per cent in Morocco. Compared with other developing countries. Morocco and Tunisia also recorded weaker per capita gross domestic product growth

in the last four years. Both countries have signed partnership accords with the European Union to create a free trade zone within 12 years but are struggling to implement the agreement. World Bank officials, believe integration should occur much faster.

Hamanaka, said: "We are very

comfortable with our valued

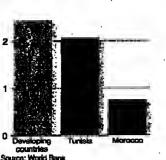
relationship with Sumitomo,

and fully expect payment

"The agreement with the EU

Tunisia and Morocco: falling behind

Per capita GDP growth (1990-94) Annual % change



will provide a very good environment and send a clear signal to local and foreign investment that governments have credible policies of integration," said Mr Christian Delvoie. World Bank division chief for the Maghreb region. "But

12 years is very long."

Morocco and Tunisia in the 1990s were committed to strict reform programmes under the auspices of the International Monetary Fund, which led to higher growth rates than in



Annual % change

Real per capite exports growth (1990-94)

North Africa region. Reforms also reined in inflation, lowered hudget deficits and reduced poverty levels. But a World Bank official says Morocco and Tunisia "bave not yet developed the incentives on the ground for exporters to be more aggressive.

Although both countries slightly increased their EU share of textiles exports (the main merchandise export) since 1985, their performance pales in comparison with the gains achieved on European markets hy other developing

countries such as Turkey and Bank officials tried to press the two countries into dismantling tariff barriers sooner. Pointing out that the level of protection remains high about 40 per cent in Morocco and up to 30 per cent in Tunisia - they argued that governments should cut tariffs to discourage serving the local market and force local companies to be more competitive. Lower tariffs would also lead

to more realistic exchange rates which would help boost

EU textiles market

% share of selected countries

exports. Governments were also urged to accelerate privatisation and increase flexibility in labour markets to help attract foreign investors. Tunisian officials estimata that the EU accord will harm the economy unless they can attract about \$200m of foreign direct investment a year outside the energy sector. Total FDI into Tunisla stood at a mere \$300m last year, only \$85m of which was

Morocco fared slightly better, with about \$450m in 1995. A \$500m direct investment by South Korea's Daewoo should help lift Morocco's FDI levels.

The World Bank's prescriptions will not be easy for Morocco and Tunisia to swallow. Officials in both countries estimate that if barriers go down over 12 years, about a third of local industry will collapse. Concern over social instability and unemployment has often led both countries to tread carefully over economic

The flexibility the World Bank is urging will be particularly difficult for the paternalistic Tunisian government. which studies and plans every move, still effectively manages the private sector and has advanced more slowly than

expected on privatisation. The difficulty for Morocco is that the World Bank's recommendations coma when the government is consumed with nlans for constitutional reforms and political liberalisation. It is also attempting to narrow income disparities between the rural and urban

## Bankers Trust lost \$23m | Israeli banks in plea on troubled mutual funds

By Ilene Prusher in Jerusalem

Five leading Israeli banks which manage most of the country's collapsing mntual funds have called on the government to act to stop a complete collapse of the funds.

Investors have been deserting the country's provident funds, 15-year savings instruments which are heavily equity-based, in favour of Treasury bonds, whose yields are made attractive by Israeli interest rates of 17 per cent. The rush to withdraw

Shk1.2bn (\$376m) was withdrawn from provident funds in June, while Shk3bn is expected to be withdrawn in August, compared with an average of Shk500m a month in the previous 18 months, on Salomon Brothers estimates - has put Israeli banks who manage the funds in a precarious position.

In a letter to the finance ministry, made public yesterday, the five banks warned that if the rate of public redemptions increased, they could find themselves unable to pay all their clients on time.

Responding to the letter a finance ministry official pointed to the government's decision this week to huv bonds to stabilise prices and lower market yield.

But the five banks - Bank Hapoalim, Israel Discount Bank Bank Leumi, First International Bank of Israel, and United Mizrahi Bank - are now urging the finance ministry to take additional steps to curb a complete provident fund

First, they are asking for an easing of old protectionist policies discouraging foreign investment. Moreover, the banks are point-

accord that gives preferential treatment to pension funds. The funds, which represent

some 40 per cent of public financial assets, have been popular because Israelis were allowed to make a certain portion of their contributions taxfree and could withdraw their gains at maturity tax-free.

"People have been losing money for two or three years. said Mr Shaull Katznelson, chief economist at Israel Discount Bank, "People look at their returns and they say it's down again, and again, and again, so now it's okay, we've had enough, we want out."

Israeli shares rebounded yesterday after 10 sessions of decline, described by analysts as a correction. The benchmark Mishtanim index rallied 6.48, or almost 4 per cent, to 176.66, in low volume.

## food for oil plan accepted

By Michael Littlejohns, United Nations Correspond in New York

Iraq's food-for-oil distribution plan was yesterday accepted by Mr Boutros Boutros Ghali, UN secretary-general, after weeks of intense negotiations. Mr Boutros Ghali and Mr Ahdul Amir al-Ambari, the Iraql negotiator, signed the accord, which is subject to approval by the sanctions committee of the UN Security

Council. There appears little

doubt that the committee, headed by Mr Tono Eitel of Germany, will give its assent to a process that will place \$2bn-worth of Iraqi oll on world markets in six months. The move came as the Security Council held further consultations in an attempt to gain access by international

weapons inspectors to a site near Baghdad suspected of holding Iraqi chemical and biological armaments and possi-bly also missiles.

Once the oil begins to flow, extensions of the agreement are expected, to help relieve the plight of Iraqi civilians auffering from severe shortages of food and bumanitarian supplies because of insufficient foreign exchange to pay for

Ensuring distribution of food and medicines was fair to all sections of the population including the rebellious Kurds, and that cash proceeds of oil sales were not diverted to prohibited uses held up the agreement. Mr Boutros Gbali declined to speculate when the final stage of implementation would be reached, but Mr Al-Ambari said he hoped Iraq could start selling oil by "early in August"

This will be the first relaxation of UN-imposed sanctions since Iraq invaded Kuwait five years ago.

The secretary-general began reviewing Iraq's proposals last Monday. It was still not entirely certain last night that the US and Russia approved of the distribution plan but UN diplomats believe they would hesitate to oppose it.

## Burundi security talks under way

By Michela Wrong and Agencies

Preparations for an East African military operation to halt the hioodietting in Burundi got tentatively under way yesterday, despite continuing uncertainty over whether the country's Tutsi community will accept the deployment or regard it as a bostile force.

Mr Julius Nyerere, the former Tauzanian president spearheading the Burundian peace process, hosted closed-door talks in Dares-Salaam between Mr Salim Abmed Salim. secretarygeneral of the Organisation of African Union (OAU), the Enropean Unton's special envoy to Burundi and European and US diplomats.

Delegates were due to discuss financing, expected to come almost exclusively from the west, for an East African force of Ugandan, Tanzanian and Ethiopian troops that will, in theory, try to stop the conflict between the Tutsidominated army and Hutu rebels operating from Zaire.

Deployment of the force. first requested by Burundian leaders last month, was given strong backing at the OAU summtt in Yaounde.

But diplomats said it was still unclear whether a "peacekeeping" or a "peace enforce-ment" force would be needed. given recent contradictory signals coming from Bujumbura, where the Tutsi prime minister has backtracked on his original plea for help and warned of the army being 'nentralised".

Burundian officials are drawing up their own plans for the mandate for the force, which the army wants under its own command, a condition unlikely to be accepted hy regional governments determined to prove their neutral-

In Buinmhura, university students, for the most part Tutsis, yesterday called on the army to recruit young people to fight the rebels.

#### in copper price plunge By Richard Waters under any contracts we have in New York with them. J.P. Morgan, also thought to The Sumitomo-induced plunge be a big creditor, said the Japcontracts. in copper prices in May left anese corporation was "one of the most highly rated borrow-Bankers Trust nursing losses of \$23m in tts commodity ers around". derivatives business, the New In spite of its copper-trading York bank said yesterday. losses, Sumitomo contínues to Meanwhile, other US banks have a double-A credit rating which are among the biggest from the biggest rating agencreditors of Sumitomo said cies, a level that reflects a they remained confident the strong belief in the company's Japanese company would meet ability - and willingness - to its obligations, in spite of meet its debts. questions over the nature of However, in the wake of the loug-running dispute between Chase Manhattan, the big-Procter & Gamble and Bankgest US bank, which is underers Trust over who should stood to have lent \$500m bear responsibility for losses tomo might try to mount linked to transactions consustained on two interest rate against the banks. ducted by Sumitomo's sacked derivatives contracts, the issue copper trader Mr Yasuo may not prove so straightfor-

ward. In a settlement months

ago, Bankers Trust agreed to

meet most of P&G's losses, a

move indicating that the bank

partly accepted the company's claims that it had been misled about the level of risk in the

The US banks' credit exposure to Sumitomo is thought to be largely under derivative contracts entered into by Mr Hamanaka. And while there have been no suggestions of sales abuses similar to those in the P&G case, there have been rumblings that the unusual nature of the transactions should have put the banks on notice about possible abuses by the Japanese trader. That in turn could be used as the basis for any case Sumi-

Such an argument would be more difficult to sustain in the wake of the P&G case, according to one US regulator. Bankers Trust results, Page 16; Commodities, Page 24



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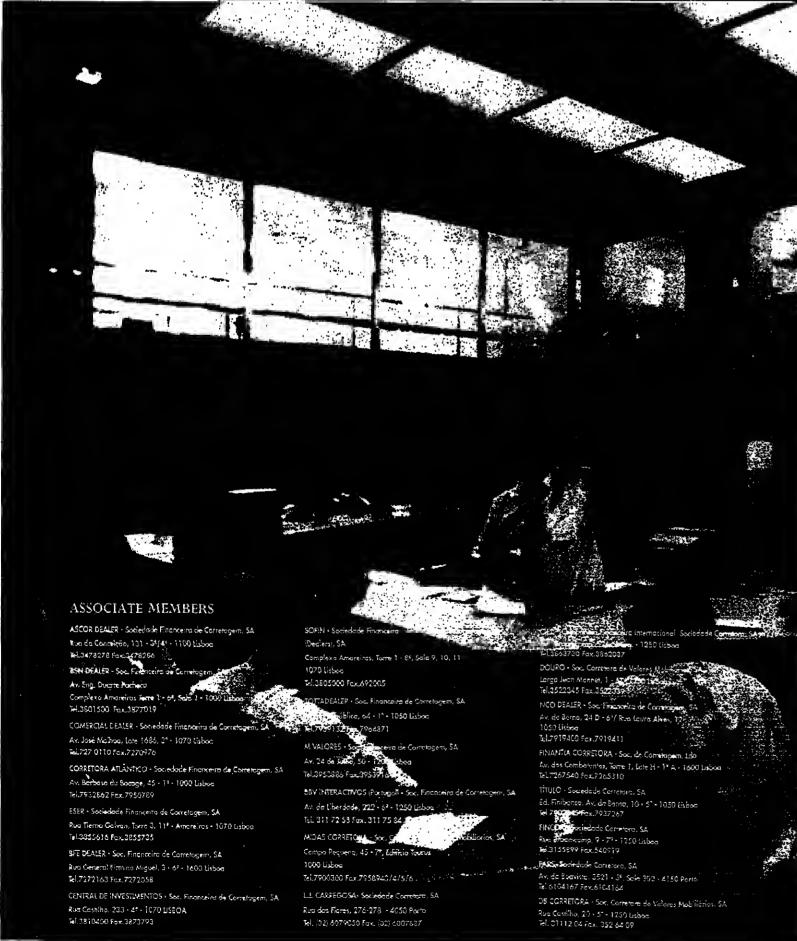
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Japan and Japan's mighty dump truck maker is facing a challenge on its home ground air battle

By William Dawkins in Tokyo

Japan's transport ministry ried ont a threat to impose sanctions against the cargo

The warning, the latest skirmish in perennially sensitive US-Japan air transport relations, came a day after the US transportation department Process of the second asked Japan to comment, by the end of the month, on Washington's proposal to ban YAL from landing cargo in the US if it had been carried to US destinations from Asian air-

ports via Japan.
The US threat, which does Federal Express to open six cargo routes on July 1 from the US via Japan's Kansai airport into Asia, a fast-growing

This is the second US threat of sanctions against Japanese air cargo operations in the

for US agreement to renegotipost-war bilateral aviation

announced the proposal to impose sanctions against Japan," said Mr Yoshiyuki Kamei, the transport minister. According to the ministry, these so-called "beyond rights" are not included in the bilateral aviation treaty. The US contests this.

yesterday warned that it would retaliate if the US carbusiness of Japan Airlines.

not specify a deadline for a final decision, is in response to the Japanese government's refusal to grant permission for and lucrative market.

The two sides nearly came to blows last summer over a similar frustrated request from Pederal Express. But sanctions were averted at the last minute, after Japan gave Federal Express its licence in return ate cargo rights under their

treaty.
"It is very disappointing that the US has unilaterally

Japanese officials said the likely counter sanction would The to ban an as yet unnamed US carrier from operating cargo flights between Japan and five Asian destinations, Manila and Cebu in the Philippines. Knala Lumpur and Penang in Malaysia, and Singa-

## US square UK company takes dig

at Komatsu stranglehold

Komatsu; the Japaneae construction and industrial equipment maker, is to face the first challenge to its stran-glehold on Japan's market for off-highway construction, quarrying and mining trucks. It will come from Aveling Barford, a modest-sized British

company once part of state-owned British Leyland, in partnership with a joint venture set up by Mitsubishi and Cater-pillar, the US off-highway quipment and engine maker. Shin Caterpillar-Mitsubishi(SC-M) is to market Aveling Barford's off-highway trucks throughout Japan under an initial three-year agreement expected to involve sales worth \$30m. Aveling Barford is a wholly-owned subsidiary, and by far the largest operating company, of Wordsworth Holdings, a UK group with 800 employees and a turnover of

At least as significant for Aveling Barford, however, is

By Peter Marsh in London

Siemens is test marketing in

Britain a new range of machine tool controls destined

for China on the grounds that

the UK's "value for money"

approach to factory automa-

tion is closer to east Asia than

that of any other big European

"Britain is half way to Asia

(in its attitude to using

machine tools]," said Mr Nor-

bert Armbrüster, Siemens' marketing director for machine

What some might take as a

country.

tool controls.

opened up by the newly-forged links with Mitsubishi as an international trading house partner.

Aveling Barford's aff-highway trucks being included in Japan's extensive overseas aid projects, Mr Peter Youlton, managing director, said yesterday in giving details of the venture at the UK's Department of Trade and Industry. Already be expects the company's trucks to form part of one such project being studied in

"In the past, it would have involved Komatsu only; now they've got a choice." Mitsubishi is also to help Aveling Barford seek business in China, where the Japanese

group already has an extensive distribution network for a vari-ety of vehicles and equipment, and in other fast-developing Asian markets where the UK company does not already have a presence. SC-M itself made the

back-handed compliment to the

UK concerns a new set of cheap, "no frills" controls which Siemens has developed

largely to meet the fast-grow-

ing market in east Asia, exclu-

ding Japan. Siemens is

Europe's biggest electronics

and electrical goods company. In the world's DM5hn-a-year

machine tool controls industry,

Siemens is the second biggest

company, accounting for about

a fifth of sales. Fanuc of Japan

is the leader, with 40 per cent of the market. In Europe and

the US, Fanuc sells its controls

through a joint venture with



has big plans to invade the Japanese market

**NEWS: WORLD TRADE** 

approach to Aveling Barford, which produces trucks of a size which profites trucks it a size and type not produced by Mit-subishi and Caterpillar them-selves, having talked to several larger rivals. The \$180,000-\$200,000 trucks at the centre of the deal are mainly in the 30-tonne payload category. Avel-ing produces 150-180 trucks a r, the biggest with payloads

General Electric of the US.

Siemens' marketing efforts

concern a new set of machine

tool controls which sell for

about DM16,000 (\$10,500), less

than half the price of more

sophisticated controls in which

the German company has tra-

It is stepping up its attempts

to sell the products to UK-based machine tool companies,

many of which are accenting

low-cost machines aimed at

small jobbing shops, as a pre-lude to launching a still cheaper version of the controls

system in China next year.

ditionally specialised.

around \$250,000.

of 65 tonnes and each costing Aveling Barford, which

tries out 'no-frills' controls

exports around 85 per cent of into other engineering areas, its production, is also indepensional as motor components. dently examining opening up new markets in Pakistan, the Middle East and Africa. It already sells extensively to other Asia-Pacific markets as well as Latin America. The company has doubled its

turnover in the past three years and is looking for acquisitions to extend the business The Japanese parent will further, said Mr Youlton. It is change its name to Denso Corsitions to extend the business also considering diversifying poration in October.

Mr Armbrüster said he was

specifically targeting the UK's

600 Group and Bridgeport and

Cincinnati Milacron of the US.

both of which have large UK

factories, for sales of the new

In the past, the German com-

pany has been accused of

"over-engineering" its machine

tool products, especially in

relation to Fannc's cheaper

Siemens believes the east

Asian region, outside Japan, will account for sales in 2000 of

42,000 controls, worth DM640m.

Last year, in contrast, Siemens

controls.

 The name of Nippoodenso will disappear from the ranks of European-based components manufacturers from August when European subsidiaries of Japan's biggest, and the world's second largest, components maker change their name to Denso.

reckons the region bought

23,000 units, valued at

The forecast 83 per cent

growth in sales in the region,

in unit terms, would be far

higher than the comparable 16

per cent growth Siemens fore-

sees for the whole world.
The projections hinge on the

rapid industrialisation of the

region, much of which is based

around hundreds of thousands

of small jobbing shops meeting

the demand for locally made components from groups such

as multinational car compa-

DM400m.

#### thousands of dolphins in the Pacific. Mongolia cleared to join WTO

within two weeks.

WORLD TRADE NEWS DIGEST

the approval process early next year.

difficulties in accessing land.

French study

water scheme

Lyonnaise des Eaux, the French water group, is conducting a

feasibility study for a \$100.8m. build-operate-transfer (BOT) water treatment project for Ho Chi Minh City, Vietnam's booming commercial capital. Mr Vo Van Duong, director of the city's water supply company, said if the study was

completed by the end of this year, the authorities could start

The project would provide 300,000 cubic metres of water a day. Current demand is 900,000 cu m daily but the city's accing

French and US-built system only provides 700,000 cu m a day.

a consortium of Pengkalan Group of Malaysia and Thames

was a water project approved last year. The 20-year, \$30m water treatment and supply project has been delayed due to

Water of the UK, valued at \$145m. Vietnam's first BOT project

Ho Chi Minh City relies on a creaking water system built by

French colonialists last century for a population of only 400,000. Although expanded in the 1960s under the US-backed

containing about 6m people. Jeremy Grant, Ho Chi Minh City

The US House of Representatives Ways and Means Commuttee

has passed trade portions of a bill allowing imports of tuna caught in encircling nets as long as dolphins that swim above the tuna are not killed. The bill, which has split

The bill changes the definition of the "dolphin sofe" label

the US tuna industry had adopted barring use of tuna caught

South Vietnamese regime, it cannot cope with a city now

Dolphins bill makes progress

environmental activists, should move to the House floor

in the nets that used to snare and drown hundreds of

A second water project, also at the feasibility stage, involves

The World Trade Organisation yesterday approved membership terms for Mongoha, the first former communist country to negotiate entry to the world trade body. Moncolia. which applied to join Gatt, the WTO's predecessor, in 1991, is expected to become a member later this summer following ratification of its accession protocol. It will be preceded by the Solomon Islands which will become the WTO's 123rd member

The WTO's general council also established a membership working party for Georgia, the 12th of 15 former Soviet republics to request cotry. Only Azerbaijan, Tadjikistan and Turkmenistan have so far made no approach to the WTO. Frances Williams, Genevo

#### India ally for HK telecom group

Escorts, the Indian auto-engineering and manufacturing group, has allied with First Pacific, the Hong Kong telecoms group, in a joint venture the group says will invest Realbn (\$1bn) over the next 10 years installing cellular phooe systems in three Indian states.

Escorts will hold 51 per cent of Escotel, the joint venture

company, which won licences to provide cellular systems in the states of Haryana, Kerala and western Uttar Pradesh in a bidding round held last year. Mr Rajan Nanda, Escorts' chairman, said the venture would invest Rs14bo over the first three years. He said services in the first of 16 Indian cities to be covered in the initial investment would begin in

## Australian states slated I S A over investment rivalry

Australia's federally-funded industry Commission has crit-icised the nation's states and territories for their flercely competitive approach to attracting investors, both domestic and foreign.

"Gains from providing selective, firm or project-specific assistance at the state, territory and local government level are largely an illusion. the commission said in a draft report. "Rivalry between jurisdictions for development and jobs at best sbuffles jobs between the regions and at worst reduces competitiveness and the income of Australians

State premiers, however, yesterday claimed that the assistance was essential to boost growth and that much of the investment ultimately resulted in higher exports for Australia. The only thing that matters

is whether we can keep our people employed, keep our community bappy, keep it

By Nikki Tait in Sydney

Alexander Downer. Australia's foreign minister, yesterday warned that conces-

Agreement (Sparteca) may not be continued indefinitely. Spar-

teca awards island nations

preferential access to the Aus-

tralian and New Zealand mar-

kets and has, for example, helped in developing a gar-ment-manufacturing industry

ments, begun shortly after Australia's new federal coali-

tion government took office in

growing," said Mr Jeff Kennett, the Victorian premier, whose state spent tens of millions of dollars to woo the grand prix race to Melbourne.

And Mr Dean Brown, South Australia's premier, said: "In the past two years, we have created more than 2,000 jobs in the information technology sector alone, in part as a result of industry assistance mea-sures. The vast majority of these are new jobs."

According to the commission, the eight governments provide around A\$2.5bn (\$2bn) of annual bnother ASAStm of payroll tax breaks, largely to small businesses. Per head, the smaller states and territories -South Australia, Tasmania and

the Northern Territory. . examples incinde the New Sonth Wales government's wooing of Mr Rupert Murdoch's News Corporation to set up film studios in Sydney, and the South Australia govern-

Canberra warning over

South Pacific concessions

ment's assistance to Westpac bank to run a major loan cen-tre from Adelaide.

The commission noted that similar studies of selective assistance packages in the US - also developed by states in competition with one other were "generally assessed to be unfavourable". It also pointed out that the European Union had made efforts to limit the provision of assistance by

member countries.
The commission binted that selective aid might be uncon-stitutional: "The provision of assistance to industry may not be in the spirit of the "free trade among the States" provision of the Australian consti-

tution," It said.
The commission report outlined a number of options which could bring greater "dis-cipline" to the industry assis-tance bidding - ranging from more transparency and monitoring, to a comprehensive agreement between states to limit the provision of assis-

## support for free trade growing

Support for liberalised trade

alence over trade issues.

However, the survey found that in the last five years,

to compete. This is an improve ment of 15 percentage points

The survey revealed a "clouded" public understanding of trade. While Americans favour increasing economic growth by selling more US products overseas, they also listed as equally important maintaining "decent wages in the US against cheap foreign labour".

# US public

among tha American public has grown over the past five years, although a large number still believe foreign imports are a threat to US jobs and wage released by the Washington-based Committee for Free Trade and Economic Growth.

Public hostility towards trada was inflamed by the debates over the North American Free Trade Agreement and the creation of the World Trada Organisation Clinton administration initiatives such as the Free Trade Agreement for the Americas have been stalled by congressional ambiv-

that in the last five years, Americans have grown more confident about US competitiveness and a majority believe that foreign imports are a net benefit for the US economy.

"Public leaders need not run away from trade issues or appleated for manuscripts, free

ogise for supporting free trade, said Mr Robert Strauss, former US trade representative and a member of the committee's sivisory board. The survey found that partisanship seldom makes a significant difference in trade attitude. So both Republican and Demo-cratic leaders can make a serious commitment to free trade without risking the alienation

of their own partisans." Fifty-seven per cent of the respondents in the survey, conducted by Market Strategies, said the US was in either an "excellent" or "good" position

However, 51 per cent also consider world trade practices to be generally unfair. Market Strategies concluded that reporting about large US trade deficits has contributed to that

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March, had been completed,

and that policy options were now under consideration. "While it is too soon to predict the policy options we will put forward for discussion with the (South Pacific Forum) island countries, the message is that special concessional arrangments do not provide a lasting solution." he cautioned

sions within the South Pacific Regional Trade and Economic Mr. Downer said that a review of the Sparteca arrange

Both the former Labor gov ernment and the current administration have argued that as Australia's tariff levels fall, the Sparteca arrangements are of decreasing value.

In the case of Fiji, there have been initiatives to supersede these with a bilateral agree-

However, Fiji-based export ers have attempted to push for lower local content constraints on goods that qual-

ify for concessionary entry.

Mr Downer, making his first major statement on the coali-tion's South Pacific policy, also declined to give any precise commitments about the amount of sid Australia would continue to supply to island nations — beyond saying that he hoped to ensure a "substantial contribution" despite budgetary pressures. At present, the South Parific token through the South Pacific takes almost a third of Australia's A\$1.5bn a year aid budget, of which about A\$300m goes to Papua New Guines (under treaty com-

The foreign minister said Australia's priority at the next annual meeting of the 15 South Pacific Forum nations in Sep-tember would be to implement previously-agreed reforms in the areas of fisheries management and sustainable logging. Australia, he added, also "expects the important economic agenda to be taken forward, particularly in the areas of investment policy and tariff reform.

## Crash likely to set back TWA's return to prosperity

in New York

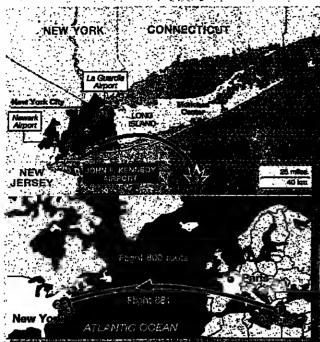
The crash of TWA flight 800 could prove a severe setback for Trans World Airlines at a time when the twice-bankrupt company looked as though it was turning the corner in its efforts to regain financial

Coming so soon after Valu-Jet Airlines crash in May, it may also reinforce passengers worries among the safety of US airlines that fly old aircraft. The airliner that crashed was 25 years old, and TWA's fleet is the oldest of any large US car-

TWA, based in St Louis, Missouri, was once one of the world's biggest and best-known airlines. This year it had been celebrating the 50th anniversary of its introduction of transatlantic services in 1946. its first-ever transatlantic flight, like Wednesday night's flight 800, left for Paris.

The airline's troubles began in the 1980s when deregulation of the US airline industry heightened competition. In 1988, it was taken over by the corporate raider Mr Carl Icahn in a highly leveraged buy-out, and when the airline industry went into racession, it was dragged into bankruptcy by

the cost of servicing its debt. TWA emerged from bank-ruptcy in 1993 in a somewhat different shape. Some of its routes had gone, including the key transatlantic routes to London, sold to American AirThe final hours of Flight 800



ees, who agreed to work for less pay in return for 45 per cent of the company's shares. The rest went to creditors.

The company that remained was mainly a domestic carrier ranking seventh and last in the league table of large US airlines. But it retained several international routes: it flew to 12 destinations in Europe and the Middle East, including Paris, Rome, Madrid, Athens,

Cairo, Tel Aviv and Riyadh Since then, the story of TWA has been its continuing struggle to pay off its remaining debt and move back into profit. At times, its existence has looked precarious: indeed, it had to go into bankruptcy again last year as part of a financial restructuring agreed with its creditors.

Recently, however, it had begun to look as though TWA might make it. Hours before

(a) The TWA airliner, as Flight 887, leaves Athens soon after mixiday. Wednesday total time for New York.
The airplane underwent strict obecks at Athess algorit; a triple check by, strine employees, se will us state employees for pessengers, begange and franchingenge, and stoket, "a Greek government spokesment seld. Greek government spokesment said.
"There was also a check by the prival
security company, which is amployed
by the atribos."

The aircraft entires at New York's John F. Kennedy sirport late attendon local time and, as Flight 800, departs for Paris at around

the crash of flight 800, it had reported a jump in net profits from \$1.3m to \$20.4m in its second quarter to June, and the company was hoping that this year would mark its return to a full year net profit for the first time since 1988. One symptom of TWA's trou-

bled recent history is that it has lacked the means to invest in new aircraft. As a result, the average age of its fleet has

May 1996 Average age (years) 8.8 Unfted USAir ValuJet

The age of the world fleet

747 fleet is about 25 years. Earlier this year TWA moved to reverse the ageing process by ordering 20 new Boeing 757-200s, and on Wednesday it announced that it had placed an order for five new McDonnell Douglas MD-83s with a commitment for perhaps 10

more by the end of the year. The US Federal Aviation Administration has repeatedly

craft was 27 years old.

they are properly maintained. Nevertheless, when the Valu-Jet Airlines DC-9 crashed in the Florida Everglades with the loss of 110 lives, much was made of the fact that the air-

not a safety hazard as long as

The cause of the ValuJet crash has not yet been determined. The evidence so far points towards an explosion among some hazardous goods

Aircraft insured for \$11m

The TWA Boring 747-100 which crashed off Long Island was insured for \$11m, while passenger liability for some of the 229 on board could be as high as a theoretical maximum of around \$3m, it emerged yesterday, Jim Kelly reports from London.

The lead insurer for the aircraft was US Aviation Insurance Group (USAIG). The risk was placed globally by brokers
Johnson & Higgins – based in the US and UK. It is understood

very little risk extends to the Lloyd's of London market. However, as investigations into the cause of the crash continued, it became clear that if terrorists had brought down the jet the liability would transfer substantially to Lloyd's where marine underwriters specialises in the "war risks"

Liability insurance payouts for passengers could be \$2m-\$3m for each US citizen but the amounts could vary widely for all sengers depending on nationality and other factors, with minimum payouts likely around \$300,000. These risks are likely to be well spread internationally. It is understood that Lloyd's is directly exposed to only around 2 per cent of the risk.

There may also be the possibility of negligence suits against the airline as was the case with the PanAm 747 airliner which exploded over the Scottish town of Lockerbie in 1988. In one action alone, a dependent was awarded \$19m and several cases against the airline are continuing.

The Boeing 747-100 was one of the oldest in service, delivered in 1971. A London-based spokesman for Johnson & Higgins said they had handled the TWA account for the last two years, during which time there had been no serious accidents.

has neverthelass been grounded by the FAA because an intense inspection of its maintenance arrangements after the crash found evidence of shortcomings

In spite of the age of TWA's fleet, it has a good safety record, with no fatal crashes in recent years. But whatever the cause of the crash of flight 800, people may be deterred from using the airline if they have an alternative. USAir, the sixth

higgest US carrier, suffered a heavy downturn in traffic and severe revenue losses after suffering two fatal accidents in

TWA can expect to come under scrutiny by the Federal Aviation Authority, and in its cash-strapped state, will face the same task as ValuJet in trying to persuade the administration's inspectors that cost is not an impediment to observing the highest levels of safety.

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## EU sets up machinery to retaliate over Cuba penalties

and Guy de Jonquières

The European Union yesterday set in motion machinery to enable it to decide rapidly on retaliatory action against US legislation which would penalise foreign companies which "traffick" in confiscated assets in Cuba.

Ambassadors from the 15 Brussels, agreed that US Presi-

dent Bill Clinton's decision this week partly to waiva the Helms-Burton Act did not go far enough, and that they should aim to present a firm and united front in their dispute with Washington.

The ambassadors approved European Commission proposals for further detailed work on possible counter-measures endorsed by EU foreign ministers on Monday. EU officials said that they expected some of the proposals to be ready for decision before next month's summer break.

"We are constructing the machinery, but not starting the engine yet," one EU government official said after the

"Mr Clinton's statement was a step in the right direction, but the main problems with the Helms-Burton legislation still exist," another member state diplomat said. "The conters' council still stand."

ernments said determination to stand firm against the Helms-Burton law had been strengthened by the US Senate's move this week to toughen another bill, which provides for sanctions against foreign companies investing in

EU committees are working on four options for possibla retaliation endorsed by the Council and are expected to

industries.

the Libyan and Iranian oil

start making detailed recommendations to the ambassadors as early as next week.

Officials said legal experts from the commission and the member states had already agreed that there was a sound legal basis for bringing a complaint against the US legisla-tion to the disputes procedures of the World Trade Organisa-

They said a decision on whether to launch a WTO challenge would probably not be taken until early September, in order to allow time to gather further evidence and to ensure that any case was as watertight as possible.

The Commission is expected to present to the ambassadors this month a draft EU "blocking statute", which would authorise European companies affected by Helms-Burton to counter-sue subsidiaries of US companies for damages

Brussels also hopes to pub-lish this month a "watchlist" of companies and individuals in the US which could seek damages against the US

The fourth option, stricter visa requirements for US citizens visiting the EU, is expected to take longer to flesh out. It is not yet decided whether

it should take the form of EU

operations of foreign compa-

nies which were found to have "trafficked" in confiscated

legislation, or a concerted action by individual member

The ambassadors also agreed that the EU should be ready to respond to any request by Washington for discussion of international policies towards

However, the ambassadors declared that they would firmly take action to resist any attempt to put pressure on the EU to comply with US domestic laws.

## Greenspan speaks softly and shows inflation a big stick

Financial markets could hardly have hoped for a more reassuring message from Mr Alan Greenspan, the US Federal Reserve chairman. In testimony to Congress yesterday, he predicted moderate growth and a decline in inflation next year. The economy, he suggested, would neatly skirt the opposing perils of recession and accelerating inflation. But while emphasising

the positive economic outlook, he signalled the Fed's determination to raise short-term interest ratea in coming months if economic data pointed to higher inflation in

"I am confident that the Federal Open Market Com-mittee would move to tighten reserve market conditions should the weight of incoming evidence persuasively suggest an oncoming intensification of inflation pressures that would jeopardise the durability of the economic expansion," he told a Senate committee.

This would be in keeping with a monetary policy that was "designed to act pre-emptively... to look beyond current data readings and base action on its assessment of where the economy is

The "central tendency" of forecasts from the Fed's governors and regional presidents was for a slowing of economic growth, starting in the second half of this year and extending through 1997. Growth would be 2.5-2.75 per cent in the four quarters to the end of this year - reflecting the unexpectedly strong first half - but would decelerate to 1.75-2.25 per cent in the same period next

	(% change, Q4 to Q4)*	
<b>a</b> .	Federal Clinton Reserve Administratio	
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I GDP	2½ to 2% 2.6	
prove true edec	AND THE PARTY OF T	遊
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GDP	1% to 2% 2.3	
manner sufrie burlote	THE STREET STREET, STR	

was confident that inflationary pressures would decline next year. The consumer price index would rise 2.75-3 per cent in 1997 compared with a projected increase of 3-3.25 per cent this year. The increase this year would be higher than forecast last February, mainly because of a temporary rise in

Looking forward, Mr Greenspan cited three reasons why economic growth would "settle back toward a more sustain-• The decline in bond prices

this year would restrain demand. Intermediate and long-term interest rates had risen by 1-1.25 percentage points since January. The dollar had appreciated markedly on foreign exchange markets, which would depress

exports and divert domestic demand towards imports. Spending on durable goods by households and companies would wane because "pent up demand" was exhausted, debt burdens were rising and opportunities for profitable investment were growing more

scarce. However, the timing and Reflecting this expectation of extent of any decline in growth behind that predicted on budg moderating growth, the Fed was uncertain. Indeed, Mr the basis of historical relation- said

	(% change, Q4 to Q4)*
	Federal Clinton Reserve Administration
acdoro of the same	the same and the same to be a series of the same threat
GDP Vote: price index (4)	2½ to 2% 2.6 About 5½ 5.6
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ana	1% to 2% 2.3
Lange price traine	

Greenspan conceded there were several factors that could stimulate growth. A desire to rebuild corporate inventories could add significantly to production in the near term. The economies of many foreign countries were reviving, which could support exports. And financial market conditions generally - an oblique referenergy prices. ence to the strength of equity markets until recent weeks -"remain quite supportive to

> He noted that inflation had been surprisingly quiescent given the fall in the jobless rate to 5.3 per cent in June. The overall consumer price index had risen at an annual rate of 3.5 per cent in the first six months of this year. However, excluding energy and food, the "core" index was up at a 2.8 per cent rate - about half a percentage point slower than in the same period last year. Broader price indices such as an index for gross domestic purchases - were also subdued.

> > "Although nominal wage rates have accelerated out of serious discussions that has been lagging significantly behind that predicted on budget deficit over time." he

past inflation."

Mr Greenspan said the apparent lack of inflationary pressure might reflect structural changes such as workers' concern about lack of job security in a rapidly changing world and the "globalisation" of economic activity which allowed companies to reduce costs by spreading the fixed expenses of production over a broader market for their

But he stressed that these forces were exerting a transitory, not permanent, impact on the level rather than the rate of change, of wages and prices. Once the one-off gains from these structural changes had been fully absorbed, traditional inflationary forces associated with tight labour and product markets would reassert them-

tions that this episode of favourable inflation developments, especially with regard to labour markets, may be drawing to a close". The Fed thus had to be "vigilant to incipient inflation pressures that could ultimately threaten the health of the expansion". Turning to fiscal policy, Mr Greenspan emphasised the critical importance of further reductions in the federal budget deficit, which would raise national savings. Significant and welcome progress had been made. However, the collanse of negotiations between Congress and the White House on legislation to balance the budget by 2002 had contributed to the negative tone of bond markets this year.

Market participants must "have been struck by the dying recently, the rate of increase might lead to a bipartisan agreement to eliminate the **BMW FITTED IT SO YOU CAN TELL** WHEN THE CAR CHANGES GEAR.



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## Trade deficit for May worsens by 13%

both imports and exports rising to record levels, the Commerce Department said yesterday, writes Nancy Dunne in Wash-It was the third consecutive month that

the overall deficit had worsened. The

surge of imports defied market expecta-

The US trade deficit for May surged by more than 13 per cent to \$10.9bn, with attributed the shortfall to the strength of the US economy at a time when US trading partners in Europe and other regions

are recording weaker growth rates.

The goods trade deficit to Japan, which has pulled out of its recession, fell from \$4bn in April to \$3.1bn, the lowest surge of imports defied market expecta-tions that the deficit would fall from ise exports to Japan were \$5.9bn,

the second highest level on record. Mr Mickey Kantor, praised Japan's declining surplus, giving credit for the falling deficit in automotive trade to US-Japan trade pacts. The bilateral goods deficit for the year is \$19bn, a sharp decline from \$29bn for the same period in 1995. Tha trade deficit is down by 11.6 per cent in the first five months of the year compared with the same period in 1995, he said.

## "Osperi HK stock exchange chief executive to quit

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Market Service Francisco

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Marchadan And The property and the second ately launching the search for a Mr Chow's departure comes at a sensitive time for the exchange, as Hong Kong prepares for its return to Chinese sovereignty in July 1997 amid increasing competition from regional financial centres.

Mr Paul Chow will resign from his

post as chief executive of the Rong Kong Stock Exchange at the end of

January next year, the exchange

announced yesterday. It was immedi-

after five years in the post. But exchange members said he had previously indicated plans to step down and they were not surprised by the amouncement. The active role played by Mr Edgar Cheng, chairman of the

transition, they added. Mr Chow has been involved in occasional differences of opinion at the stock exchange and with other regulatory bodies. Earlier this year, he sharply criticised the Securities & The reasons for the resignation Futures Commission, Hong Kong's

exchange, should ensure a smooth

scope of its authority.

Last year, he was involved in a dispute with Mr Herbert Hui, deputy chief executive of the Stock Exchange, over procedures for market consultations, an incident seen as a possible tussle for power.

Exchange officials played down the significance of such disputes and praised Mr Chow's achievements in modernising and reforming the Hong Kong market. Especially, they cited the development of an automatic order matching and execution system, the establishment of a central clear-

were vague, with Mr Chow, 48, citing a desire "to move on to new fields" scope of its authority. stock option market. stock option market.

These initiatives have completely revamped the Hong Kong market, improved its transparency and greatly enhanced its risk management capabilities," Mr Anthony Neoh, chahrman of the SFC, said.

Mr Chow's tenure as head of day-to-day management also spanned a time of continued improvement in the standards and regulation of the Hong Kong market. Its reputation had been hit by a series of scandals in the late 1980s, including the imprisonment for corruption of Mr Ronald Li,

the former exchange chairman, and the closure of the market during the

Mr Chow was regarded as a systems and technology specialist, but his tenure spanned organisational reforms which increased the role of large institutions and foreign brokers in the management of the exchange, and the listing of mainland companies on the Hong Kong market.

Since Tsingtao Brewery became the first mainland company to list in Hong Kong in 1993, the number of so-called H-share listings has risen to

the body is at present in

through the financial services professional electoral constitu-

ency, capitalising on support

from the territory's small bro-

statement, Mr Chim is being

charged with two counts of

conspiracy to forge and one

According to a government

He was elected last year

## Japan sees trade surplus decline 40%

Japan's trade surplus dropped by 40 per cent to Y3,111bn (\$28.6bn) in the first six months of this year, the higgest half-yearly drop in 16 years, but the rate of decline is slowing.

The trade gap in June alone shrank less dramatically, by 25.5 per cent from the same month last year to Y737.11hn, according to customs-cleared data from the finance ministry. But from May to June, the surplus actually increased, by 35 per cent, the second monthly rise in a row. Tokyo economists took this

as evidence that Japan's trade adjustment was losing steam. This is because the yen's decline over the past year from its record high of Y79.75 to the dollar in April last year has restored Japanese companies' price competitiveness in export markets and rendered imports

The data had little impact on currency markets and the dollar bovered around Y108

surplus will continue to slow until early next year, from when the surplus could start to

to a prediction by Mr Tetsuro Sawano, an economist at Nikko Research Centry.

Exports in the six months to June rose by 6.9 per cent to Y21,481bn, of around a third of the rate of growth in imports. by 23.4 per cent to Y18.369bn.

in June nione, imports rose by nearly 21 per cent in comparison with the same months last year, well below the growth rates of the previous two months and below the market's expectations, according to Mr Peter Morgan, economist at

James Capel Pacific. Exports in June rose by 7: than expected.

Separately, the Bank of Japan yesterday published preliminary data showing a slight pick-up in money supply growth, further evidence of

per cent, also less strongly

The benchmark of money supply, M2 plus certificates of deposit, grew by 3.9 per cent in the year to last month, up from 3.3 per cent growth in May. Broad liquidity rose by 4.2 per cent in June, following a 3.9 per cent increase in the

the shifting loyalties of the

Pakistan parliament, has the support of about 113 in the

lower house of 217 tjust over

the 109 required for a simple

majority), recent defections

could set a precedent for others

to follow, especially if the gov-

ernment is seen to be increas-

government minister who now

heads an advertising business

says: "There's a deep crisis of confidence in the government's ability to change the direction

The Jamuat recently

launched an anti-government protest campaign consisting of

public demonstrations and squatting outside government offices. Mr Sharif also plans to

bold anti-government public meetings in addition to a one

day national strike which he

called after the budget. The fresh taxes of about

ingly embattled.

of the country."

Mr Javed Ja

# major and and a second and a se

Colourful Hong Kong legislator Chim Pui-chung waves as be is taken to a district court

#### LegCo member arrested on charge of fraud By John Ridding in Hong Kong ties, which is headed by Mr Despite his arrest, Mr Chim is still entitled to sit in the

The representative of the financial services industry in Hong Kong's legislature was arrested yesterday and charged with fraud and conspiracy to forge, the govern-

Mr Chim Pui-chung's arrest is the latest twist in a long-running battle with the territory's financial market regulators which includes allegations of irregularities in share dealings and a property transaction on the exclusive Repulse Bay road.

The Securities and Futures Commission and the Police Commercial Crimes Bureau have been investigating share

Court to wind up Mandarin Resources, a manufacturing and investment company owned 73 per cent by Mr

from trading on the Hong Kong stock market in 1986. Known for bis energetic debating style and his gold Rolls Royce, Mr Chim has earned a reputation for flamboyance and for his vocal conflict with the territory's market regulators.

Earlier this week, he filed a writ with the Hong Kong High Court seeking HK\$50bn (\$6.4bm) in libel damages from

count of conspiracy to defraud during the day.

The pace of decline in the the SFC in order to avoid compliance with the SFC code of Mergers and Takeovers. After appearing in court yesterday, be was freed on bail of HK\$20m.

## Losses plague Chinese industries

By Tony Walker in Beijing

China's debt-burdened stateowned industries continued to he "plagued" by increasing stockpiles and operational losses in the first six months of the year, restraining economic growth, a research institute under the State Council, or

The report, by the council's Development Research Centre, said China might have difficulty achieving its growth tar-get for the year of 9 per cent, though gross domestic product growth in the six months to June matched predictions.

The DRC's quarterly report reflects concern among Chinese economists that tight credit policies and a sharp slowdown in fixed asset investment may be threatening a "soft landing" for the economy with growth slowing gradually and inflation easing. Unpublished Chinese govern-

ment forecasts predict growth may slow more abruptly than is desirable this year to about 7 per cent, well below the government's target. "Despite strong market

demand for some industrial products, product sales of some enterprises withered, and

losses were still two heavy burdens plaguing industrial enterprises. . . tight credit policy [was] still throttling some cash-starved enterprises," the report said.

Bad weather was partly responsible for the slowdown, but other factors included "enhanced macro-regulatory control on investment, and strict restrictions on manage-ment of newly-started projects". The report blamed the "descending trend" of investment growth for 22.7 per cent of the country's factories suffering operational losses in the

stockpiles and operational March quarter, a slight rise over last year. China applied tight credit

restrictions in mid-1993 in an effort to bring inflation, which reached a post-1949 high of 21.7 per cent in 1994, under control. Retail price inflation stood at 14.8 per cent last year and is expected to fall to about 10 per cent this year. In the first six months inflation had dropped to 7.1 per cent against the same period last year (the June retail price figure was down to 5.9 per cent), but the report warned that bringing inflation down to 10 per cent for the whole year would be "arduous.

## Wrangling reminds Pakistan of its legacy of instability

Clashes with the judiciary have added to growing concerns that Bhutto government may not last its term, writes Farhan Bokhari

onths of wranging between the govern-ment of Ms Benazir Bhutto, Pakistan's prime minister, and the country's judiciary have served as an uncomfortable reminder of Pakistan's legacy of political instability. Some of Ms Bhutto's own remarks recently have added government may not last its term, She has spoken about

efforts by "a group" to lure members of the country's judiciary to foment a crisis in return for an offer of high office. "This group has in return offered the judges the posts of prime minister and chief ministers [of the provinces! I hope they won't be lured," she said in a speech last month. Her remarks followed sug-

gestions by the conservative Jamaat-i-Islami religious party that power be transferred to the judiciary for an interim period before fresh elections could be held. Many senior officials in Islamabad are convinced that Ms Bhutto's reference to an unnamed group probably went beyond the Jamaat and could have been a reference to Mr Nawaz Sharif's opposition Pakistan Moslem

Frequent changes of civilian governments and almost 24 years of martial law have added little to public confi-dence over the ability of Pakistan's governments to last their five-year terms in office. Now, many analysts say, Ms Bhutto's government is reaching a critical moment in its efforts to survive.

The tension between the government and the judiciary was triggered when the supreme court, in a landmark ruling, ers to appoint senior judges



Ms Bhotto: under serious pressure

without consulting with the chief justices of the supreme court and the four provincial high courts. The ruling bas been welcomed by many of the government's opponents who say that it would weaken the government's ability to influ-ence the indicial system through judges of its choice.

in another recent example of friction between the govern-ment and the judiciary, last month the supreme court restored the local municipal bodies in the Punjab, Pakistan's largest province, which were abolished in 1993. But soon afterwards, the provincial government in the Puniab. which is backed by Ms Bhutto's ruling coalition in

Islamabad, overruled the court.

four provincial governments

were replaced when MPs who were loyal to the ruling administrations, changed their loyalties to back candidates favoured by Ms Bhutto's ruling Pakistan People's party. The government has denied opposition charges that the MPs were pressured by the PPP to change loyalties.

Meanwhile, Ms Bhutto's ruling coalition in parliament in Islamabad recently lost the support of 11 MPs, who have formed a splinter group, apparently because they opposed tax increases announced in the recent budget. They have said that they would function as a "separate" block which is seen as a move to distance themselves from the government, probably to explore other

Although her coalition, in

Rps40.8bn (\$1.17bn) announced in the budget are almost certain to fuel inflation. Almost 64 per cent of those taxes consist of a goods and services-type sales tax on many consumer goods with the exception of basic needs such as raw foods and some medicines. And many businessmen are

up in arms over fresh taxes on personal allowances of all corporate employees, while powerful landowners, many of whom are members of parliament, have still been left relatively untouched. In an effort to placate its critics, the government has offered to reduce the tax on allowances and lower the percentage of sales tax on industrial products.

Meanwhile, the army, which has ruled Pakistan for almost half of its 49-year must be concerned at the political situation but has so far remained aloof,

## Pacific isles fight against ruin after promissory notes scandal

By Meianie Carroll, recently in Vanuatu

Vanuatu and other small Pacific island nations have fought to head off financial ruin after issuing a wave of promissory notes they could not honour.

Vanuatu is still struggling to deal with a fraud associated with \$100m worth of promissory notes, backed by the government, while the Marshall Islands escaped ruin by managing to revoke similar letters of credit it issuad. The Cook Islands also succeeded in annulling over \$1bn in credit letters, and Namu settled an international court action in May to recover over \$50m lost in a bank note scheme.

Vanuatu's tiny economy would be placed under great strain if the notes were presented. Its annual overseas earnings last year totalled WARRIAN IS DCEAN Equator NAURU TUVALU.

tha value of the notes issued. In other words, if these 10Us presented, Vanuata be bankrupt," said Ms Marie-Noelle Ferrieux-Patterson, the country's ombudsman, and an opponent of the government's use of promissory notes.

The former British-Freoch condominium has a population

of 165,000, and relies on its main export of copra, the flesh of coconuts used to make coconut oil, worth \$7.7m in 1995. The use of government letters of credil has cast doubt over the banking reputation of the small island states. The notes or letters are usually

signed by beads of government, guaranteeing the bearer payment of a set amount, often denominated in US dollars. The Port Vila government in Vanuatu fell foul of a "sting" earlier this year by two Austra lian businessmen, who used copies of the promissory notes to persuade reputable banks to give them credit. In effect, they

rented" the notes from the government, but the two businessmen subsequently disap-

bankruptcy if the missing notes are ever cashed.

The Unity Front led coalition government of Mr Maxime Car-lot Korman, the prime minister since last November's election. faces strong criticism of its handling of the use of the

Ms Ferrieux-Patterson published a report into the use of the "April Fool" promissory notes, so called because they were issued on or around April 1, that criticised Vanuatn's leaders for going along with

The Cook Islands was victim of a similar scam in 1994, ending in a financial crisis that saw the New Zealand central bank taking control of the state's currency and interest rates. The Cook Islands' difficulties caused further problems for its smaller neighbour Nauru after it defaulted on a



Matsushita to

Matsushita Electric of Japan is to invest £7.6m (\$11.85m) at its

Cardiff plant in an expansion which will create more than 300

jobs during the next three years. The project, supported by a

Welsh Office grant, will increase the plant's cutput of micro-

boxes and digital televisions.

Mr David Rowe Beddoe, chairman of the Development Board for Rural Wales, said yesterday a record number of five foreign companies had chosen to invest in rural Wales during the

the region, including those from other parts of the UK, had been secured. Nearly 1,600 jobs were created or safeguarded.

Roland Adhurgham, Cardiff safeguarded.

wave ovens and introduce the production of digital video

past year. A total of 31 inward investment projects to

invest £7.6m

## MPs caution BBC over World Service

By John Kampine and Raymond Snoddy

MPs warned the BBC yesterday that the government could withdraw funding for the World Service if radical changes lead to a deterioration in output During acrimonious exchanges, members of the all-party House of Commons foreign affairs committee branded Mr John Birt, the director-general of the BBC, "a Tsar". "dictatorial and "arrogant".

Earlier, Mr Jeremy Hanley, the foreign office minister, said the government had been "disappointed" at

Tax cuts

dependent

on public

spending

Mr John Major, the UK prime

minister, yesterday warned

Tory backbenchers that pre-

election tax cuts depended on

control of public expenditure

after the cabinet agreed that

government spending should

rise by no more than 3 per cent

He told the Commons that

the overall freeze on public sector pay would continue,

prompting an angry reaction

from trades union leaders who

accused MPs of hypocrisy after awarding themselves a 26 per

cent pay rise.

Although the cabinet agreed

the control total for public spending should be no greater than £268.2m, or 3.1 per cent

more than the current year,

ministers stressed that this

was a ceiling.

Downing Street said the cabi-

net had agreed "to ensure that

growth in spending is lower

than growth in the economy".

That would almost certainly

require spending coming in

The Treasury hopes to find cuts of between £2bn and £5bn.

Although Mr John Redwood,

the former cabinet minister,

has called for £7bn of cuts, few

The government's scope for manoeuvre in cutting spending

is restricted to self-imposed no

go areas, such as prisons, and

by the manifesto commitment

not to reduce spending on the

was a vital component of the

control of expenditure and con-

ceded that the task would be made more difficult by MPs'

decision to award themselves a

26 per cent pay rise. "Obvi-

ously the point will be made

and there is no point pretend-

ing it won't," said one cabinet

The continued freeze

brought condemnation from

union leaders. Mr Barry

Reamsbottom, of the civil and

public service union, said his

members had "witnessed MPs

greedily sticking their snouts in the trough and voting them-

selves a 26 per cent pay rise. It

Mail sorting and deliveries in most of Britain and the Lon-

don Underground railway system were halted yesterday by strikes. Mr Tony Blair, leader

tration was rejected. Mr Lew

politicians: "Please keep ont."

is the grossest hypocrisy.

minister.

below the control total.

believe this is possible.

By David Wighton,

the domestic and world services. The World Service would have its own commissioning unit but the programmes would be made in other directorates of the BBC.

Mr Sam Younger, the managing director of BBC World Service, said he was "shocked" to be told of the changes only a day shead of their announcement. But he said subsequent discussion of the detail had allayed his concerns.

Conservative and opposition Labour

being given only 24 hours' notice of changes by the corporation, which included merging the news outputs of hours' style of management. Mr Birt's style of management. said criticism was based on a misconception that the service's independence and integrity would be jeopard-

> as anyone who has spoken or written about it in recent days," he said. No other organisation would have handled the changes differently, he said, adding: "The scale was so great that consultation would not have been sensible or possible"
>
> Mr David Sumberg, Tory MP for

> ised by the reforms. "I care as passionately about the World Service

Bury South, reminded Mr But of a were warned yesterday that they warning given by Mr Hanley to the committee earlier in the day.

Mr Hanley said the Foreign Office had the "ultimate sanction" of stopping monthly payments of the £175m per year grant-in-aid to the World Ser-

"The Foreign Office will not allow the standard to fall," Mr Hanley said. Mr Birt, and the BBC chairman, Sir Christopher Bland, have been asked to meet Mr Malcolm Rifkind, the foreign secretary, next Wednesday to discuss the changes affecting the World Service. Staff of the World Service

should not write to the press critici-sing BBC policy on the future of the

• Independent Television News, the television news organisation, is to lose a significant customer for its international ITN World News ser-

NBC Superchannel, the pan-European cable and satellite channel which has taken the world news service since 1987, has made it clear that it will no longer take the service when its schedules change in Septem-

#### **PRIVATISATION**

UK NEWS DIGEST

#### Auditors criticises rail sell-off

British Rail, the former state-owned railway company, mishandled the sale of seven maintenance depots with the result that it raised less than it might have done while bidders were not given equal treatment, according to a National Audit Office report published today. The report examines the privatisation in June 1995 of six heavy maintenance depots and one small electronic service depot. Three of the maintenance depots were bought by ABB, now Adtranz, for £17.7m. (\$27.51m) two were acquired by Railcare for £6m. and one was bought by its manacquired by Railcare for £6m, and one was bought by its management, acting as Wessex Traincare, for £5.6m.

The sale of the seven depots for a total of £32.3m was handled by £20.5m.

5 Grant T

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OPPORT

dled by BR's vendor unit. Six companies, including two man-agement buy-out teams, put in bids for a wide range of combinations of the six heavy maintenance depots but by the later stages of the competition there was little effective competition:

between them, the report said. This was the result of BR's desire to prevent bidders gaining This was the result of IK's desire to prevent olders gaining a monopoly of certain types of maintenance work, worries about rail privatisation generally which deterred some potential bidders, and the possibility that bidders knew they had been selected as "preferred bidders". The initial value of the six bids was £43.5m but this had been reduced to £29.3m by the time the final price was agreed. Charles Butchelor, London

#### INVESTMENT FUNDS Treasury to expand range

New rules setting out the framework for Open Ended Investment Companies (Oeics) – pooled investment vehicles similar to unit trusts – were announced by the Treasury yesterday.

The proposed regulations, which will be debated by parliament in the autumn, allow fund managers to offer Oeics onshore, and compete with off-shore centres such as Dublin and

Luxembourg, where they are already well established. The first UK Oeics will be set up in January 1997.

The Association of Unit Trusts and Investment Funds welcomed the move, saying that Ocics would be flexible to manage and marketable throughout the European Union. Many continental investors are unfamiliar with the UK's trust structure, and prefer to invest in investment companies. The Ocics will be single-priced, unlike unit trusts, with no spread between buying and selling prices - making charges more Krishna Guha, London

#### ■ NATIONAL LOTTERY

#### Operator to launch second draw

Camelot, operator of the National Lottery, plans to launch a second weekly draw later this year to boost lottery revenues that have reached a plateau.

Most lotteries around the world operate an on-line draw in the middle of the week and experience shows that revenues are increased by between 25 per cent and 30 per cent. Because the UK National Lottery is already the biggest in the world the rise may be closer to 20 per cent, but the second draw is likely. to revive controversy over the profits for Camelot, a consortium made up of Cadbury Schweppes, GTech, Racal, ICL and De La Rue, the security printer.

The application to launch a midweek draw was confirmed by Mr Peter Davis, director general of the Office of the

National Lottery, the lottery regulatory body.

Sales of about £68m (\$106.08m) a week from the Saturday draw and £17m e week from stratchcards are flat, running at an annual rate of £4.45bn compared with £5bn last year. . Raymand Snoddy, London

#### **■ CONSTRUCTION**

#### Overseas orders rise 45%

British construction companies struggling to make headway in a depressed home market increased the value of overseas orders by 45 per cent last year to £5.5bn, (\$8.58bn) according to figures published yesterday by the Department of the Environ-

The biggest gains were achieved in Hong Kong where Brit-ish companies have been highly successful in winning work for the colony's new international sirport at Chek Lap Kok and also in North America where British compenies have been expanding through acquisitions.

Mr John Gunmer, the environment secretary, announced a series of trade missions to south-east Asia, South America, the Middle East and Russia in the next few months to support Britain's construction efforts abroad Mr Robert Jones, the construction minister, will lead the first of the missions, to China between July 24 and August I.

British construction companies, criticised for failing to match mainland European and north American rivals in ever more than doubled the manual make of

seas markets, have more than doubled the annual value of international orders won since 1991. Last year, the value of contracts awarded in the Far East increased by almost two-thirds to £1.64bn. Orders won in Hong Kong alone increased by 61 per cent from £668m to £1.07bm. Contracts placed to North America rose by more than 30 per cent from £1.100 to

#### MANUFACTURING

#### Hardboard imports face challenge

A £40m (\$62.4m) hardboard mill, opened vesterday by Mr William Hague, the Welsh secretary, near Ebbw Vale in south Wales, is forecast to capture nearly half of the UK market by the end of next year, replacing imports. The purpose built factory, on a 17-acre industrial site, is the UK's largest greenfield manufacturing start-up to be funded by venture capital.

The plant has a capacity of 88,000 tonnes a year and Tech-Board, the company predicts it will peach that level has the Board, the company, predicts it will reach that level by the third quarter of next year. Tech-Board already has an andis-closed level of orders from industrial constoners, including the furniture, joinery, fancy goods and automotive industries.

The company says it is the first hardboard mill in open in

Europe for 20 years. The last UK hardboard plant closed in 1969 and domestic demand of about 160,000 tonnes has since been met by imports from Spain, Finland and other countries.

including some in South America. Import substitution is expected to cut the trade deficit by

about £25m a year and Tech-Board also hopes to expert up to a quarter of its output Roland Adburgham, Cardiff

#### AIR TRAVEL

#### BA to transfer S American routes

British Airways is to switch its Latin American routes from Heathrow airport, creating up to 500 jobs at Gatwick airport.

BA said: "The feedback from travel agents and others involved in Latin American services) has been very positive The Latin American routes are to be transferred, on March 17 next year and include flights to Argentina, Brazil, Chile, Colombia, Mexico and Venezuela.



## THE IRISH TIMES

13 D'OLIER STREET, DUBLIN 2

HY don't we face facts this morning?
We in the Republic are not just back
to the beginning, about the North.
We're further back than the be-

The consequences of letting the Orangemen through in Portadown must have been immediately evident, last week, to a mind trained to see consequences. At least I assume that's why the President, Mrs Robinson, broke down in public when she heard that news.

I don't blame her, I only wish that British decision-makers realise how significant it is when a person such as we know the President to be is so

Three years ago Mrs Mary Robinson, president of the Irish Republic, (above left) accepted an honorary doctorate from Oxford University - at the heart of the British establishment. A newspaper item about her this week by Nuala O'Faolain indicates the sense of betrayal now prevalent in the republic.

## Irish resentment rises against British action

The Protestant marches have outraged republicans

Irish prime minister, might have angered his UK counterpart, but his public criticism of Mr John Major's handling of last week's avents in Northern Ireland bas certainly caught the mood in the Irish Repub-

The events in Drumcree, which reached a climar when the police allowed an Orange march through a Catholic area, have prompted usually moderate columnists and politicians to fall back on the sterectype of the treacherous British, exposing a deep resentment of what is seen as London's high-handed attitude towards a Catholic minority.

in the past, much of tha tribal politics and the violence, have seemed incomprebensible to those in the Republic. On this occasion, while Catbolic homes were being razed and Catholics intimidated across the north, the Irish authorities were initially slow to speak out. Government officials appeared confident that the Royal Ulster Constabulary - Northern Ireland's police force - would face down the Orange crowds at Drum-

But by the end of the week, Irish radio programmes were inundated with calls for the government to do something. Columnists who would normally be anti-republican found themselves in unison with the mantra-like attacks on British policy by Mr Gerry Adams, the president of Sinn Féin, the political arm of the IRA.

desmustion following the killing of the Irish policeman in county Limerick. Even those in the Irish parliament who are broadly sym-

pathetic to the British position stracked the IIK for falling to stand up to the Orange pro-When he did make his move, Mr Bruton surprised some political opponents by the robustness of his response although his words reflected

growing public anger. Mr Bru-ton is also leader of Fine Gael, seen in Ireland as the law and order party. Mr Bruton's open criticism of Mr Major on a BBC telavision news programme also allowed the Irish government to seize the Initiative back

from Sinn Fein, the IRA's political arm. The Irish made clear that they intended to raise the issue at yesterday's Anglo-Irish intergovernmental conference in London. The Irish decision to hold a high-profile meeting on Tuesday with Mr Adams was a further measure of Dublin's irritation with London, reversing as it did the policy of non-contact after the resumption of IRA violence.

The public acrimony is a er of the delicate state of Anglo-Irish relations. It is also a reminder of the volatility of Irish public opinion where "the north" is concerned. A month ago, it was the IRA in the dock when

This week, nationalist opin-ion from all parties, voices from the churches and even

protestant residents in the public, have condemned the UK government for failing to act with impartiality in the policing of the march through the Carbolic Garvaghy estate. Ms Nugla O'Faclain, writing in the Irish Times said: "The sour and bloodstained and demeaning old saw is true: we cannot trust the British."

Mr Michael McDowell, in the Irish Independent, said: Those of us who have constantly argued against appearement of IRA violence now know that the British government in its entirety will go even lower to appease thinggery, to appease casual vio-lence and to reward lawless-

But several commentators have compared the current cli-mate with that which prevailed after the Sunday in 1972, when the killing by Brit-ish soldiers of 13 civilians in Londonderry triggered riots in Dublin in which crowds burned down the British

"The anti-British feeling is universal. I haven't seen it like this since Bloody Sunday," said Mr Sam Smyth, col-unnist on the Irish Indepen-

John Murray Brown

## Ministers said the curb on public sector pay, which requires any increases to be funded a ring and strong sector pay, which sector pay, which requires any increases to be funded a ring and strong sector pay, which requires any increases to be funded a ring sector pay, which requires any increases to be funded a ring sector pay, which requires any increases to be funded with sector pay, which requires any increases to be funded with sector pay.

for two assault ships for the Royal Marines. The order, force for the next four years.

Defence made the announce-ment, Dr David Clark, the defence spokesman for the

the delay in announcing the rest of the £4bn of defence orders which had been expernext week. Orders for maritime patrol aircraft and two missile systems have been beld up by a dispute between Mr Michael Portillo, the defence secretary, over public spending and the MoD's budget.

"this unseemly squabble between the two wings of tha Tory party risks jeopardising Manufacturers competing for Cruise and anti-tank missile. contracts, and the maritime patrol aircraft order, are increasingly dismayed at the delay. Backbench Tory MPs,. many of whom expect the

has risen, a move likely to anger the opposition. The delay also means orders could be shelved, with the £700m; anti-tank missile under particular threat.

VSEL. It gives us the chance to introduce our new business practices which can make the yard even more competitive to win other work."

rine construction, including the four Trident nuclear deterrent submarines. With the last Trident boat half-finished, the yard needs further orders. VSEL will fit out HMS

Ocean, a helicopter carrier to support the Royal Marines, and is competing for a £200m contract for two oiler ships -which help to maintain other vessels. The company is competing for commercial ship orders and light artillery for VSEL also needs to win a

substantial share of work on the 23bn contract for Trafalgar

#### cials say that decisions could By Bernard Gray, opposition Labour party, the interests of our armed attacked the government for · be announced after parliament forces and puts thousands of

VSEL, the shipyard owned by the General Electric Company. in Barrow-in-Furness, in England's north-west, yesterday won a £450m (\$702m) order which has been delayed for 18 months by negotiations over price, secures the jobs of 1,200 of VSEL's 5,000-strong work-However, as the Ministry of

Dr Clark yesterday claimed,

ted before parliament rises and Mr Kenneth Clarke, the chancellor of the Exchequer,

British defence jobs at risk". defence work to go to marginal constituencies, are also angry

at the hold-up.

With parliament retiring for a three-month break next Wednesday there is very little time to meet the MoD's timetable of making announce-ments before the recess. Offi-yard has specialised in subma-

Mr Brian George, chief exec-utive of GEC Marine, said yes-terday. "This order was abso-lutely vital to the future of

US Lloyd's investors 'may miss out on deal'

#### of the opposition Labour party. By Jim Kelly, Accountancy Correspondent But Lloyd's said that Names resident in Lloyd's while a "small minority" have for his injuries because an American came under mounting pressure states outside the agreement will not In a separate development a federal court in Texas dismissed a case brought by 77 Names on the grounds that the case should be heard in England. They wanted their obligations rescinded alleging that they were victims of fraud. The plaintiffs are induged in the policies is paying claims." Turning to the recent intervention into the Lloyd's affair by the Securities and Exchange Commission she added: "Twenty five years of allence from the SEC is more than glacial government: it rejected any agreement. Name refused to pay the claims against from the government to con-demn the strikes. benefit from the special £40m "credit fund" set up for US Names and there-Lloyd's of London warned vesterday fore may be ruled out of the overall An appeal to the rail trade that some US investors could be cut out unions to accept binding arbi-

of the £3.2bn (\$4.95bn) out-of-court settlement which is at the heart of the insurance market's recovery plan.
It said that 32 US state securities reg-

Adams, general secretary of the Aslef drivers union, told ulators had backed the plan - repre-senting around 85 per cent of the 2,700 Lloyd's investors, or Names, in the US.

"It would be tragedy if some US Names are denied the enormous benefits of reconstruction and renewal," said Mr Peter Lane, managing director of Lloyd's North America.

Some states are still in talks with pled American will not be compensated

## Out-of-town shopping centres fall out of favour

The latest retail development in southern England may be one of the last to be officially endorsed

design is distinctively modern, but the planned Bluewater shopping centre in north Kent already has the

aura of a bygone age. Government planning policy has turned against out-of-town shopping since Bluewater was conceived in the late 1980s. The 1.65m sq ft centre is likely to be one of the last - as well as one of the biggest - of its kind. Lend Lease, the Australian property and financial services

company, last month raised

2375m (\$585m) from a consor-

tium of banks to finance the Mr Michael Heseltine, the deputy prime minister, who yesterday inaugurated the project, said that up to 7,000 jobs would be created during its three-year construction phase. When Bluewater opens in 1999, it is expected to proindustries servicing

Whila these figures are impressive, they are diluted by the fact that Bluewater will draw retail trade away from town centres in the region. The government now wants to end the creation of shopping cen-tres which threaten established town centre retailing and cre-

ate additional traffic. Mr John Gummer, the envi-ronment secretary, last month issued new planning rules which will make it difficult for developers to win planning permission for even relatively

modest schemes. Lend Lease argues that the proximity of Bluewater to London will minimise the impact on neighbouring towns. More than 9m people live within an

hour's drive of the site, which

is adjacent to the M25 and M2

duce a further 6,800 jobs, both motorways. The company says struck in the early 1990s. Each at the centre itself and that this pool of potential cushad a negative impact on tomers is big enough to be absorbed by Bluewater without causing damaging waves.

The UK's first covered shopping mall was built in the 1970s at Brent Cross, a suburban location in north London. The first really large out-oftown scheme was the Metro-Centre near Newcastle, in the north-east of England, which opened in 1986.

Neither of these had a severe impact on the surrounding area. Both central London and Newcastle were big enough to compete head-on with large covered mails. But from the mid-1980s to the

end of the decade more than 50

before the property recession

proposals for "regional" shopping centres were put forward, of which eight were granted planning permission. Three of these were built

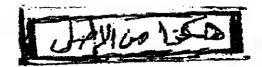
established shopping areas in surrounding towns. This experience was instru-

mental in turning government policies against a proliferation of big shopping centres. The remaining five centres with planning permission, including Bluewater, are now under construction. The other sites include two planned for the north of

England, one in the south-west, and one in Scotland to be completed within the next two years. Unless government policy swings abruptly back in favour of out-of-town shopping, these developments are likely to be the last of their breed for a

> Simon London Additional reporting by Marco Vincenzino





FINANCIAL TIMES FRIDAY JULY 19 1996

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BUSINESSES FOR SALE

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The joint administrators offer for sale, as a going . concern, the business and assets of Murray, Harrington & McNamee Limited.

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For further information please contact Rod Within or Lindsey Cooper at Kidsons Impey, Devonshire House, 36 George Street, Manchester, M1 4HA Tel: 0161 236 7733 Fax: 0161 236 7020



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#### **PUBLIC NOTICES**

#### NOTICE PUBLISHED BY THE SECRETARY OF STATE UNDER SECTION 7(7) OF THE **TELECOMMUNICATIONS ACT 1984**

The Secretary of State hereby give notice as follows. Following the public consultation which ended on 22 May 1996, he intends to revoke on 9 September 1996 both the Class Licence To Run Branch Systems To Provide Telecommunications Services (TSL) and the Class Licence For The Running Of Self Provided Telecommunications Systems (SPL) which were granted by the Secretary of State under Section 7 of the Telecon Act 1984 ("the Act") on 4 November 1994 and 30 July 1992 respectively. On 9 September 1996 he intends to issues a new Class Licence To Run Breach
Systems To Provide Telecommunications Services and a new Class Licence for
the Running of Self Provided Telecommunications Systems. The hoences will
be for a period of 25 years subject to earlier revocation in circumstances.

2. As indicated during the public consultation there are three main variations between the current licences and the proposed new licences. The designated maintainer regime is to be abolished. It is intended that this will introduce a more competitive eavironment for the provision of maintenance as more competitive eavironment for the provision of maintenance as services. A new privacy condition is to be introduced requiring licensees to make every reasonable effort to inform parties to a 2-way live conversation of any reasonable error to inform parties to a 2-way live conversation of any recording, silent monitoring or intrusion into the conversation. The equipmapprovals condition is to be brought into line with the requirements of the Telecommunications Terminal Equipment Directive with the effect that indirectly connected equipment, such as personal computers and television will not require type approval.

Various other minor or consequential amendments are to be made to both licences to standardise the conditions and definitions. The existing interpretation and meaning of the text is not changed by these other

. Since the revised TSL and the SPL will permit the connection of hearing aids t the public network, the Secretary of State intends to nevoke on 9 September 1996 the Class Licence for Running of Hearing Aids and Acoustically Coupled Apparatus which use Telecommunications Systems and the Class Licence for the Running of Telecommunication Systems connected to Renting Aids and Acoustically Coupled Apparatus. These licences were granted under section 7 of the Act on 3 August 1984.

Advice on the provisions and coverage of the TSL and the SPL can be obtained 5. Advice on the provisions and coverage of the 152 and the SPL can be obtain from OFTEL. An addendum to the Explanatory Guide to the TSL and SPL, dending the changes to the liceness can be obtained free of charge by writing to OFTEL Library, 50 Ladgate Hill, London EC4M 7II or by calling

Christopher Holmes Department of Trade and Industry

#### APPOINTMENTS

#### SENIOR MARKETER

A leading international investment company requires a Senior Marketer to specialise in structured commodity linked financings for the mining and metal companies producing throughout metals inclustry, covering mining and metal companies producing throughout metals inclustry, covering mining and metal companies producing throughout metals included to experience in debt capital markets, debt markets, derivatives corporate experience in debt capital markets, debt markets, derivatives corporate finance as well as general inclusive knowledge. Salary negotiable. Applicants, aged 30-35, educated to degree standard, with minimum four years' relevant experience gained with a feading investment house, strong analytical and communication skills, should write, enclosing full curriculum vitae, to Sox A5124, Financial Times, One Southwark Bridge, London SE1 9HL.

PROPERTY OF ROME COUNCIL

Lgo C. Ricci 35/36/37, occupied

Lit. 436 million

ARENULA SHOP, 83 sq.m. Via dei Falegnami 14

ground floor, busement, eccapied
Lit. 245 million NAREHOUSE, B1 so.m. Vicolo dei Falegnami 31/31A, ground floor, inter-mediate floor, occupied 12. 147 million SHOP, 47 sq.m. Vicalo della Torre 5 and floor, occupied - Lit. 147 million

SHOP, 94 sours. Vie S. Maria dail Pianto 18 DIFFICE, 432 sq.m. P.zza di Trevi B ground floor, accupied - Lit. 470 million SHOP, 176 sq.m. Via S. Maria del Pianto 9A ist. 8 left, eccepted - Ur. 4 billion 51 million WAREHOUSE, 109 sq.m. Vicels della Scavelino 63, ground floor, occupied ground floor, basement, occupied Lit. 607 million

FOR! UNPERIALL NAYONA SHOP, 190 sq.m. P.zza di Pasquino 72 HOTEL, 578 sq.m. + 40 terroce, Lyo C. Kicci 32/33, occupied ground floor, busement, occupied Lit. 2 billion 677 milion Lit. 773 million SHOP+WAREHOUSE, 63+28 sq.m. Vio del HOTEL 687 sq.m. + 108 terrace

Governo Vectio 104/105, ground floor, basement, occupied - Lit. 310 million Lit. 4 billion 516 million SHOP, 221 sq.m. Via dei Coronari 156 P.zzz S. Salvatore in Laura 7, ground floor intermediate floor, basement, occupied Lit. 858 million

SHOP, 75 sq.m. Via del Caronari 233 ground floor, busament, occupies Lit. 354 million

The above mentioned property will be sold by public auction at 10.00 a.m. on 7th August 1996 at the office of Risorse per Roma RPR spa, Via Ulisse Aldrovandi 16 - 00197 Rome, Italy. Offers must be sent in sealed envelopes to the above address by 1.00 p.m. on 6th August 1996. The notice of the call for bids and further information can be

obtained from the RPR office or from the following number: +39/6/36002901. RISORSE +39/6/36002901.
Rome, 6th July 1996

The Chairman Risorse per Roma · RPR spa Aldo Palmeri



AN INITIATIVE BY ROME COUNCIL Authority for the ent Policies of Council Property

ROMA

#### **CRM Group**

The Joint Administrative Receivers offer for sale as a going concern, in whole or in part, the business and assets of CRM Group.

The group which is based in Essex, operates a fuel distribution business. Principal feetures include:

- Substantial customer base in East Anglia.
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For further information contact the Joint Administrative Receiver, Paul Jeffery, KPMG, Norfolk House, 499 Silbury Boulevard, Central Milton Keynes, Buckinghamshire MK9 2HA. Telephone 01908 844800. Fax: 01906 844803.

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Bland, Essex JG6 1DH

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NOTICES

DISCEVENCY ACT 1946

SUNSTREAM LIMITED

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By Order of the Scott

**CONTRACTS & TENDERS** 

SALTO CAXIAS HYDROELECTRIC POWER STATION

IQUAÇU RİVER

INTERNATIONAL BIDDING C-306

AUXILIARY SERVICE EQUIPMENT

CALL FOR BIDS

COMPANHIA PARANAENSE DE ENERGIA - COPEL, Informs that an

international bidding is open for dealign, manufacture, shop tests, transportation, delivery on jobelte and warranty for the auxiliary service equipment listed herein for the Salto Cardes Hydroelectric Power Station,

This lowest price type international bidding is open to individual companies

The instructions to Biddens and the Contract Documents will be available to biddens from July 02, 1998, until the day before the documents delivery date, against payment in Brazilian currency of R\$ 150,00 (a hundred and fifty

Superintendéncia de Obres de Geração Rua Voluntários de Pátria, 233 - 5º Ander - Sala 504 80620-000 - Curitiba - PR, Brazil Phone (53-41) 322-1212 - Ext.5541

er Escritório COPEL / Silo Paulo Alameda Santos, 1800 - 147 Andar - Conj. 148 01416-200 - Silo Paulo - SP, Brazil

Phone (95-71) 299-1431
At the time of purchase of the Instructions to Bidders and the Contract

Documents, the company shall present a letter containing name and department of the person for contact, his/her complete mailing address, phone

and sac.
The receipt of the Qualification Documents and the Price Bids is scheduled for September 19, 1996, at 2:00 PM., at COPEL's office meeting room, in Curition, 233 Voluntarios de Pátria Street, ground floor.

The Bidding will be ruled by Brazilian Law no 8666, date June 21, 1993, and by other conditions extend in the instructions to Bidders and in the Contract

The costs related to this supply will be covered by COPEL's own funds.

Fex (55-41) 331-3265

ed on the iguaçu River, in the State of Parane, Brazil:

HASS FREEZ RECEIVEN Director

**KPMG Corporate Recovery** 

#### **LEGAL NOTICES**

#### ONTARIO COURT OF JUSTICE (GENERAL DIVISION)

IN THE MATTER OF CONFEDERATION LIFE INSURANCE COMPANY

AND IN THE MATTER OF THE INSURANCE COMPANIES ACT, S.C. 1991, AS AMENDED

AND IN THE MATTER OF THE WINDING-UP ACT, R.S.C. 1985, C.W-11, AS AMENDED

NOTICE PURSUANT TO ORDER OF THE ONTARIO COURT

(GENERAL DIVISION) MADE JULY 16, 1996 Take notice that on Monday, August 12, 1996, at 10:00 a.m., the Superintendent of Financial nstitutions, provisional liquidator (the "Liquidator") of Confederation Life Insurance Company by his Agent KPMG Inc. will move before the Ontario Court (General Division) at Osgoode Hall, 130

- Queen Street West, Toronto, Ontario, for an order. approving the entering into of a settlement agreement (the "Settlement Agreement") dated June 11, 1996 between the Liquidator and the Commissioner of Insurance for the State of Michigan, as Rehabilitator of Confederation Life Insurance Company (U.S.) in Rehabilitation;
- for advice and directions with respect to the making of a request pursuant to Section 164 of the

You may obtain o copy of Liquidator's Report in support of the motion by telecopying your request to Goodman Phillips & Vineberg, counsel for the Agent (Fax No. 416-979-1234, Attention: Fanny Paquette), or by calling the Agent at 416-413-3200

If you wish to attend and make submissions at the hearing of the motion, you must:

Winding-up Act as contemplated by the Settlement Agreement, and

- serve by fax or by courier a notice of your intention to appear, on Goodman Phillips & Vineberg, counsel for the Agent and on the parties set out on the Service List, and file such notice with the Court, all on or before July 29, 1996. The notice must set out your name and the nature of your interest in the motion and your address and telephone and facsimile numbers, as well as the name, address and telephone and facsimile numbers of your representative (if any);
- serve by courier on Goodman Phillips & Vineberg and on the parties set out on the Service List and all other parties having filed notices of their intention to attend on the motion, any evidentiary material on which you intend to rely and file o copy of such materials with the Court, all on or before August 6, 1996; and
- serve on the same parties listed above and file with the Court any factum or authorities on which you intend to rely, on or before August 9, 1996.

You may obtain a copy of the Service List, and a list of parties who have filed notices of their intention to attend on the motion, by making facsimile request or telephone request as set out above. MATERIALS ARE TO BE COURIERED TO GOODMAN PHILIPS & VINEBERG, COUNSEL FOR THE AGENT AT: 250 Yonge Street, Suite 2400, Toronto, Ontario, Canada MSB 2M6 Attention: Fanny Paquette.

> SUPERINTENDENT OF FINANCIAL INSTITUTIONS, Provisional Liquidator of Confederation Life Insurance Company, by his Agent, KPMG Inc.

One Mount Pleasant Road Toronto, Ontario, Canada M4Y 2Y5

#### **CONTRACTS & TENDERS**



OFFICE DES PORTS AERIENS DE TUNISIE (Tunisia's National Ports Authority)

#### International pre-selection notice

The Office des Ports Aérians de Tunisie (OPAT) wishes to laasa, under tha rule of Temporary Occupancy of Public Property, duty-free shops for international travallars at arrival and departure gates in the following airports: Tunis - Carthage; Monastir Habib Bourguiba; Djarba- Zarzis; Sfax-Thyna; Tozeur-Nafta and 7 Novembre Tabarka.

interested parties mey obtain the relevent files, which contain tha specifications book end appropriata documents, from the following address, during working hours - Monday to Friday: 8 a.m. to 12:30 p.m. on payment of 1,000 dinars; OPAT, Bureau Nº 38,

#### Aéroport International de Tunis-Carthage, Tunisla. Tanders should be placed in two sealed

envalopes. The outer envalope should only be marked: "Do Not Open - Internetional Tender to lease duty-free shops." It should also contain the following documents:

- 1) A valid social security affillation certificate (for local tenderers);
- 2) A valid attestation proving compliance with the Directorate of Taxes (for local tenderers). The inner anvalope should baar the tenderer's

name and contain the documents indicated in Articla 30 of the specifications book (clausas particulières).

#### For local tenderers:

- The provisional banker's draft can be settled in Tunisien dinars for the equivalent of 150,000 Ecus:
- The non-bankruptcy/legal prevention certificate may be replaced by a written pledge.

Only parties which have obtained the relevant files and registered their name at OPAT can participate in this pre-selection.

Tenders should be sent to the following address by registered mail:

Monsieur le Président Directeur Général de l'OPAT, Aéroport International de Tunis-Carthage, Tunis-Tunisia.

Tanders should be received by the OPAT's Bureau d'Ordre Central no later than 12:30 pm on August 5,

The seal of the OPAT's Bureau d'Ordre is proof of date.

#### MINISTRY OF ARTS, CRAFTS AND TOURISM SPA BUREAU

INTERNATIONAL INVITATION TO

#### TENDER FOR THE SALE OF THE JEBEL OUST HOTEL, SPA AND SPORTS COMPLEX

The State, in accordance with its policy of withdrawing from the competitive sector, is pursuing a programme to restructure the spa & water cure sector and sell all the production units of the Spa Bureau. Under this programme, an international invitation to tender is being launched for the sale of the Jebel Oust Hotel, Spa and Sports Complex.

Specifications are available, from the date of publication of this announcement, from the Spa Bureau (Office du Thermalisme) at 8 rue du Sénégal 1002 Tunis le Belvédère, Tunisia; at a cost of TND300 (three hundred dinars).

Interested parties in possession of specification can visit the Jebel Oust Hotel, Spa and Sports Complex on working days from 9am to 12pm. Appointments must be made in advance with the Chairmen and Managing Diractor of the Spa

Tenders, accompanied by the specifications and annexes, should be sent by registered mail in a seeled double envelope to the Ministère du Développemant Economique, secrétariat de la Direction Générale de Privatisation, Place Ali Zouaoui, 1000 Tunis, Tunisia,

The outside envelope should bear no indications other than the words Ne pas ouvrir - appel d'offres pour la vente du Complexe Hôtelier-Thermal et Sportif de Jebel Oust (i.e. Do not open - tender for the sale of the Jebel Oust Hotel, Spa and Sports Complex).

Tenders must be received and stamped no later than Saturday September 7, 1996 by the Ministry of Economic Development orders department.

Tenders recaived after this date or incomplete tenders will be rejected.

#### BUSINESSES FOR SALE

Appear in the Financial Times

on Tuesdays, Fridays and Saturdays. For further information or to advertise in this section please contact

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hen the Oscars are handed out each year. the publicity blaze is intense. Hollywood and bravura are on full display. Attention, however, is focused mainly on the prize statuettes for the best films and the people who make and star in them. Not many take much notice when the production side of the industry is

honoured. Yet there are Oscars for those behind the scenes, and not just for camera-work, music or special effects. The makers of equipment also receive honours, and one Munich-based company has now been recognised seven times by the Oscar-awarding Academy of Motion Picture Arts and Sciences.

Arnold & Richter, founded in 1917 by August Arnold and Robert Richter, has become a byword for innovation in the film industry with its Arriflex range of cameras and other equipment. This year, the German company received a technical Oscar in the scientific and engineering category - for its ground-breaking Arriflex 535 camera.

The camera, fully equipped with lenses, viewfinder, electronic con-trol unit and other functions, costs around DM500,000 (£210,000). For that, film-makers get a range of computerised applications which simplify both the director's work behind the camera and post-production processes such as cutting, editing and special effects.

It makes shots possible that couldn't be attempted before," says Walter Stahl, Richter's son-in-law, who runs the privately-owned com-pany with fellow-director Bob Arnold, son of the other co-founder. "Scenes can be filmed in one go with different lighting and without losing depth of field."

He says the 535 is the first camera to use microprocessors and software to link and communicate all camera functions with other production and post-production systems. It was this concentration of features - tested and used in the industry for several years - which won the company the Oscar. In its award letter, the academy stressed the Arriflex 535's "full intelligent computer control" and innovative design.

The electronically-linked functions include changes in the iris (the lens diaphragm through which light entry is controlled), the shutter-opening angle, the frame rate (filming speed) and image data. When used with sound, the camera is very quiet because of its stable, sophisticated construction. Scenes can even be shot in reverse for unusual effects.

The compoterised camera allows the shooting of more complicated scenes with less effort and cost," says Stahl. Shooting can move from light to dark, such as from a street to a hotel foyer, without losing



Camera's

starring role Andrew Fisher on Oscar-winning performances by a

focus. The speed of the camera can be changed at the same time. Imagine an action scene which is usually filmed with under-speed to give the impression of more veloc-

ity, with dialogue in between." Action scenes, such as the sword-fights in First Knight starring Richard Gere and Sean Connery, can be filmed at 21 frames per second, but speed must be up to the normal 24 fps for dialogue. The shutter angle also has to be adjusted while shooting below standard speed. All this, including any move between light and dark scenes, can be programmed, including the focus.

To the audience, the film will appear natural and people will not detect the manipulation," says Stahl. In First Knight, based on Arthurian legend, four 535 cameras were used. Actors held papiermaché handles during swordfight scenes filmed at 21 fps and then screened at 24 fps to speed up the action; the swords were put in by electronic retouching.

Michael Ballhaus, the German cameraman who works with director Martin Scorsese, likes the freedom the 535 gives him. In Scorsese's The Age of Innocence, the ballroom

scene was filmed at different speeds to highlight the characters. Part of one take was filmed at 24 fps, then at 36 fps (for a slow motion effect when screened at normal speed) and again at 24 fps.

German movie-making equipment manufacturer

Yet the 535's features are not just for the director's benefit, says Stahl. They come into their own during the important post-production stage. "Special effects play a higger role in today's films. If you have a camera that shows the detail of each shot in digital form, this can be used in post-production to make the process better and easier. Every frame has a time code - so each frame can be separately identified."

7 ith increasing use of digital film processing systems such as Eastman Kodak's Cineon, directors and technicians have an array of high-technology equipment at their disposal. In a recent German film, Schlafes Bruder (Sleep's Brother) - about an undiscovered musical genius in 19th century Austria who dies of sleeplessness over unrequited love director Joseph Vilsmaier used the adjustable mirror shutter for a compnter-controlled six-hour panning shot of a mountain panorama. When shown in the cinema, the changing light and clouds race across the sky at 100 times normal speed. For a village fire scene, Cineon was used to combine painted images, filmed flame scenes and shots of the main characters to produce a complete sequence. The fire's reflection was made to flicker across a face, with the nose casting a realistic shadow. This was done with a 3-D simulation of the face in the computer, which calculated the

correct shadow angle. Other films in which the 535 has been used include Schindler's List, Dracula, Little Buddha and Robin Hood. Yet Arrillex, with a turnover of around DM270m, does not have a dominant position in the Hollywood market. Los Angeles-based Panavision, its main competitor, has the upper hand through its big rental usiness to studios.

The German company's main strength is in the international market, where it has a share of around 80 per cent. Since more than 4,000 films are made around the world each year (including some 400 in the US), that leaves plenty of cus-

#### **MANAGEMENT**

JOHN KAY

# Why piece work went out of fashion



days, weekly paid workers in mannfacturing industry often were employed on piece rates. Output targets were set, and you were rewarded

for meeting or exceeding them. The system did not work well. People paid in this way rarely showed much commitment to the firm or the product - indeed the underlying assumption was that they would not have any such ent and the assumption

proved self-fulfilling. The incentive was to meet the target, not to satisfy the customer. So you would rather kick a defective part into position than delay the production line. And the business of setting and negotiating targets encouraged gamesmanship and role playing. It made sense to conceal how much you could do, rather than make suggestions for

increasing productivity.
The film I'm All Right, Jack was a hit because it was substantially true. Mr Pike was a fictional character. But Red Robbo, the real-life union leader with a reputation

built on negotiating piece rates. could bring Leyland to a halt. In the bad old days, salaried work was very different. You were expected to do the job for a fixed monthly sum, however hard the work proved to be and however long it took. Performance was relevant to salary only when it led to promotion. You did not imagine that you could negotiate your pay.

A salaried joh was a mark of status - it meant that you could be trusted to monitor your own performance. You tipped hotel porters, but not your doctor. If on sent the latter a bottle of whisky at Christmas, it was a gennine expression of gratitude, not as an incentive to keep you well. When the board of a bank or railway company occasionally voted a bonus for a senior manager, they only emphasised the difference in social standing between an executive and a director.

But the bad old days have gone. No progressive company today has piece rates for its low-paid employees; their pay reflects grade and seniority. If there are

performance of the company as a whole. Team working is preferred to assembly-line production. Piece rates are for sweat shops.

Things have changed for the middle classes, too. Many people in the City now expect to earn most of their remuneration from bonnses. Only the most old-fashioned of companies is without long-term incentive schemes for senior managers. Doctors, teachers and civil servants are all having to come to terms with perfor-

mance related pay.

A strange inversion, this. Why is what is no longer sauce for the goose now sauce for the gander? The same consultants who once followed workers around the factory with stopwatches now speci-alise in incentive schemes for company executives. Part of the explanation is that some of the truly awful jobs in society are now middle class rather than working

Piece work absorbed time and generated acrimony in

increasingly fraught negotiations

class. The old theory was that employment on a car assembly line was so unrewarding in any but financial terms that the only way to persuade someone to do It was to remind them about the money every minnte of their day.

The distance between inserting the rivet and seeing the wheels of the car go round was just too great. We know now that the right answer to this dilemma is to reshape the job so that everyone who is engaged in assembly feels associated with the final product.

We cannot do this for the enrobond trader, however. The connection between his activities and the wheels of industry and commerce is remote, if indeed it exists at all. There is nothing for it hat to stress the money. But this does not apply to senior executives. Running a large company is an important job and, for those who do it effectively, an immensely satisfying one.

If a firm tells you it needs per-

In the bad old bonuses, they are based on the formance bonuses to stop its managing director from shirking on the job, you know that it is a bad company with the wrong chief executive. The notion that enormous bonuses are necessary to motivate such people is insulting to them and to ordinary people who work hard and long for these firms without any prespect of equivalent remuneration.

The same is true of doctors, teachers, and civil servants. Anyone in these professions who does not feel well rewarded by a job well done is not the sort of person who ahould be doing it. These explanations offered for these performance-related bonuses are subterfuges. Those who fix executive remuneration are aometimes asked why it is necessary to pay someone the best part of film per year to do the job. They can respond that earning £1m depends on meeting demanding performance targets.

You will notice that this is not an answer to the question, but it delays and ohfuscates. And the rationale for performance-related pay for civil servants and academles has equally nothing to do with the need to reward performance Performance has elways been rewarded by earnestly sought promotions. It is to make it easier to pay more to tax inspectors and accountancy professors, who are in demand in the better paying private sector, without paying more to benefit clerks and philosophy teachers, who are not.

There is no morality, equity or justice in this; but there is a rule of the market that says this is what you must do if you want your taxes collected and you think that future generations should know their profit and loss account from their balance sheet.

But when we have cut through the humbug, we need to remind ourselves why plece work went: ont of fashion for low-paid employees. It eroded commitment to the organisation; it encouraged people to focus on targets rather. than broader based, and more relevant, objectives; it gave them incentives to promote low expectations about what might be Maybe. some of these things also apply to performance-related pay for the

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FINANCIAL TIMES





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Stonehenge Millennium Scheme Invitation to Pre-qualify for PFI Project

As part of the UK Government's Private Finance Initiative, English Heritage invites applications for designing, building, financing and operating the new Stonehenge Visitor Centre. A transport system is proposed to link the Centre to the Stonehenge Millennium Park.

The facilities to be provided at the Visitor Centre will include interpretation experiences and may make use of virtual reality technologies and other innovative ideas, Also included will be education facilities together with associated ancillary retail and catering outlets.

English Heritage's mission is to conserve England's built heritage and to improve the understanding and euroyment of it by the public. This project offers a unique opportunity for the private sector to participate in this mission.

This project has been advertised in the EC Official Journal, issue 121 dated 26th June 1996, and a pre-qualification information pack is available. The deadline for pre-qualification submissions is 5th August 1996. For further information please contact Mr R Tranter, English Heritage. 23 Savile Row. London W1X 1AB. Telephone 0171 973 3350. Fax 0171 973 3090. 16 L L. I.

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Stonehenge: English Heritage's most valuable property, bringing in £1.4m a year in revenue from admissions

#### Stonehenge – back £65m radical plan for Stonehenge, the UK's most important and Controversial heritage site, was unveiled to the comto the future missioners of English Heritage yesterday by their chairman, Sir Jocelyn Stevens. It involves a joint bid with the National Trust to the Millennium Commission for half the cost of the

English Heritage and the National Trust are launching a joint bid to transform the ancient monument, writes Antony Thorncroft

Sir Jocelyn has been struggling with Stonehenge, English BC. The Park will be funded Heritage's most visited property, since he took over the Commission if it approves the

"As a world site it is pathetic," he freely admits, Companies, through the Prigoing on to catalogue the defi-ciencies of the parking, the portable loos, and the catering. If he can keep the National vate Finance Initiative, will be responsible for the new visitor centre, which will include the "Stonehenge Experience", a Trust, the local authorities and high tech, virtual reality, tour the Millennium Commission on of the site, ideal for the less venturesome; an exhibition about the building of Stone-henge; and an information censide, all this could be change tage Site will be re-packaged as

to Wessex. the Millennium Park. The plans is that visitors will - English Heritage is seeking a to be the best visitor centre in be able to safely wander, view-consortium of companies with the world."

the world."

the world."

The centre continue of the leasure industry in the centre continue of the leasure industry. and a re-created Woodhenge, try to put up £32.5m to conan adjacent site which was centre, which will cover 8,000 hufit even earlier than Stonehenge, the stone circles of square metres and have a car which are now believed to park with 3,000 spaces.

with £32.5m of lottery revenue year, as against the current advanced by the Millennium Im. each contributing up to £10, under a "pay-as-you-leave" system. The consortium will contract out the retail outlets and catering.
Sir Jocelyn is unmoved at

the thought of McDonalds gaining the restaurant franchise on the site. "Why should traditionalists throw their hands up in the air and say 'we would not have that'. We are tre acting as a tourist gateway ing everything cobwebby and confined in aspic. I want this

The centre will be two kilometres from Stonehenge. A struct and run the visitors' monorail will take visitors to within 500 metres of the site where they will be allowed to walk up to, and mingle, with the stones, a closeness of con-

expect at least 1.8m visitors a tact which has not been possifering annual cuts in its govarnment grant, reduced to £103m for 1996-97. ble for 30 years. Sir Jocelyn has accepted

defeat in one area, at least Sir Jocelyn has spent much until the next century. His proof his time as chairman dealposal to have the main road to the west, the A303, which passes very close to Stoneing with Stonehenge. His achievement so far is in get-ting the local authorities and henge, re-routed in a tunnel local interest groups, archaeologists, and the National Trust, under the site, ran up against ministry of transport, and which owns nearly half the site, to co operate. He has even got the support of the Druids, The cost of £250m was regarded as probibitive. He who are particularly interested

> There are now tight deadlines to be met. The pre-qualification information pack is freely available from today to potential participants in the interest by early August.

> Sir Jocelyn said yesterday that there had already been

scheme, who must show an four informal applications. By

the time the Millennium bid goes in, early in November, English Heritage will have whittled the candidates down

The Millennium Commission is likely to look with favour on the bid. The importance of the site makes it an ideal candidate and the 50 per cent partnership money needed to sceure lottery funding will be snpplied by the Private Finance Initiative.

If all goes according to plan work on the visitors' centre should start next year.
"I love the idea of getting the

private sector involved and the two track approach," said Sir

Jocelyn. The fortuitous arrival of the lottery, and the Millennium Commission, provide a once and for all opportunity to transform the UK's most celebrated ancient monument at no cost to the government and the taxpayer.

the crowds, or the criticism that the past is being diluted into a casual leisure amusement. "Tourism will become the world's biggest industry. We must accept the fact".

He hopes that at last visitors to Stonehenge will get a better deal in the future than they have experienced in recent

odies, or the whole approach of a piece mirrors a specific song or gesture from the older composer's Dichterliehe or Frauenliebe und Leben.

Johnson, as always, was a responsive partner to each of his singers at the piano. His first-half narrations were as informative as usual, and peppered with the occasional startling insight, though I do have a slight problem with his unembarrassed use of epithets like "our beloved Schnbert", which really belong to another

But the second-half readings of gushing love-letters from Berg to his wife even had cynical old me squirming in Jazz/Garry Booth

## Frisell opens his box of tricks

unlikely guitar hero. Yet the American's music, itself recondite and unassuming, has a loyal following. On Wednesday night, London's entire "muso" fraternity coalesced at the Queen Elizabeth Hall to hear the UK debut of the latest vehicle for Frisell's singular form of impressionistic chamber jazz, Quartet.

Musically, we are in familiar Frisell territory: happy/sad soundtracks for silent movies. gentle jokes which echo Gary Larsen's Far Side cartoons and nuggets of country and western themes arranged in a qui-etly crazy collage of sound. But the unorthodox instrumentation and concentrated interplay of the group is a new

development.

Trumpet (Ron Miles), trombone (Curtis Fowlkes) and violin (Eyvind Kang) all have an equal share in the arrange-ments, each occasionally bursting out of the ensemble playing: trombone flares are

eticent and awkward, replaced by droning violin; Bill Frisell is the most trumpet arpeggies give way to trumpet arpeggios give way to wistful guitar pickings coloured by Friscil's box of electronic tricks. The lack of conventional

rhythm section and a bias towards brass in the sound balance vents Frisell's predilection for Copland and Ives. But the new group's repertoire is characteristically Frisell-ian: he opened with a palimpsest of The Rain In Spain and closed with two Burt Bacharach hits. On A Clear Day and Say A

Little Prayer. In between, the Frisell original In Deep deferred frequently to the mouldy olde. Deep in The Heart of Texas. It ought to be funny but instead the group's improvised interpretation of these unlikely numbers is so affectionate as to be disarming. Much like the man himself.

A tentative, "Should I tell you anything about this music?" brought shouts of approval. "Well, we call it sad-core...," was all the explana-tion be could manage.

#### Theatre/Simon Reade

### Emma shows her clever conceit

mmo is the latest novel to cash in on drama, inching Jane Austen ahead of the Brontes, Dickens, Tolstoy and Hardy put together, Islington's King's Head puh theatre presents a scratch dramatisation in advance of an American film and a television serialisation.

Michael Fry, Emma's director and adaptor in this lowbudget theatre version, encases the novel as a private theatrical amongst a group of Georgian youngsters, playing on the cusp of adulthood in a tatty attic. It is a clever conceit. Jane Austen is known to have performed plays with ber family, and her juvenilia includes a number of short acts, even a germ of a musical (Enter Chioe and a Chorus of Ploughbous). features in the dramatic turn

of events in Mansfield Park. The framing device is quickly established. And as quickly abandoned. After some cursory aligning of his charac-ters with their respective Austen roles, the frisson of interaction is forgotten. All we get is a potted Emma. And although the dialogue is supplemented by Austen's own ironic narrative, the opportunity to assign the knowing authorial voica consistently and significantly to a specific character in a particular moment, is not taken.

However, once we have overcome our disappointment in this failure of promise, there is much enjoyment to be bad from the five lively, confident performers. in particular Clara Salaman's Emma, sometimes a giggling girl, sometimes a worldly woman, is wily, scheming, self-satisfied, insolent in her wit - with all the right measure of an Austen maestro. She is deliciously incredulous when screwing up her face in anguished bumiliation at hav-ing her self-delusion revealed. It is a moving piece of acting,

charting Emma's attempts to engineer the love-matching of Harriet Smith to a young farmer, or to sparky Frank Churchill, or to gorgeous Mr Knightley, while unconsciously using Harriet as a decoy for her own affections. (Katherine Pry's Harriet is a super study

The production is deliberately rough at the edges, which contributes to its charm. It is



Deliciously incredulous Clara Salaman as Emma

less appealing when it tries to be polished. Like Emma it has "a disposition to think a little too well" of itself, offering a few lame visual jokes. For example, five moth-eaten teddy bears representing five children are rummaged out of a toybox, with a smirking self-congratulation.

Austen herself once offered a better, simpler, self-conscious theatricality. This is the opening to The Mystery, Act I Scene "Enter Corydon. Corydon: But hush! I am interrupted. Exit Corydon" Jane Austen dramatist: a comic genus.

At the Kings Read Islington nntil August 11 (0171 226

#### Concert/Stephen Pettitt

## International Songmakers

dividebourne, the soprano Christine Schäfer joined the mezzo Stella Doufexis and the young Icelandic baritone Finnur Bjarnason at the Wigmore Hall as the International Songmakers for Graham Johnson's latest brainwave - a programme devoted to first and last songs by composers from Beethoven to Shostakovich.

resh from her vocal

have been erected around 2000

project, with the remainder

coming from business through

the Private Finance Initiative.

quango in 1992.

by 2000.

posers write their most centred music at either end of their careers. The eager young want to pour their teeming ideas into their first efforts. Some, like the 11-year-old Mendelssohn in his adventur-

Unsurprisingly many com-

ous and unpublished first song, Der Verlassene, or the 15year-old Schubert in Der Jungling om Bache, show amazingly mature first thoughts.

The successful bidder can

But the skittishness of Debussy's wittily necrophiliac Coquetterie Posthume (written at the ripe old age of 21, and a telling contrast to the 14-yearold Hahn's archly romantic Si mes vers avaient des ailes). Was rare. Schäfer gladly seized her

opportunity. At the other end of his life.

in the Michelangelo setting Bessmertye (Immortality), Shostakovich expresses a sense of coming full circle, his task completed, his innocence, expressed in an unregretfully nostalgic childlike piano post-

lude, regained. Bjarnason sang this work thoughtfully enough, though with insufficent resonance that will come in a yaar

But Poulenc's last song, Lune d'Avril (Schäfer) looks

forward to a fantastic, idyllic tion and took the earlier ripeworld beyond. For him death will be no end.

Treasury, opposition.

road, the A344, to be grassed

-Stonehenge is English Heri-

tage's most valuable property,

bringing in £1.4m a year in revenue from admissions. If the

Stonehenge Millennium

Scheme is approved it can

expect a much higher revenue. Earned income is vital to

English Heritage, which is suf-

After the interval, the Songmakers concentrated on Berg's earliest songs, for which Schäfer, who sang most of them, was in particularly shinwarm voice, showing much delicacy in Transport ront with its exposed final leap, and a touching poise in Im Zimmer.

By contrast, Berg made Doufexis sound insecure in intonaness from her timbre, and Biarnason strained to maintain a tonal consistency.

However, the rich, con-densed expression of this music, some pieces notably more tonally adventurous than others, was immensely satisfying, and I also noticed how much it owed to Schn-

Berg's accompaniments, the rhythmic structure of his mel-

Often the figurations of

Part of the Münchner

CONCERT

NEW YORK

Festival; 7.30pm; Jul 22 Avery Fisher Hall Tel:

1-212-875-5030

by Peter Schneider and performed

Heim, Kurt Moll and John Keyes.

Opem-Festspiele; 5pm; Jul 20

by the Bayerische Staatsoper. Soloists Include John Bröcheler, Karl

Afice Tully Hell Tel: 1-212-875-5050

The Chamber Music Society of

David Shifrin perform works by Copland, W. Schumann, Barber and

Bernstein. Part of the Lincoln Center

Kirov Orchestra: and the Kirov

and Shostakovich. Part of the

conductor Raymond Leppard,

Opera Chorus with conductor Valery

Gergiev perform works by Prokofiev

Lincoln Center Festival; 7.30pm; Jul

Mostly Mozart Orchestra: with

planist Christian Zacharias, soprano

and cellist Wendy Warner perform

Mozart's Plano Trio in B flat major,

Mostly Mozart Festival; 8pm; Jul 20

Parks: The New York Philharmonic:

with conductor Richard Westerfield

and Chanticleer perform in Central

Park, Manhattan; 8pm; Jul 22

Spektrum Tel: 47-22-176 810

OSLO

K502, Piano Concerto in C major.

K503 and Symphony No.38 in D major, K504 (Prague). Part of the

Time Warner Concerts in the

Janet Williams, violinist Nai-Yuan Hu

Lincoln Center: with conductor

49-89-21851920

 The Eagles: performance by the Parsifal: by Wagner. Conducted

#### PARIS EXHIBITION

Musée d'Art Moderne de la Ville de Paris Tal: 33-1 53 67 40 00 American artist Alexander Calder who worked in Paris for more than 30 years. The display, organised in collaboration with the Louisiana Museum, features more than 140 works; to Oct 6

#### **ROME**

Accademia Nazionale di Santa Cecilia Tel: 39-6-3611064 Cantabile: performance by the British vocal group. The programme includes songs from the Tudor period, works by Duke Ellington, film

#### **■ TOKYO**

National Museum of Modern Art. Tokyo Tel: 81-3-3214-2561

The Crossing Visions: European and Modern Japanese Art: representative works from the National Museum of Wastern Art are exhibited alongside Japanese modern artworks; from Jul 20 to Sep

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American pop group; 8pm; Jul 22

Calder: exhibition devoted to the

#### CONCERT

and musical songs, and an homage to harmony groups; 9pm; Jul 22

#### **EXHIBITION**

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18.00

Tonight

Financial Times Business

# INTERNATIONAL

#### AMSTERDAM

EXHIBITION De Nieuwe Kerk Tel: 31-20-6268168 Palech, een Russisch sprookle: exhibition of more than 100 lacquer miniatures, created in the 19th and 20th century in the Russian village of Palech. The works on display come from the Museum for Decorative Arts in Moscow, the Museum of Palech and the Ritman collection; to Sep 22

#### ATLANTA

Pop music The Fox Theatre Tel: 1-404-881-2000/892 5685 Luther Vandross: performance by the American singer, 8pm; Jul 22

#### **BERLIN**

EXHIBITION Kupferstichkabinett Tel: 49-30-26629598 Im Kontext der Sammlung: exhibition of works that were recently added to the museum's collection. The display includes works by Picasso, Lechner, Flavin, Oppenheim and Boltanski; to Sep 29

#### ■ BRUSSELS EXHIBITION

Palais des Beaux-Arts Tel: 32-2-5078466 ● Ilya Kabakov. Sur le toit exhibition of Ilya Kabakov's installation "Sur le toit" (On the roof), created for the Palais des Beaux-Arts, in which the visitors

walk on a footbridge over the roofs

#### **CAPE TOWN**

of an Imaginary city; to Sep 8

MISICAL Opera House Tel: 27-21-215470 Jesus Christ Superstar: by . Lloyd-Webber. A production by the Capab Opera, with musical direction by Charl-Johan Lingenfelder. The cast includes Glenn Swart, Paul Warwick-Griffin, Neisha-Ann Harley and Graham Clark; 6pm & 9pm; Jul 19, 20

#### **■ CHICAGO**

EXHIBITION

Art institute of Chicago Tel: 1-312-4433600 Splendors of Imperial China: Treasures from the National Palace Museum, Taipei: almost 400 works spanning four millennia have been selected for this exhibition from the collection of the National Palace Museum in Taipei. The display feetures nearly 100 paintings and calligraphic works, as well as more

than 200 jades, bronzes, ceramics,

and other decorative arts, including

many of the Tang, Sung, and Yuan

masterpieces of calligraphy and painting in the museum's collection, and examples of imperial ceramic ware from the Sung through the Ch'ing periods; to Aug 25

#### **COPENHAGEN** CONCERT

Twoli Concert Hall Tel: 45-33 15 10 Tivolis Symfoniorkester: with conductor Aksel Wellejus. Works by Beethoven, Schubert and Wagner;

#### 9pm; Jul 23 **LONDON**

CONCERT Purcell Room Tel: 44-171-9604242 Marque Gilmore's Drum FM: interactive drum 'n' bass, with special guest soloist Graham Haynes; 8pm; Jul 20 Royal Albert Hali Tel: 44-171-5898212

 Don Carlos: by Verdi. Concert performance by the Royal Opera with conductor Bernard Haitink. Soloists Include soprano Galina Gorchakova, tenor Richard Margison and mezzo-soprano Olga Borodina; 6pm; Jul 20 Wigmore Hall Tel: 44-171-9352141

#### Dmitri Alexeev: the planist performs Chopin's Barcarolle in F sharp, Op.60, Rondo in C minor, Op.1, 5 Mazurkas and 10 Waltzes; 7.30pm; Jul 20

LOS ANGELES

EXHIBITION Los Angeles County Museum of Art Tel: 1-213-857-6000 Designing Modernity: The Arts of Reform and Persuasion, 1885-1945:

#### Breuer, Isamu Noguchi and Walter Dorwin Teague; from Jul 21 to Sep **MILAN OPERA** Teatro alla Scala di Milano Tel: 39-2-72003744 Porgy and Besa: by Gershwin. Conducted by John De Main and

performed by the Opera Teatro alla

this multi-media exhibition seeks to

explore western society's response

industrial revolution and proceeding

through the aftermath of the second world war. The display features nearly 285 objects including

European and American paintings,

sculpture, prints, furniture, metal work, ceramics, glass, books, toys

and ephemera. Artists represented

include William Monts, Frank Lloyd

ilmard, Mies van der Rohe, Marcel

Wright, Peter Behrens, Hector

and reaction to modernisation, the

dominant force following the

#### **MUNICH**

Scala; 8pm; Jul 19, 20

EXHIBITION Haus der Kunst Tel: 49-89-211270 Lovis Corinth 1858-1925; Retrospektive: retrospective exhibition devoted to Lovis Corinth. one of the leaders of German impressionism. The display includes nearly 150 paintings, approximately 60 drawings and watercolours, as well as a selection of prints. After the showing in Munich the exhibition will travel to Berlin, Saint Louis and London: to Jul 21

**OPERA** Nationaltheater Tel:



Philip Stephens

## A phoney election

Tony Blair is lumbered with an election for the UK shadow cabinet, which MPs will use to air discontent with New Labour

party will elect Tony Blair's team for government. That at least will be the presumption of the 270 opposition MPs as they cast their votes in the annual ballot for the shadow cabinet. But this will be as phoney and foolish an election as I can recall. As an act of politics, it will serve only to demonstrate how many of his parliamentary colleagues bave yet to acquire the instincts of

Mr Blair's New Labour. We can be certain that the new team will not be the one that, were he given a free hand, Mr Blair would choose to join him around the real cabinet table in less than a year's time. For one thing, there will be too many of them. For another, too many of them are no good. But tell that to members of the parliatolerant. mentary Labour party (PLP) as they trade votes, grudges and favours in the bars of Westminster over the next few days. In this election, as in those for the Tory leadership, malice and mendacity has a

strong head start on merit. It is not an event which will stir the voters. My guess is that most would be hardpressed to name more than e handful of members of John Major's cabinet. Ask them to list Mr Blair's team and few would get past Gordon Brown and John Prescott. There are others who deserve higher recognition. Robin Cook, David Blunkett, Jack Straw, Donald Dewar, Mo Mowlam, and Andrew Smith spring to mind. But do not bother mentioning Tom Clark, Michael Meacher or David Clarke. In a world of grey politics, people pay no heed to grey politi-

Next week's poll matters only because of the obscure provision in the parliamen-tary party's rulebook which obliges Mr Blair to take the elected shadow cabinet into government if he defeats John Major next spring. In theory, be could sack them after a day, even after an hour. Once in office a Labour prime minister, like his Conservative

counterpart, has a free hand. But, in the minds of the candidates, to win enough votes next week is to attach a large reserved sticker to a plush Whitehall limo and to e red leather ministerial box. Mr Blair would have pre-

ferred to abandon this tribal ritual. His allies argued that campaigning within the PLP would deflect the party's fire from the government. The inevitable flare-ups among rival candidates would provida ammunition for the Conservatives. It would also give Old Labour the chance to take revenge on Harriet Harman the health spokeswoman. Mr Blair defended Ms Harman a decision earlier this year to send one of her children to a "Tory" grammar school. Others in his party are not so

For once, the Labour leader has retreated. The PLP, barely touched by the Blair revolution, is the last bastion of Old Lebour. There are few out-and-out Trotskyists. But the machine politicians who travel to Westminster from the party'a traditional bases in England'a inner cities and from either side of the Scottish border are deeply suspi-cious of the lesder's middle class accent and presidential style. As one shadow cabinet ember remarked this week, Old Labour MPs do not speak easily of their party's conver-sion to the market economy or

The parliamentary Labour party is the only section of the party which is still capable of

destroying Labour's chance of winning the

general election

of Mr Blair's willingness to condemn the striking train drivers who yeaterday brought London's underground rail network to a standstill. But they were sidelined in the debate over the scrapping of the party's Clause 4 commitment to state ownership and in the subsequent rewriting of the manifesto. Their rather pathetic revenge has been to twice withhold backing from Mr Blair's candidates for the top jobs. Outright rebellion was threatened if they were denied

This system is almost as ancient as the original Clause 4. The PLP has elected the shadow cabinet since 1923. Hugb Gaitskell considered scrapping the poll more than 35 years ago but decided inst a confrontation. Since then the MPs have steadily tightened their grip.

the opportunity to do so again

Back in the 1960s they chose 12 members of the shadow cabinet, leaving some leeway for the appointment of tal-ented colleagues. Now the PLP votes for 19, including a minimum of four women. Add to those the leader, deputy leader, the chief whip and two senior apokesmen in tha House of Lords and the 23 seats around the cabinet table are more than filled. And that takes no account of Jack Cunningbam and Andrew Smith, wbo both hold cabinet-

ranking portfolios. Forced to hold the elections, Mr Blair has sought to neu-tralise their impact. The poll has been brought forward to the autumn to minimise the period of campaigning. Rising stars like Brian Wilson and Alistair Darling decided last year they would never per-suade enough of their backbench colleagues to base their judgment on performance rather than prejudice.

Other New Labour aspirants have been quietly told by Mr Blair's office to join them in standing aside this year. Tessa Jowell, Henry McLeish and Jeff Rooker will have to wait a little longer. The existing shadow cabinet is pledged to back the status quo. The only change sought is the replace ment of the retiring Joan Lestor by Mr Cunningham.

But others are standing, and Ms Harman'a fate is uncertain. Many of those campaigning for her at Mr Blair's behest are doing so only from a sense of duty. Her telegenic qualities are more admired that her grasp of policy. Mr Harman'a epproach to the health portfolio has been to do little slowly. But if she is ousted, Mr Blair will reappoint her. He needs colleagues who do what they ara

Either way, the elections are delivering some interesting, often contradictory mess. Above all, they illumi nate the extent to which New Labour has been Mr Blair's project and Mr Blair'a tri-

He has had support. When the history is written Messrs Brown and Blunkett will be accorded central roles. And there are a dozen more in less exalted positions who are instinctive modernisers. But from the rump of the PLP be has secured acquiescance rather than enthusiasm.

Mr Blair thinks thet the new intake of MPs after the election will bridge that divide. Many more will be drawn from the ranks of the modernisers. There has been a trade-off also in tha decision to avoid a fight over the shadow cabinet. The PLP may soon discover that the price it has paid is a much tighter code of disci-

As to the composition of his first cabinet, I suspect Mr Blair would be constrained only by the size of his parliamentary majority. If he won well, I would be astounded (and horrified) if Mr Blair gave precedence to the arcane rules of the PLP. Several of those elected next week would have to be satisfied with a smaller limo and a rather less weighty red box. The PLF may kid itself that the world has not changed. It has.

**±CITY** 

EUSINESS SCHOOL

·LETTERS TO THE EDITOR-

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### Stretching the clear limitations of Keynesian economics may backfire on Japan

From Mr Russell Jones. Sir, Gerard Baker's analysis of Japan's fiscal difficulties ("Japan ready to put financial ouse in order", July 16) was stimulating, but I fear too complacent. Perhaps he has been listening too much to the US government and its disciples, who, not for the first time in the past 10 years are encouraging Japan to commit itself to the wrong (macro) economic policy at the wrong time. A number of points are

worth noting: The general government budget definition referred to by Mr Baker fails to capture the full extent of the deterioration in Japan's public finances. The public-sector financial balance, which extends to the public enterprises and includes more of the expenditure undertaken under Japan'a second budget

or Fiscal Investment and Loan

Programme, was in deficit to the tune of more than 8 per cent of gross domestic product in the third quarter of 1995. Japan's gross government debt ratio is rising rapidly towards 100 per cent of GDP. Only four other OECD nations have higher ratios: Canada, Greece, Italy and Belgium. Would that fiscal consolidation was as easily as Mr Baker suggests. However, despite Japan's supposed automatic fiscal stabilisers, the last time the budget deficit. blew out in the late 1970s it took eight years of consistently rapid growth and draconian expenditure restraint to eradicate the shortfall. The structural balance (OECD definition) took a similar

 In contrast to most OECD economies, the political

period to move back to

dynamic of fiscal policy in Japan is still expansionary. There is every chance that the fiscal consolidation pre-programmed for the next nice months will be heavily diluted. Not only could we see another autumn supplementary budget, but an income tax rebate may well be

extended for another year and the government may announce exceptions to the planned consumption tax hike. In the meantime, Japan lacks anything resembling a coherent medium-term plan for the public finances. In the context of the OECD's most rapidly ageing population structure, early fiscal consolidation and reform would generate huge benefits for the country's long term

debt dynamics. Japan's fiscal activism of recent years has been laudable,

but there are clear limitations to Keynesian economics, particularly of the more mreconstructed kind. Seeking to stretch these limits may backfire if the financial markets take fright. Fiscal procrastination is a dangerous course which could leave Japan in the worst of all possible worlds, suffering the deflationary effects of a half-hearted fiscal tightening. surge in long-term interest rates, and a less than independent Bank of Japan having to salvage policy credibility by tightening monetary policy appreciately.

Russell Jones, chief economist, Lehman Brothers Inc. Ark Mori Building, 12-32 Akasaka I-Chome. Winato-Ku. Tokyo 107, Japan

#### Economy rich and vibrant

From Mr Patrick O'Brien. Sir, It is heartening that Stephanie Flanders' research shows voters are not primarily influenced by selfish calculations of self-interest when electing governments because they realise that a vibrant economy is better than high unemployment (Economic Notebook, July 8).

Ms Flanders has missed what voters realise and the example of the US proves that a wide range of income levels increases employment. The US has the lowest unemployment in the world because the rich employ the poor. Who else will? In an egalitarian economy do-it-yourself is inevitable because no one wants to spend their hard-earned cash on hiring others and without the rich all fashion and other luxury industries wither also.

Patrick O'Brien, 2 Evening Glade, Ferndown, Dorset, UK

#### Financial inflexibility of a single currency

From Mr Stephen Lange

Sir, The experience of eastern bloc countries shows Emn's architects "have designed a disaster", writes Brian Reading (In the Pink: "Caught up in currency calamity", July 13/14). Bravo for Brian Reading! I was always amazed at the lack of attention paid to the fact that Emu would be a financial disaster for Europe. It is obvious that the intelligentsia in Europe haven't read Dr Jane Jacobs' fine book Cities and the Wealth of Nations, Perhaps Europeans don't read even the better Canadian authors? In the latter part of her book, Dr Jacobs provides an eloquent statement of the usefulness for each leading city region in the world in having its own

A country which has its own currency can adjust more quickly to financial setbacks. One only has to look at the US where there are many regional

Federal Reserve banks, but

just one currency, to see bow Texas was hort in the mid-1980s. Nine of the too ten banks collapsed, and real estate prices followed. If it were Japan, interest rates would have dropped to 0.5 per cent, the banks would have recovered and the economy would have bounced back in five years, and not 10. If Japan shared the same currency as Europe, interest rates would have stayed high and all of its banks would have long since

collapsed.
With the advent of computers, financial electronic multi-currency option loan facilities is there really still as great a need for a universal currency despite these powerful drawbacks?

Stephen Lange Ranzini, 959 Maiden Lane, Ann Arbor MI48105, US

From Mr M.J. Cheetham. Sir, Mr Peter Clark (Letters, July 13/14) complained about

the lack of public discussion on the contention that a European singla currency would be inoperable without a federal government, and asked if there was some conspiracy to . .

suppress this. Curiously absent, in addition, seems to be informed debate as to what action would have to be taken by an Emu . country that experiences after joining, conditions which would, hitherto, have resulted in a currency devaluation.

The only reference I have: seen to this was an article by Barry Riley ("The last days of the D-mark", March 16) which implied that the only remedy under these circumstances would be to reduce rates of

The implications of this\_ could be so important that the lack of comment appears to ... anpport the suggestion made

M.J. Cheetham. II Hassocks road, Horstpierpoint BN6 9QH, UK

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The mix of national balloting methods should be harmonised for European elections

Europa · Werner Hoyer



the Treaty of Rome was that general, direct elections should be conducted in accordanca with a uniform procedure in all member states. Yet all efforts in the 40-year interim to com-

One of the

objectives of

ply with this clear mandate have been to no avail. The dichotomy between the national traditions which range from winner-takes-all to proportional representation methods is an obstacle to con-sensus. The UK sticks to its first-past-the-post system based

on electing a single member in

each constituency, while all the other 14 members allocate

their seats proportionate to the number of votes polled by each party, at least where European elections are concerned. The absence of uniformity is one of the main obstacles to the emergence of a public that thinks of itself as European. Indeed, it casts doubt on the democratic legitimacy of the European parliament. The swing of votes in the UK, the only member of the EU to use the direct voting method, has a marked impact on the

ment as a wbole. In the July 1994 European elections, for instance, the UK Labour party polled only 2.6m votes more than the UK Conaervatives, but that gave Labour e 44-seat advantage. Labour had 63 seats, the Conservatives 19. That is exactly the difference between the two largest groups in the European parliament, the European Socialists, which obtained 217 seats and includes UK Labour party MEPs, and the European People's party, which took 178

strengths of the various alli-

ances in the European parlia-

and includes the Tories. This means 2.6m UK voters gave tha largest alliance in Strasbourg a lead of 44 seats -60,200 votes per seat. In order to gain such a lead of 44 seats a German party in the European elections would have to attract upwards of 12.5m votes more than its nearest rival. And even if the turnout in Germany



Winner takes all: Pauline Green leads the Socialist bloc in the European parliament at Strasbourg

(60 per cent) were as low as in the UK (36 per cent), the num-ber of votes needed to gain that 44-seat lead would still be 7.7m - three times as many as in the UK. Snch blatant disproportion-

ate representation of electors' intentions can no longer be defended on the grounds that the voting traditions of member states have to be respected. It is precisely when exercis-ing our democratic rights that we need clarity. And one of the reasons why people doubt the European parliament's demo-

cratic legitimacy is that its composition is not seen to reflect actual voting patterns within the EU. There will be considerable frustration among those voters most committed. to the EU in the other 14 member countries when they realise that the difference in alliance strengths depends solely on the size of the swing in the UK. People cannot be expected to eccept this situation. We must therefore adopt a uniform procedure.

Which one? Where the multinational European parliament is concerned the proportional system is better than first-past-the-post for two

First, as a general rule pro-portionality means fairer representation, while the winnertakes-all method has the advantage of producing clear majorities. However, in the EU the sum of 15 national election results using the direct voting system would not produce any clear majorities

Second, the European parliament does not act like a national parliament, where there is a majorify supporting the government and an opposition whose strength depends

and the second of the second second in the second s

on the election results. In Strasbourg all major legislative decisions have to be carried by an absolute majority, and this is only possible through consensus among the parliamentary groups. Thus representa-tion of the main political currents in the EU is far more important than an electoral

system designed to produce a clear majority. In spite of my clear preference for proportional represen-tation, I believe we should try to make allowance for the constutional traditions of memberstates to the extent that they are consistent with a uniform arrangement. Several ways of achieving this are under discussion: gradual progress towards uniformity; treaty-based criteria for a different procedure; or e flexible procedure, at least in several member states. I believe the treaty. based criteria would be the best solution.

The European perliament came up with a sensible approach in 1993 which leaves plenty of room for national variations. The resolution recommends criteria for European elections which, while ensuring uniformity of procedures, at the same time leave member states considerable latitude in their application. I share the European parliament's view that after various abortive attempts over the past 40 years the time has come for the governments of member states to

adopt two basic principles. The first is that the distribution of seats for the election of members of the European parliament should be determined in accordance with a system of proportional representation, taking eccount of the votes cast throughout the

member state. This can be achieved through voting for lists drawn up either for the whole territory of a member state or for regions or multimember constituencies

The second is that member states should be allowed tomake partial use of the first past-the-post system but no. more than two-thirds of thedistributed in those constituencies. The remainder could be distributed by means of lists in such a way as to ensure that the distribution of all the seats. of the member state concerned corresponds to the proportions

of the total votes cast.

If both of these principles were adopted they would ensure sufficient uniformity but be flexible enough to permit national variants. Examples would be the use of minimum vote thresholds below which parties cannot win seats; the use of a preferential voting system where elections are based on regional lists, and the allocation of some of the seats via a supplementary list

for the entire EU. Such a procedure would leave member states a considerable amount of freedom, but the crucial point is that after all this time we must have a uniform electoral procedure to which all member states are bound. That is how the Euro. pean parliament could best comply with the political will of the member nations, After 40 years, therefore, let the Intergovernmental Conference pave the way for a uniform electoral procedure in Europe,

The author is minister of state at the German Federal Foreign Office and o member of the

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Number One Southwark Bridge, London SEI 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Friday July 19 1996

Inscrutable

Mr Greenspan

exerts an extraordinary influence

over financial markets. Part of his method is never to be too predict-

able or transparent. Yesterday's semi-annual Humphrey-Hawkins

Actimony before the Sensie bank-ing committee was no exception. Yet it did contain a warning about

inflation, which was enough to

cheer bond markets up.
Mr Greenspan remarked that

the favourable inflation climate just might be coming to an end. He also indicated that the Federal

Reserve was prepared to act preemptively to forestall a rise in inflation. But it would be wrong to

conclude that Mr Greenspan is

aligning himself with the analysts who worry about inflation. Still less is he necessarily signalling an imminent rise in short-term inter-

est rates. The Federal Reserve's forecasts of low inflation and

growth would seem inconsistent with that interpretation.

The bond markets themselves

have been in the camp of the inflation-worriers since the turn of the year. Tha yield on 30-year bonds has risen by one percentage

point, from 6 to over 7 per cent, since January, a rise that should

itself exert a contractionary effect

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the said that little had.

To well would emerge unscathed.
Yet, as today's survey in the FT shows, the paintal four-year voyage has brought the population to a place uncannity similar to the one it left behind.

are past. Politicians and bureaucrats still talk of the need for deregulation. But any impetus behind anything other than piece-meal reform has faded.

anese themselves - be concerned at this renewed apathy? The answer is yes, for two reasons. First, although the recession has achieved a dramatic correction in the Japanese trade accounts, the revival of Japanese exports in the past year already shows signs of In the absence of broader domestic imports, in a few years Japan could again find itself in acrimoni-

other countries. future are not going to increase as rapidly as before. But few are produca more than a negligible

boost productivity, growth would

Mr Alan Greenspan, recently reconfirmed in his third term as chairman of the Federal Reserve.

1996, equivalent to 1.6 per cent of gross domestic product, only fear of inflation would seem to justify this rise in long-term interest rates. Yesterday, Mr Greenspan showed the bond markets that he understood their anxiety - and thereby allayed it. Long-term rates promptly fell below 7 per

The question is whether the anxiety is justified.

By historical atandards, the

labour market is unquestionably stretched: the unemployment rate is 5.3 per cent; and 10m new jobs have been created over the past four years. Yet inflationary pres-sure is difficult to find: consumer price inflation has been running at between 2 and 3 per cent a year for most of the past five years; workers have accepted stagnant real earnings throughout the 1990s; and, on a trade-weighted basis, the dollar has recovered what it lost in early 1995.

The judgment is a fine one. This is a testimony to the Federal Reserve's success in balancing demand along the trend rate of economic growth. If the economy were obviously adrift, decisions would be easier. But markets expect Mr Greenspan's Federal on the economy. Reserve to continue to Since the Clinton administra- difficult decisions right. Reserve to continue to get such

## The old Japan

Struggling through its worst postwar crisis took Japan into deep, uncharted waters. For a time it looked as though little, if any, of the vaunted Japanese model that had served the country

Relief at the resumption of aconomic growth is palpable and ing an end to the namy state will widespread. To many, the dangers almost certainly be calling for

Should the world - and the Japslowing the decline in the surplus. liberalisation to encourage ous disputes with the US and

The second reason why apathy is misplaced is more fundamental. In Japan's rapidly ageing society, most accept living standards in aware how difficult it will be to rise in per capita living standards.

At recent, meagre rates of productivity growth, income per head might soon start to decline as the working age population declines. A report prepared for the prime minister last year estimated that, with extensive deregulation to

future. Without it, growth would be 1.75 per cent. Most private economists consider even these

Vested interests in regulated industries and in the relevant ministries are, rightly, singled out as a constant barrier to change. Yet the public is also ambivalent towards loosening up the economy. The same newspapers, for example, that are forever demandeven tougher health and safety regulations in response to this week'e shocking food poisoning scandal.

cannot change until the Japanese change. Having enjoyed the bene fits of the retailing revolution of recent years, the younger genera-tion is likely to be more assertive as consumers. As workers, the young are also slightly less risk averse than their parents, often looking for their pay to rise in line with merit rather than age and showing greater willingness to change companies if they do not get what they want

reform will strengthen the opposi-

## An iron fist

The appointment of General Igor Rodionov as Russia'e defence minister should dispel the illusions of anyone who believed that the reelection of President Borls Yeltsin, with General Alexander Lebed at his side, marked a straightforward success for liberal values over the hrutish authoritarianism of the

Soviet past. In fact, there can be few figures in Moscow who epitomise that past so clearly. A few years ago, tha use by troops under Gen Rodionov's command of poison gas and sharpened spades against unarmed Georgian demonstrators was held up by Russia's democrats as proof of the old regime's incor-rigible turpitude. For the anticommunist coalition which Mr Yaltsin led to victory, the tragedy of Toilisi in April 1989 was a sign thet Lenin's heirs had forfelted their moral right to rule - either

in Georgia or Russia. Since then, it seems, the centre of gravity in Russia's debates has shifted so dramatically in favour of authoritarianism that a general who symbolises the "iron fist" can be promoted without much fear of objection from liberals. If Gen Rodionov is still a controversial figure, it is not so much because of his record in Thilisi as because of his tough line on corruption in

In part at least, the rethe military.

emergence of Soviet-era hardliners has been made possible by the undeniable fact that following the Union's collapse, outrages and blood-letting on a vastly bigger scale than the April 1989 killings took place in both Georgia and Russia. To many former Soviet citizens, it now seems that the ethnic and criminal violence which has wracked their fallen superpower is the result not of excessive state power, but of the very opposite - a collapse of all authority, leaving a vacuum which ruthless warlords and mobsters can exploit.

This in turn explains the attraction that figures like Gen Lebed and Gen Rodionov can exert when they present themselves as the men best qualified to restore order and respect for the state. To judge by his recent pronouncements, the new defence minister will begin this process by moving to stamp out the graft which became endemic in the armed forces under his predecessor, General Pavel

The western world will watch this process with understandable scepticism. However, if Gen Rodionov is serious about wanting a strong, reformed army, as opposed to buying off venal generals, the first thing he must do is and the blood letting in Chechnya, which is after all, the stated aim of his close ally Gen Lebed.

an agreement to buy the distribution rights to a package of films from Warner Brothers, the US profigures over-optimistic. The deal could not have come at a 49 per cent stake in DF1, the Kirch more auspicious time. Barring group will be able to draw on the

Ultimately, the Japanese system

Ultimately, it is today'a young who stand to gain most from reform: not least, fiscal reform to reduce the burden of the public pension system, which could otherwise put a huge burden on pay packets in years to come. The worry must be, however, that the very rise in the numbers of elderly that gives rise to the need for

As many suspected it would, the Japanese model, built on the values of consensus and conserva tism, has lived to fight another day. But its biggest challenge - to find ways to allow society to age

#### · OBSERVER It's not just platonic

■ Shades of John Le Curre. In Copenhagen it's leaked out that one of the reasons why four British diplomats were expelled from Moscow in May centres on a man called Plato, who is presently languishing in a Russian cell, after

being charged with espionage. The 28 year-old Plato – full name Plato Obukhov, a Russian diplomat seems, like his namesake, to have been a bit of a philosopher, or et least'a dreamer. For Obukhov has apparently

published five novels, mirroring his secret life. The latest, entitled "Playing with Death", was all about a man who was . . a spy. News of Plato's arrest has solved in turn another minor mystery that disturbed Denmark's diplemetic corps - why did the Russian ambassador leave rather hastily in June? The plot thickens

here, because it has just emerged

that said ambassador was Plato's father, Alexei Obukhov. This story has been broken by Vladhua Pimonov, a Russian emigré journalist employed by the Copenhagen tabloid newspaper. Ekstra Bledes, Beyond the long arm of the Russian secret service. Pimonov uses the freedom to worm more secrets out of the Rossian bureaucracy - using the telephone from the Danish capital - than his

colleagues at home manage to do.

No doubt be a in no hurry to

r Leo Kirch, the ment bank. BSkyB will get access Mnnich based to Germany which, with its 33m

in the short term.

households, is one of the largest television markets in Europe, Kirch

will get the wealth of experience of

BSkyB gained through making pay-

But there is much more to the

deal. In return for giving BSkyB a

strength of Mr Mordoch's empire -

necessary with start-up costs for

launching the service likely to be

DMIhn and heavy losses expected

be tough," says Mr Gottfried Zmeck

managing director of DF1 and Mr

Kirch's right-hand man. Mr Zmeck

expects to win 200,000 subscribers

for DFI this year and the aim is to

reach 3m subscribers by the turn of

the century - when the station

would break even. "It is realistic

However, Germana have so far

been been reluctant to subscribe to

pay-television, as Mr Zmeck admits.

Rirch has learnt this through its stake in Premiere, Germany'a only

pay-television channel, which is

jointly owned with Bertelsmann

Launched in 1989, Premiere still

has only 1m subscribers. Analysts

say Germans are unlikely to sign up

in greater numbers so long as they

have 30 free commercial and public

service channels available. They

already pay a monthly DM23.60

(£10.26) licence fee to support ARD and ZDF, Germany's two state-

Mr Zmeck believes the way to

make a success of pay-television is

aggressive marketing and an attrac-

tive package of programmes. in

launching DF1, Kirch plans to

spend more than DM30m this year

owned television stations.

sche Morgan Grenfell, the invest- on a blanket advertising campaign

and Canal Plus, the French sub-

scription television network

and achievable," says Mr Zmeck.

We know the first few years will

television in Britain a success

Mnnich-based

media mogul, is

this week putting

. the final touches to

unforeseen developments, Mr

Kirch's group will launch DF1, Ger-

many's first digital pay-television

station, on July 28 at the Hocken-

heimring Formula 1 Grand Prix

and up to 200 later, the group's

acquisition of the Warner material

will supplement its already bulging

The launch of DF1 in partnership

with BSkyB, the UK satellite chan-

nel partly owned by Mr Rupert Mur-doch, is likely to mark a decisive

victory for Mr Kirch in the battle

with Bertelsmann, his great rival,

to launch a digital broadcasting ser-

vice. It will also confirm Kirch's sta-

tus as one of the most powerful

likely that the prize of launching Germany's first digital television

service would go to Bertelsmann.

Last March the German entertain-

ments group formed an alliance

with BSkyB to provide program-

ming and market the new service in

The deal collapsed in June, how-

ever, after BSkyB decided that Bertelsmann's digital television

technology, marketing and distribu-

tion network were not ready for an

early launch. BSkyB switched sides

an alliance," says Mr Tom Hall, European media analyst at Dent-

"You can see the potential of such

Until quite recently, it seemed

media groups in Europe.

Germany.

and joined DFL

library of entertainment material.

With plans for 17 channels at first

track near Heidelberg.

#### Growth business Can Terry Smith, UK

number-cruncher who achieved the distinction of propelling a book on accountancy to the top of the best seller list, repeat the performance? His Accounting for Growth has sold more than 55,000 copies since being published in 1992; yesterday Smith was at the upmarket London store Harrods, to launch the second edition. This time round he lacks the marvellous publicity of being sacked by Union Bank of

Switzerland. But his friendship with Mohamed Fayed, Harrods chairman, who but in an appearance at the book signing. seemed intact. Fayed contacted Smith after he had read about his dismissal from UBS, and the launch of the first edition - in which Fayed's pet hate, Lonrho, featured prominently - was also held at the store.

If Fayed goes ahead with the mooted flotation of his store - thus entering Smith's domain - will he he as hospitable for a third

Bedding down Prague officials are delighted

about getting the International

Monetary Fund to hold its annual

meeting in the Czech capital in

2000. To land this fish Prague beat off South Africa, the Netherlands and the United Arab Emirates; Czech fisher-in-chief was finance minister Ivan Kocarnik.

Prague bureancrats say the IMF's decision confirms the historic achievement of eastern Europe'a transition from Marx to the market. Full marks to Kocarnik But where are the jet-set

delegates attending this jamboree going to sleep? There will be some 180 finance ministers and central bank governors, most of them unused to slumming it - and Prague is not exactly richly endowed with first-class accommodation. Then there's the commercial bankers, advisers. consultants, backs...

Still, at least the venue has been selected - the Palace of Culture. Mayor Jan Koukal wants private business to stump up Kc2bn to refurbish this faded relic of Czech/ Soviet comradeship. The delegates would probably prefer softer Zwollia

#### Time to Singh

When P. Chidambaram, India's finance minister, presents his first budget on Monday, no one will be more attentive than the man responsible for the previous five. and who can take much of the credit for liberalising India's

economy: Manmohan Singh.

to buy the 23.4 per cent stake beld in Telepiu by Mr Renato Della Valle, an Italian businessman with close connections to Mr Berlusconi. This gives the group control of the Italian broadcaster, although there has been speculation that Kirch will

reduce its stake to below 50 per cent

cent by Fininvest, the private hold-

The Kirch group: a programme of interests

100% 100%

51% 51%

100% 100%

100%

100%

50% 33.3%

> 49% 100%

CBM-Pim-Produktion, Munich

SAT.1 (Germany's main commercial TV channel), Mainz

The pay-TV), Zuelch

A jump up the television ratings

The broadcasting alliance with Murdoch has made Kirch one of the most powerful media groups in Europe, says Judy Dempsey

to convince viewers why they

should spend DM1,400 on a decoding

box, DM20 a month for the standard

DF1 package and an additional

DM10 for a special sports package.

And the group is well-placed to

offer attractive programming. In

addition to the Warner material, it

has built up 80,000 hours of pro-gramming in a library which today

contains 15,000 feature films and

50,000 hours of television pro-

keting agency, bought the rights to

held the rights.

extensive television interests.

Switzerland and Italy.

It is not only in Germany that

Kirch is strong. The group has

broadcasting interests or produc-

tion companies in France, Spain,

In Italy Kirch has a stake in Tele-

più, the private pay-television com-

pany founded by Mr Silvio Berlus-

coni, the media magnate and former

prime minister. The partnership

began in 1988, when the two co-founded TF-1 Mercury International

Until recently the Kirch stake

was 33.6 per cent of Telepiù, with

32.5 per cent owned by the Rupert family from South Africa and 10 per

Film, a production company.

The new channels will also pro-

Telepiù (Italian pay-TV), Rome

Aleka .

ISPR, Munich

to raise capital. "It is very early days," muses a Kirch insider. "But it would not be inconceivable if Murdoch at some stage would be interested in a stake vide a showcase for screening the World Cup soccer finals in 2002 and 2006. Kirch and ISL, the Swiss marin Telepiù, just as we at one stage would be interested in a stake in BSkyB."

show the matches outside the US ·The possibility of a deepening alliearlier this month for SFr2.8bn (£1.4bn), taking them away from the ance between Kirch and Mr Murdocb haunts the rivals of both. European Broadcasting Union, the group of public service broadcasting Bertelsmann and RTL, Germany's networks which includes the UK's commercial television network. BBC and ARD and which previously accuse the two groups of planning to form a monopoly.

"The two of them could stitch up

he BSkyB/DF1 deal also has far-reaching implica-European pay-TV and digital televislon." says a Bertelsmann execu-tive. "Both have programming. Both have sports rights. And Murtions for European television, It will give Mr Murdoch what he has doch knows how to run pay-TV, always sought a foothold in contiwhich is exactly the kind of experinental Europe through Kirch's ence Kirch is seeking."

Mr Zmeck says that since the deal with BSkyB, his telephone in the Rirch headquarters in Ismaning, a suburb of Munich, has not stopped ringing with offers. "We have found ourselves in a position where people are knocking at our door wanting to

his last interview seven years ago and has never revealed sales, profits or how be finances his acquisitions. He founded his empire in 1956

talk about alliances," he says. Despite this commanding position, the Kirch group remains shrouded in secrecy. Mr Kirch, its 69-year-old media-shy founder, gave

after quitting his job as an assistant

professor in economics at Munich

It'e one measure of Singh's

success that Chidambaram is

expected to continue along the

reformist path charted by his

predecessor.

But Singh appears less than content. In his first interview since

Congress lost elections in May,

Outlook magazine this week found

him in gloomy mood. "The entire

told Outlook, "Both politicians and

government servants are part of it. There is no dearth of people who

have made money, but none has

He rails at political duplicity,

singling out India's two main

already begun attacking the

Front government, "The

communists agree with my

communist parties, which have

economic policies of the United

have the courage to own up to

Singh appears to be planning

some owning up of his own. He's

proposing to write a book, "telling all".

Treasure this one

puzzling over what to call an

innovative new bond issue. Let's

call it the Dole, said one. No, said

the others: lacking m interest.

Clinton. Out of the question: a

complete lack of principal.

What about the Gingrich? Nope,

insufficient maturity. OR, try the

■ Boffins at the US Treasury were

policies," he says, "But they do not

learnt any lesson.

them openly".

system reeks of corruption," he

ing company of Mr Berlusconi. sion was in its infancy. There was a Earlier this month, Kirch agreed shortage of entertainment, particularly films, and German distributors were slow to tap into the reserves of the US studios. Mr Kirch started filling the gap

by buying the rights to US and Italian films, with little support from German distributors. His first acquisition was the rights to Feder ico Fellini's "La Strada".

University, Then, German televi-

Ever since, he has pursued a consistent policy of huying up programming and distribution rights, "This is still our core husiness. You can't do anything without it," says Mr

In 1959, he founded the BetaFilm company to arrange the worldwide distribution of programmes. A year

later, he had his first major success with ARD, selling it a package of 700 films. His rivals, especially Bertelsmann

and RTL, repeatedly accuse him of seeking a monopoly over film distribution. "This is about competition. They can bid as well," says a Kirch

On the strength of its programming and distribution network, Kirch was one of the first to enter commercial television broadcasting when it was launched in Germaoy in the early 1980s. The company bought a 43 per cent stake in Sat1, a television channel partly owned by the Axel Springer group; the chan-

porter of Mr Helmut Kohl, the German chancellor. Two years ago, Kirch started to

nel has been an unashamed sup-

look at ways of entering digital television broadcasting which will greatly expand the number of channels and create more outlets for programming. Now 10 days from the launch of DFI, the company appears to have an unassailable lead over its rivals.

#### Financial Times 50 years ago

#### Copper Price Very Firm Following the strike of artisans

at the Rhodesian copper mines of Mufulira, Nchanga Consolidated, Rhokana Corporation, Roan Antelope and Rhodesian Broken Hill, and the stoppage of production, a very firm tone has developed in the international copper market. Metal available for export in America is now being quoted at 16 cents a pound f.a.s., compared with 15 cents a few days ago. It is understood that up to 200 tons has already been purchased on that basis. There is still a general reluctance, however, on the part of U.S. producers to sell anything approaching a normal Ionnage owing to the general tightness of supply on the domestic market.

The joint House of Representatives and Senate conference has unexpectedly decided to reopen the controversy on the price of U.S. silver after voting earlier in the day to report their disagreement to both Houses. At their meeting yesterday, the committee agreed to the price of 90% cents an ounce for silver purchased by the Government from domestic producers and metal sold by the Treasury for industrial use, but the Bill as approved by the committee contains no expiration date.

U.S. Silver Price

Rowe & Maw LAWYERS FOR BUSINESS BULL

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Research to the above

## Inkombank chief angry at talk of bankruptcy

By Chrystia Freeland in Moscow

The president of Inkombank. Russia's fifth largest bank, yes-terday accused "veogeful" government officials and "dishonest" rivals of provoking rumours that his institution was on the brink

of bankruptcy. Central bank officials and senior members of the government have publicly vouched for Inkombank's solidity over the past few days, but Mr Vladimir Vinogradov, the bank's president. said the speculation had already done significant damage.

Mr Vinogradov said that depos itors had withdrawn Rbs160bn (\$32m) since the beginning of the month, when reports about the bank's fragile financial state first appeared in the Russian media. Other bank executives said some foreign partners had hecome "reluctant" to work with Inkombank in the wake of the reports.

Mr Vinogradov's atatement opened a window on the byzantine world of Russian business, where good political connections can be a vital financial asset, and highlighted how difficult it can be for ootsiders to assess the true standing of companies.

In Russia, where hyperinflation and the collapse of dozens of financial institutions over the past few years have bred a

nothing in the tenor of his

remarks to suggest that markets need be apprehensive of an

aggressive tightening of policy," said Mr Bill Griggs, a Wall

Street bond market commenta-

tor. He helieved the message

was that "inflation is good this

year and is going to get better

Mr Greenspan said higher

bond yields, the rise in the

dollar and waning demand by

households and businesses

for durable goods would contrib-

ute to a slowing of growth in

Prices had been surprisingly

quiescent with the "core" infla-

tion rate - which excludes food

Jumbo crash

indications are that that crash

was caused by hazardous mate-

rial exploding in the hold, but the

Federal Aviation Administration

did find shortcomings in Valu-

Jet's maintenance procedures. The aircraft for Flight 800,

which went into service in 1971.

had flown from Hellenikon air-

port, Athens, to New York's JFK

before beginning its flight to Paris. The US authorities issued

a warning four months ago that security at Hellenikon was lax.

The warning was lifted in May after security was tightened.

Continued from Page 1

next year.

coming months.

#### Russia's fifth largest bank accuses 'dishonest' rivals

tral bank's unusual decision to

make a special inspection and the

eventual leaking of the report to

the press - was part of a govern-

ment effort to suppress one of the

rare dissenting voices in the busi-

ness community.
"We believe the inspection is

connectad with the shares-for-

loans auctions," Mr Vinogradov

said, referring to last year'a con-tentious privatisation pro-gramme. Inkombank, together

with many western observers,

alleged that the auctions were a

cover-up for the transfer of valu-

able state assets to government

insiders et a fraction of their

to disagree with Mr Vinogradov's

wider charge that close ties

between the government and e few private companies still mar

Russia's bid to create a market

interpretations" of the Madrid

formula, Mr Mubarak went a step further, underlining that the cor-

nerstone of the peace process launched in Madrid was land-for-

peace, "clearly defined in writing,

and it does not have any further

Mr Mobarak said yesterday's

talks centred on "the need to cre-

ate the proper atmosphere to

resume peace negotiations on all

Until the framework for recon-

vening talks between Israel and

Syria, and Israel and the Pales-tinians is established, most Arab

leaders will need convincing that

Israel is reconsidering its refusal

president's political adviser and a

key intermediary in regional

peace negotiations, stressed the

importance of "a beginning for

the process of moderation, where

Mr Netanyahu will realise the

necessity of being flexible, for he

has been formulating his policies in the absence of any real dia-logue with the Arabs".

Mr Netanyahn said his govern-

ment would honour existing

arrangements on Palestinian self-rule. He announced that his

foreign minister, Mr David Levy,

would meet Mr Yassir Arafat, the

Palestinian leader, next week.

FT WEATHER GUIDE

Mr Osama al-Baz, the Egyptian

to give back Arab land.

interpretation".

Few observers would be likely

national wariness of hanks, reports like those which have cir-culated about Inkombank have an immediate effect.

The furore comes at a time when a sharp fall in inflation and lower yields on government bonds have led most Russian and western economists to predict a shake-out in Russia's frail financial sector. One major bank went into receivership earlier this month. Inkombank was widely considered to be the bank most likely to fail next after Kommersant, the leading Russian busi-ness daily, published a leaked report by central bank inspectors warning of substantial liquidity problems. The story was picked up hy ORT, Russia'a biggest television network, 51 per cent stateowned, which broadcast the tale

to millions of Russians. Inkombank officials said vesterday that, in a revised version By Antony Thomcroft in London

Stonehenge, the most famous ancient monument in the UK, is

of a new visitor centre on the

The centre would have restaurants and shops as well as a hightechnology interpretation of the

"The Stonehenge Experience"

Stonehenge, Britain's most cel-

This has led to disputes and traditionally worship there on

area have met with opposition from local authorities, pressure groups and archaeologists, who are concerned about the 450 other

- and four groups of companies with expertise in leisure, catering and design have already expressed an interest - English Heritage will in November ask the Millennium Commission, which is funded by the UK National Lottery, to provide a

cover 8,000 sq m and be located Visitors will be transported by

monorail to within 500m of the circle, which will become accessible to the public by foot

Back to the future

### Companies asked to help bring Stonehenge up to date

to get a new lease of life. English Heritage, the governmant-financed organisation which administers the 4,000-yearold ring of stones, is asking pri-vate sector companies to form a consortium to contribute £32.5m (\$50.7m) towards the construction

should be open to the public by 2000. It is expected to attract at least 1.8m visitors a year.

ebrated world heritage site, is the leading property in the care of English Heritage and the cause of many of its problems. For the past 30 years the public has been kept away from direct

access to the huge stones because of fears of vandalism. confrontations with Druids, who

ancient monuments on the 1,620hectare site. To solve its problem, English Heritage has harnessed the latest privatisation innovation of Britain's Conservative government, the so-callad private

finance initiative. This was introduced in 1992 as a means of attracting private capital to fund capital projects which

If a consortium can be founded matching sum. Work on the development should start next

Currently fewer than 1m tour-

2km from the stones.

#### Inkombank is solvent. from China who has been working with Inkombank, if "there US shares rise | Israel and Egypt affirm search for

Middle East peace

Egypt and Israel said yesterday they had agreed on the future of the Middle East peace process, following a 21/4 hour meeting between Mr Benjamin Netanyahu, Israel's new prime minis-

ter, and President Hosni Mubarak of Egypt, in Cairo. "We've cleared the air," Mr Netanyahu said after his first meeting with an Arab head of state since taking office last month. Mr Mubarak said he had "a clear picture about what could happen, a clear picture that he [Netanyahu] is going towards the peace process"

that any deviation from the principle of "land for peace" estab-lished at the 1991 Madrid conference sponsored by the US and Russia would shatter regional detente and force Arab countries to reconsider the ties established

with Israel in the past five years. Mr Netanyahn avoided any mention of the land-for-peace formula yesterday, but moved to soothe Arab fears, saying: "I think that the terms of reference of Madrid can unite us around a common frame of reference. This is how we intend to proceed." But he said there were "different

#### economy out of the lumbering of the report, central bank audi-tors had modified their criticism behemoth it inherited from the Soviet Union. But even those who share Mr Vinogradov's gento "some accounting errors" and the deputy head of the central eral views are now wondering, in the words of a concerned analyst bank has assured the public that The officials alleged that the controversy - including the cen-

At last month's Arah summit

Midsummer's Day.
Past proposals to improve the

the state was unwilling to

ists come to Stonehenge. A quarter of them observe the stones to enter the car park and the dilapidated visitor centre, which in 1992 was described by the public accounts committee of the British parliament as "a national

disgrace". The new visitor centre will

#### THE LEX COLUMN

## Greenspan's games

If obfuscation was the name of the game – and it undoubtedly was – Mr Alan Greenspan's testimony to the US Congress yesterday was a triumph. According to the Federal Reserve chairman, inflation might or might not become a problem, but if it did he would stamp on it. Meanwhile, the economy looked set to slow, but it could see a burst of short-term growth. It was a speech which offered something for everyone, but added up to virtually nothing, and the stock and bond markets loved it.

The good news for equities was the nuance that an interest rate rise was not imminent. Given the recent decline in share prices, it is hardly surprising that Mr Greenspan should try to calm jumpy investors. The bad news, however, is that Mr Greenspan's comments support the case for an increase sooner, rather than later. His testimony offered no evidence that political pressure has encouraged a more relaxed attitude to inflation. And more important, he suggested that fac-tors that have been restraining wages and prices - such as job insecurity are only temporary, and ha pointed to evidence that this phase is already

coming to a close. Mr Greenspan does still hold out the hope that the economy may have hecome self-regulating, with higher bond yields (and therefore higher borrowing costs) restraining corporate activity, and pent-up consumer demand from the recession finally subsiding. But the tone of the speech was cantious, and investors should act accordingly. The odds must still be on a pre-emptive rate rise, if only to sig-nal that the Fed will not submit to pre-election complacency.

#### US pharmaceuticals

America's drug companies are in robust health, judging by the latest quarterly results. Average volume growth of 8-10 per cent is running shead of best expectations and those with new products are moving much faster. Merck, boosted by the launch of drugs for lowering cholesterol and fighting osteoporosis, increased its second quarter sales by nearly 20 per cent. Pfizer's turnover grew 11 per cent over the same period despite publicity linking two of its main heart medications to cancer. And these growth rates were achieved in the face of a rising dollar which hit overseas

sales and earnings on translation. But volume growth is only half the story. Price pressures are also less fierce. Neither in Europe nor the US is there any sign of politically motivated price cuts at the moment and Japan is

FT-SE Eurotrack 200: Pleietive to the Composite

stabilising after its biennial price reduction this spring. America's managed care organisations are stepping up their drug purchases, because it is much cheaper to put patients on medi-cation than to send them to hospitals. That - and a flood of more effective, new products - is starting to swing the balance of power back in favour of the pharmaceutical companies.

This has triggered handsome outper formance, with the pharmacentical sector outpacing a rising US market by 30 per cent over the past 18 months. That leaves it trading on a demanding 15-20 per cent premium to the market average. But with Wall Street increasingly nervous of technology stocks and cyclicals, drug companies look like a safe haven.

#### New issues

When the London stock market speezes the new issues market tends to catch cold and there are certainly plenty of sniffles around at the moment. Recent flotations, including British Energy, Sun Life and Jarvis Hotels, are trading at a discount to their issue price. Allied Carpets, a solid retailer, has been priced at the bottom of the indicated range and sppermarket chain Somerfield is struggling to get to market on a price/ earnings multiple of only seven. Meanwhile, it has become almost impossible to float a biotechnology stock. Alizyme has raised only a third of the money it wanted and Camhrio has delayed its flotation altogether.

Companies and investors have only themselves to blame for this bout of fatigue. Earlier this year, cash-rich fund managers were keen to put money into equities and backed new issues without looking too closely at quality. Companies rushed to join a

frothy market: in the second quarter of 1996 flotations raised £4.2bn, more than in the whole of 1995. And the success of the juntor Aim market has attracted a number of hlue-sky companies for which venture capital funding might have been more appropriate.

Now that sentiment has turned,

institutions have become much more picky - just as in early 1995 after the high-profile collapse of 1994 newcomers such as Aerostructures Hamble. ers such as Aerostructures ramine, Large, established groups like Dairy Crest and Lonrho's Princess Metropole hotels should have little trouble floating - though pricing will be under pressure. But smaller companies and biotech groups might consider a trade sale or venture capital instead.

#### British Gas

Tuesday's 450-page Monopolies and Mergers Commission report on BAA may have been turgid stuff, but it will have been eagerly read in at least one other boardroom - British Gas's. If BG fails to persuade Ms Clare Spottiswoode to water down her tough regulatory proposals, it can try its luck at the MMC instead. And the generosity of the BAA report suggests it has every reason to do so.

Trus, the BAA report offers few clues as to whether the MMC might take a less aggressive line on one of the higgest arguments between BG and its regulator - over depreciation. But in three areas, the MMC line is notably softer than Ms Spottiswoode' First, the MMC's attitude to BAA'a cost and revenue projections is remarkably trusting; Ms Spottis-woode's approach to BG's was much more sceptical. Second, the long-term rate of return proposed by the MMC for BAA - 7.5 per cent - is comfortably above Ms Spottiswoode's 6.5-7 per cent range. Third, the MMC is planning to allow the BAA a leisurely five year period before it reaches this level; Ms Spottiswoode wants BG to cut itsreturns at once.

A softer approach in any one of these areas could make a hig difference to BG's finances. A 0.5 per centi increase in the allowed rate of return, for instance, would add £50m to BG's annual cash flow - increasing the value of the company hy something like £400m. Of course, there is no guarantee BG will get as lax a deal out of the MMC as BAA. Nonetheless, the MMC's soft, pragmatic approach still looks a considerably better bet than anything the company might extract from Ms Spottiswoode.

Additional Lex comment on London Underground, Page 20

This announcement appears as a matter of record only.

July 1996

Istituto Mobiliare Italiano ITL 501,278,802,080

Global placement of 41,634,452 ordinary shares

by



The Ministry of the Treasury of The Republic of Italy

Joint Global Co-ordinators

**IMI Sigeco SIM** 

Adviser to the Treasury **CS First Boston** 

#### **Europe today**

Light to gentle southerly breezes will bring warm and dry air to most of the UK. Temperatures will range from 20C to 25C. Some coastal regions will be a bit cooler. Spain and Portugal will be hot. France will be sunny with afternoon temperatures between 25C and 32C. The western Mediterranean, Italy and the Balkan stat will have scattered thunder showers during the afternoon and evening. The Benefux and southern Scandinavia will remain dry and sunny with temperatures between 18C and 23C. Central and eastern Europe will continue cool with some rain across Poland, parts of Slovenia, the Ukraine and Romania. Greece and Turkey will continue sunny and

#### **Five-day forecast**

During the weekend, eastern and central Europe will turn warmer and will remain mostly dry. Early next week north-west Europe will have rain and will be slightly cooler. Later next week central Europe will become unsettled. Spain and Portugal will continue hot and sunny.

We wish you a pleasant flight.

Lufthansa

Manila Methoume Medeo City Miami Mitan Montreal Moscow Munich Nairobt Nairobt Nairobt New York Nice Nicosta Osio Paris Perth Prague

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**FINANCIAL TIMES** 

## **COMPANIES & MARKETS**

THE FINANCIAL TIMES LIMITED 1996

Friday July 19 1996

#### SHEFRFRAME **Specified** Worldwide LB.Plastics Limited Tel: 01773 852311

**Fidelity** 

flexible

pensions

By Maggie Urry in New York

expands in

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#### Banacci may sell brokerage stake

Banacci, Mexico's largest financial group, may sell a large stake in its brokerage company Accival to complete a \$1bn recapitalisation programme for Banamex, its banking arm. Merrill Lynch and Goldman Sachs have held exploratory talks separately with Accival, Mexico's largest brokerage, Page 16

Merck and Pfizer meet forecasts Merck and Pfizer, two of the fastest-growing US pharmaceuticals groups, matched stock market pectations with earnings per share growth of 18 per cent and 22 per cent, respectively, in the second three months of the year. However, Merck registered a 1.6 percentage point drop in its pre-tax profits margin, to 28.4 per cent, while Pfizer recorded a 2-point improvement in its pre-tax margin, to 21.6

BEV beats growth target Banco Bilbao Vizcaya, the biggest Spanish banking group in terms of stock market capitalisation,

reported a sharp increase in first-half profits. It said it was well ahead of targets set under its "1,000-day plan" to achieve double-digit growth in earnings per share and dividends through to 1997. Page 18 Nomura and Daiwa release results Nomura Securities and Daiwa Securities, two of

Japan's leading securities houses, have released their first-quarter results, reflecting efforts by the industry to increase disclosure to investors. For the three months to June, Nomura's unconsolidated recurring profits - before extraordinary items and tax - jumped 15.4 times from a year earlier to Y36.4bn (\$327.92m). Page 19

Reliance plans petrochemicals expansion Reliance Industries, India's largest private sector company, is set to become a "global force" in petro-chemicals, according to Mr Dhirubhai Ambani, its founder and chairman. He told the annual meeting that he expected expansion projects across the petrochemicals-to-textiles production to more than double sales by 2000. Page 19

Gold rise helps Anglo American Anglo American's gold and uranium division has posted 6 43 per cent rise in net profit for the quarter ended June 30 to R323m (\$73.6m) as the higher gold price - in rand terms - consolidated gains at its deep level mines. Page 19

Former chairman defends LME system Mr Christopher Green, former chairman of the Lon-Mon Metal Exchange, has launched a spirited defence of the exchange's unique way of operating - which has been called into question following the Sumitomo scandal. Mr Green points out that Sumitomo has not defaulted, in spite of claiming losses of \$1.8bn, nor has any member of the LME. Page 24

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## AT&T stocks fall on growth warning

AT&T, the largest US telephone company, warned that intense competition in the deregulated US market would result in lower growth in its domestic consumer

business than last year.

The share price fell 5 per cent after Mr Rick Miller, AT&T's chief financial officer, said: "We do not intend to sacrifice our financial targets [for] short-term volume growth." Mr Miller blamed pressure from traditional competitors and new entrants,

which was likely to persist. He accused some competitors of mis-leading customers on the true price of their services. AT&T's apparent loss of mar-

ket share was highlighted by figures from its smaller rival in the long-distance market, MCL While AT&T's total revenues from long-distance telephony were up only 2 per cent at \$11.2bn, MCI's long-distance revenues were 13

AT&T's total operating income in the second quarter was 2 per cent higher at \$2.3bn, on sales also up 2 per cent at \$13.0bn. A lower tax charge lifted uet income 10 per cent to \$1.5bn, or \$0.92 s share. The figures exclude Lucent Technologies, the equipment manufacturing business

spun off in April. MCl's operating income rose 33 per cent to \$582m, on revenues 23 per cent higher at \$4.6bn. Net income rose 15 per cent to \$300m, or \$0.43 a share. Both companies reported stron-

Biotech companies are wondering whether the recent run of investor confidence is over

than in the consumer market. down 18 per cent to \$1.7bn, MCl said its business-to-business sales growth had been exceptionally strong, while AT&T said it had grown at the industry rate.

AT&T reported sales growth of 18 per cent in wireless telephony, in which it is the biggest US operator, to \$854m. Subscribers rose 30 per cent to 6.25m.
AT&T said NCR, the computer company which it intended to

spin off by the end of this year, made an operating profit of \$11m in the quarter, compared with a reflecting its withdrawal from personal computers.
MCI said revenues at Concert.

its international alliance with British Telecommunications, had revenues almost doubled year-onyear, from \$74m to \$139m. Total revenues from new ventures were \$477m, with a combined net loss of \$69m owing to start-up

costs. MCI said revenue from Internet traffic was three times the level

Fidelity Investments, the large

US fund manager, is making an aggressive push into the fledg-ling defined contribution pensiou plan markets in the UK, Canada and Hong Kong. Under a defined contribution plau, employees can decide how much to save and where the money should be invested. The

idea is that individuals can tai-lor investments to their particular retirement needs, for instance taking account of their age. The size of the eventual pension depends on the success of Fidelity, the leading provider of defined plans in the US with

3.7m participants and \$108bn of investments, said companies and employees around the world were beginning to face the same retirement issues that Americans had seen several years ago. Defined contribution pension

plans after the section of the tax code under which they were introduced in the 1980s, bave formed the fastest growing segment of the US pension fund management market. However, as more fund management groups have targeted the segment for expansion, it has become increasingly competitive, reducing the profitability of the

Fidelity, and other US fund managers, bave begun to look ontside their domestic market for growth opportunities,

Mr Robert Reynolds, president of Fidelity investments institutional Retirement group, said: "These countries are about to experience rspid growth in defined contribution plans as workers take s growing personal interest in planning and saving for their retirements." In Cansda, Fidelity won its

first client - Campbell's Soup -tu October, and now has six. Some of the clients, including Campbell's, are subsidisries of US companies which already employ Fidelity. Mr Reynolds said many of Fidelity's US clients were multinational groups looking for global pension fund In the UK, Fidelity began offer-

now acts for British Petroleum, the oil company, and the British Brosdcasting Corporation, the public service broadcaster. Mr Reynolds said legislation bsd recently heen passed in Hong Kong requiring companies

to set up defined contribution

ing the plans two years ago and

## the marketplace

B iotechnology companies on both sides of the Atlan-tic have seen a nine-month bull market come to an sbrupt end this month. UK investors' frazzled nerves may have been soothed yesterday by a recovery in some of the sector's best known stocks, such as British Biotech and Cantab Pharmaceuticals. But analysts are far from companies pile in to raise money. But problems with share prices are less shocking to long-term convinced that the sector is.

Clinical trials in

about to resume its upward run. Investors have poured enormous sums into biotechnology this year. Blotech companies in the US and UK raised almost \$3.3bn in public offerings in the year to July 11. The figure for the equivalent period of 1995 was \$194m, according to Bioworld Financial Watch, an Atlantabased newsletter which follows sbout 270 biotech companies in the US and UK.

The cash inflow has coincided with a sharp rise in the sector's shares. Share prices of the companies tracked by Bioworld rose on average more than 22 per cent in the first half of the year. But these Bioworld stocks fell

more than 9 per cent in the first week of July. British Biotech's have fallen as heavily. Interneuron, one of the biggest

US biotech stocks, had a market capitalisation of more than \$1bn. Its shares rose from \$26 in January to \$42 in late May before fall-The first signs of difficulties in

ths UK sector appeared two weeks ago when the flotation of Cambrio, which wants to sell an overdose-proof paracetamol, was postponed because too few inves-tors were interested. This week it was revealed that owners of fewer than half the shares in British Biotech have taken up

Trouble with flotations and rights issues is bad news for the sector. Biotech companies try to turn scientific ideas into commer-cial medical products. They have negligible sales during the many years of research and develop ment and rely on outside sources to pay the R&D costs. When investor confidence shows in rapidly rising share prices, biotech

investors in the sector. When Genentech came to the market in 1981, its shares rose many-fold when trading began. It was the Netscape of its day. Since then we've seen four or five [share price] cycles," says Mr Viren Mehta, of US research bou-tique Mehta and Isaly. The last bull market in the sec-

tor was in 1991 and early 1992. It was followed by the worst recession the sector had seen. Biotech companies laid off staff, merged or even collapsed. Analysts balieve that is unlikely to be repeated this time.

Mr Ian Smith, of stockbroker Lehman Brothers in London, says: "We are three years further £35 in May to £20, and others are closer to getting products on market." Mr Mehta agrees, saying that

last time there was a handful of profitabla biotech companies. Now there are about 20 and he forecasts this will rise to between fidence. 50 and 75 by 2000. "This [share prices] correction is the result of greed," says Mr

Mehta. He blames the enthusiasm by biotech companies to fill their vaults with cash as fast as they could, and on investors seeking a quick profit. Biotech chief executives are

unapologetic. "You raise money best companies and the rest. when you can," says one.

price falls are significantly different from those which triggered the 1992 collapse in investor con-

Then, the bad news came in the form of the failure of a promising drug in the final stage of clinical trials. This time, there has been no equivalent item of bad news. The effect, says Mr Mehta, should limit the share price falls and encourage investors to distinguish between the

in recent months to see them through to the commercialisation of their products. "It's going to be very rough for anyone trying to raise new money over the next 12 -18 months," says Mr Edmund Debler of Mehta and Isaly.

Another way is to follow the lead of pharmaceuticals companies which sign deals to market the products biotech companies are developing in theory, at least, the R&D departments in hig pharmsceuticals companies One way of doing this is to see should be better placed than The causes of the latest share which have raised enough money most investors to evaluate the

scientific and commercial potential of a biotech company's pro-

The fortunes of the sector are likely to hinge on progress with clinical trials of important products.

For the time being, investors and biotech company executives can no longer rely on momentum to keep their share prices up. They will have to watch out for events that affect the fate of real

Daniel Green | pension plans.

## **BASF** to close four plants in Germany and cut 900 jobs

By Jenny Luesby in London

BASF, the German chemicals group, is to close four plants at its main production site in Ludwigshafen, Germany, with the loss of 900 jobs. The move was prompted by the decline of the European textiles and leather

Mr Albrecht Eckell, s BASF management board member, said the group had been forced into the closures by falling sales and

profit margins.

The four plants, which will be closed by the end of 1998, produce textile and leather chemicals, dyestoffs, acrylic scid, and speciality chemicals. Nearly all of their sales are to the textiles and leather industries.

BASF said most of its customers in these industries had moved to Asia. The 550,000 textile and tion of the worldwide headquarters of its textiles and leather chemicals division from Ludwigshafen to Singapore. This move is set to be completed by the end of

the year.

However, the group was also suffering from falling global prices caused by intense competi-tion from textile chemical producers in countries with lower labour costs, such as India.

As a result, BASF busine

supplying the textiles industry had experienced falling sales and profits throughout 1995, when the rest of the chemicals industry was enjoying its hest performance for many years. The difficulties in this sector have prompted many European producers to pull out of textile chem-

1970 had fallen to 180,000 by 1994. draw from the sector, said Mr This shift has already prompted the group to announce the reloca-tial if these businesses were to

Under a deal reached last year with Cihs, the chemical company, BASF will become the Swiss company's main supplier of textile dye ingredients, while the production of these chemicals at Ciba's Basle site will be phased out over three years. Ciba, which is to merge with Sandoz to form Novartis, is the largest producer of textile dyes in

Europe. BASF's main German rivals, Hoechst and Bayer, have hived off their textile dyes operations into a joint venture, Dystar, to form the second largest producer in Europe. Meanwhile, BASF's £138m (\$214m) acquisition earlier this year of Zeneca's textile dyes business has made the group into leather operations in Germany in icals. BASF had no plans to with- Europe'a third largest producer.

## **STELECOM**

SPT TELECOM, a.s. Czech Republic USD 750,000,000

Multicurrency Revolving Credit Facility

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## Spanish groups in venture talks

By Tom Burns in Madrid

Repsol, Spain's leading energy group, and Iberdrola, the secondranked domestic electricity producer, are in talks on setting up a large joint energy venture, initially budgeted at Pta180bn (\$1.03bn).

The venture, which would aim to turn oil refining by-products into gas, would be one of the biggest industrial undertakings by domestic corporations in

Spain.

The architect is understood to be Banco Bilbso Vizcaya, the banking group which owns 7 per cent of Repsol and 11.5 per cent of Iberdrola. Mr Alfonso Cortina, a member of BBV's board and the bank's main individual shareholder, was appointed Repsol's

chairman last month. BBV said yesterday the talks between the two corporations were st an initial stage and s preliminary agreement over the venture was mlikely before September.

Repsol refused to confirm reports yesterday of a specific project that centred on updating an oil refining plant operated by Petronor, a Repsol subsidiary near Bilbao in north Spain, to produce gas from the residues of

the refining process.

According to reports this new facility, which would take three years to build, would use, for the first time in Spein, a gasification system called IGCC (integrated gas combined cycle).

The Repsol-Iberdrola venture

represents a further step towards the configuration of two rival

banks and involving big investments in key industrial sectors. the main domestic savings bank, has recently built up a signifi-cant equity stake in Telefonica. the national telecoms operator, as well as in Repsol.

in the opposing camp, Banco Santander and Banco Central Hispano (BCH) have invested strongly in Endesa, Spain's leading electricity generator, and with Endesa they are preparing to bid for Retevision, the future second telecoms operator.

Endesa, which is partially privatised and is one of the most profitable domestic corporations, is additionally diversifying into the oil and gas sectors.

the Treasury of

## Banacci considers sale of stake in brokerage firm

By Leslie Crawford

Banacci, Mexico's largest financial group, may sell a large stake in Its brokerage firm, Accival, to complete a \$1bn recapitalisation programme for Banamex, its banking arm.

The brokerage is attracting possible buyers: Merrill Lynch and Goldman Sachs are understood to have held exploratory talks separately with

The rival US investment hanks recently became licensed brokerdealers in Mexico, alongside ING Barings of the Netherlands and Spain's Santander, but their presence in the

Accival, by contrast, is Mexico's largest brokerage, as well as the cradle of Banacci's financial empire. It was the springboard from which Mr Roberto Hernandez and Mr Alfredo Harp mounted the winning bid for Banamex in 1991, when most of the banking sector was privatised. The union of Accival and Banamex gave birth to Banacci, which had total. assets of 18.36bn pesos (\$2.4bn) at the end of 1995.

In the first five months of 1996, Accival had business worth 76bn pesos, or 22 per cent of the total volume traded on the stock market. in spite of the heavy competition (there are 32 licensed broker-dealers in Mexico) and last year's difficult estly profitable.

Banamex executives say selling a stake in Accival is only one of several options under consideration to raise the final \$200m of the bank's \$1bn recapitalisation programma

But an alliance with a foreign partner would follow the pattern established over the past year. In October, Banamer sold 49 per cent of its insurance business to Aegon, the Dutch insurance group, to raise \$250m. A joint venture with MCI of the US, to provide long-distance telecommunications, also earned new capital for the

bank. Earlier this week, Banamex completed a debt swap which added \$350m

offered to exchange \$250m of convertible debentures maturing in 1999 for new debentures bearing a higher rate of interest, due in 2003, and sold an additional \$100m of the new deben-

tures for cash. Cemex, the cement multinational, has also successfully extended its debt maturities. The company this week completed a refinancing package to extend the average life of its. \$3.9bn debt from 2.5 to four years.

Mr Gustavo Caballero, Cemex chief financial officer, said investors had tendered \$541m worth of notes matur-ing in 1998. To pay for the offer, Cemex placed \$600m of four-year and 10-year debt with a group of more

operating conditions, Accival is mod- of fresh capital to the bank. Banamex than 40 US and European institutions. The four-year notes bear a coupon of 12.75 per cent.

The lengthening maturities of new debt placements show Mexico's blue-chip companies are regaining the confidence of institutional investors, even though premiums are higher

than those before the devaluation of the peso in December 1994.

Other companies which had hoped to retire debt with new equity issues. have had to delay their plans because of recent volatility in the US stock markets, Ahmsa, Mexico's biggest steel producer, and Desc, an industrial conglomerate, both postponed equity offerings due to the sudden drop in their share prices this week.

Pfizer and

Merck meet

Wall Street

expectations

Merck and Pfizer, two of the

fastest-growing US pharma-

centicals groups, matched

stock market expectations

with earnings per share growth of 16 per cent and 22

By Richard Waters In New York

#### **NEWS DIGEST**

## Bankers Trust well ahead of forecasts

The earnings recovery at Bankers Trust continued in the second quarter of the year with a 66 per cent rise in net income, to \$151m, in spite of losses in the copper market. At \$1.66 a share, up from 98 cents a year before and \$1.51 in the first three months of the year, the latest results comfortably exceeded most market forecasts.

The \$23m of copper trading losses, which left the bank with a \$22m loss overall in its derivatives business for the period. was cancelled out by other one-off items. The latest results, which owed much in a a \$35m jump in investment banking earnings, to \$109m, lifted Bankers Trust's return on equity for the period to 12.9 per cent. While well below its main rivals, that was up from 11.9 per cent in the preceding quarter and indicated that its profits recovery was continuing, the bank

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Bankers Trust reached a settlement during the quarter with consumer products group Procter & Gamble, which put an end to a dispute that had cast a cloud over its derivatives business for more than two years. It also reached agreement to buy Wolfensohn, a well-regarded investment banking "boutique". Richard Waters, New York

#### Currency rates slow McDonald's

McDonald's, the US fast food company, paid the price for global expansion in its second quarter when shifts in exchange rates ate into profits. Even so, the company reported an 11 per cent increase in net income, to \$420.4m, and a 13 per cent rise in earnings per share to 59 cents, beating analysts' forecasts. The shares jumped \$1% to \$45% in early trading.

Mr Michael Quinlan, chairman and chief executive, said: "As a global company, we are exposed to economic weakness and a negative currency impact from time to time. However, these are short-term issues which do not lessen our enthusiasm for McDonald's long-term global growth opportunities."

In fact, the international side of McDonald's did better than

the domestic side. At home, McDonald's continued to suffer from strong competition, and operating income rose by less than I per cent. Outside the US, the company's continuing expansion helped lift operating profits 7 per cent – this would have been II per cent without the shifts in exchange rates, it

McDonald's said the introduction of its new Arch Deluxe burger in May had helped US sales. Elsewhere, Australia, Japan. Hong Kong, the UK and Brazil had done particularly wall. Richard Tomkins, New York

#### Sears, Roebuck posts record

Growth at Sears, Roebuck, the second-biggest US retailer, continued in the second quarter, with the latest in a series of per cent increase in revenues, to \$9.13bm.

off from AT&T in April, saw net profit drop 55 per cent to \$72m in the second quarter, in spite of a 6 per cent rise in revenues to \$5.4bn. The company said this was partly because of the cost of the spin-off.

sets of customers was the chief motive for the spin-off. since they are now free to compete in the deregulated US er cent. with increased demand in all regions. Sales of consumer products such as handsets dropped 32 per cent to \$274m. As previously announced, Lucent is scaling back its consumer

year, from January 1 to October 1. This will coincide with the distribution to AT&T shareholders of the 525m Lucent shares still held by AT&T, on September 30.

Lucent's shares rose \$1% to \$37% in early trading.

Rising bad debts from credit cards held down earnings at Dean

per cent to a record \$135m over the same quarter last year. and from \$122m in the first quarter of 1996. This made it the seventh consecutive quarter of record earnings by the

Offsetting that, the credit services side suffered a fall in net

industry wide trend of rising credit card write-offs cut into our overall earnings". The company provided \$454m against loan losses in the second quarter, up from \$241m in the same period

#### per cent, respectively, in the second three months of the The latest results, though, confirmed the opposite direction in which the two group's profit margins are moving. Merck, which derives much of its growth from its lower-margin Medco pharmacy bene-fits business, registered a 1.6 percentage point drop in its pre-tax profits margin, to 28.4

per cent. Pfizer, on the other hand, recorded a 2-point improvement in its pre-tax margin, to 21.6 per cent, thanks to higher sales of more profitable new

At Merck, sales rose 19 per

cent during the quarter, to \$4.9hn, in spite of the effects of the rise in the US dullar. Strong unit volume gains were behind this increase, said Mr Raymond Gilmartin, chairman. He added, though, that productivity improvements and cost containment had not been enough to offset "the unfavourable effect of infla-tion, oet of price and exchange frates".

The company's pre-tax profits were also reduced by the impact of two joint ventures, Mr Gilmartin added, though this was cancelled out by a lower tax rate for the period. Merck earned after-tax prof-

its of \$972m, or 80 cents a share, during the period. Pfizer, meanwhile, recorded sales of \$2.7bn, a rise of 11 per growth was supported by a 24 per cent advance in sales of the anti-depressant Zoloft, to \$298m, reflecting that drug's success in taking share from the market leader, Prozac. Sales of Zithromax, an antibi-

rose 40 per cent to \$420m.
The shift in product mix to more profitable drugs enabled

\$394m, or 61 cents a share. The company said it was "comfortable" with Wall

and margin improvement.
Pfizer's profit margin in the
latest period was aided by a 6 per cent fall in its manufactur-

stages of development. Lex. Page 14



Peter Munk: 'performance allows global development'

## Barrick profits fall after exploration spending rises

By Robert Gibbens

Barrick, North America's biggest gold producer, posted lower second-quarter and firsthalf earnings because of heav-ier exploration and development spending.

Net profit for the quarter was US\$68.9m, or 19 cents a share, down from \$75.4m, or 21 cents, a year earlier, on gold revenues of \$325.5m against

Operating cash flow was \$109.4m against \$110.3m. Barrick last week made a C\$915m (US\$667m) bid for Arequipa Resources, a fouryear-old exploration company whose main asset is a promis-

By Christopher Parkes

restructuring.

US aerospace and defence groups continued their recov-

ery in the second quarter, with

strong earnings which showed

tha effects of widespread

McDonnell Douglas said its

progress was marked by espe-cially good results from mili-

tary aircraft, although com-

mercial jet operations returned

lower sales and profits. Tele-

dyne highlighted the perfor-

mance of its speciality metals

division, and General Dynam-

ics reported a sharply improved order book.

Earnings came in around the

top end of analysts' forecasts,

\*The excellent performance of our mines and our financial strength allow us to pursna global development to expand our reserves and production long-term." said Mr Peter Munk, chairman.

Barrick, with production mainly in North America, said higher exploration spending was identifying "a number of promising properties to build an expanding base of gold

At June 30, Barrick had \$209m cash and no long-term

with McDonnell, for example,

reporting net income up 11 per

cent at \$188m and earnings per

share 18 per cent higher at 87

The results brought earnings

per share for the first half to

\$1.76 - an improvement of 23

per cent over the comparable

Revenues for the quarter,

down from \$3.9bn last time to

\$3.3bn, showed the impact of

lower deliveries of commercial

aircraft. First-half turnover in

this division was down almost

50 per cent, at \$1.2bn after

\$2.3bn in the first six months

the quarter was down from

\$21m to \$18m, earnings at this

While operating income for

period of 1995.

of last year.

The Republic of Panama

PDI Bonds Due 2016

Notice is hereby given that from July 17, 1996 to January 17, 1997 (184 days) the Bonds will carry an interest rate of 6.75% however The

January 17, 1997 is to be a Reduced Interest Payment Date and as such the interest rate payotale will be 4%.

The Interest amount applicable to this period, calculated at a rate of 6.75%, would be US\$34.50 per Bond having a face amount of US\$1,000.00.

US\$1,000.00.
The Reduced Interest Amount payable on January 17, 1997 calculated at 4% will be US\$20.44 per Bond having a face amount of US\$1,000.00.

US\$1,000.00.
The Capitalised Amount for the first period is therefore US\$14.06 per Band having a face amount of US\$1,000.00.

July 19, 1996, London By: Cichank, N.A. (Corporate Agency & Trust), Agent Bonk CITIBANCO

USD 10,000,000,000 EURO MEDIUM TERM NOTE PROGRAMME OF SOCIETE GENERALE, SGA SOCIETE GENERALE ACCEPTANCE N.V. AND SOCIETE GENERALE AUSTRALIA LIMITED SERIE N°262/96-2,TR1 SGA SOCIETE GENERALE ACCEPTANCE N.V. ITI. 50,000,000,000 CAC 40 INDEX LINKED BEAR NOTES DUE 1997 ISIN CODE: X50063698129

Notice is heraby given to the Nuteholders that, pursuant to the Terms and Conditions of the Nutes, the rate applicable to the pariod from February 1st, 1996 to August 4th, 1997 has been fixed at 1% P.A. Naxt paymant date: August 4th, 1997 Coupon nr.1

THE PRINCIPAL PAYING AGENT SOCIETE GENERALE BANK & TRUST LUXEMBOURG

Late last year it arranged a five-year syndicated \$1bn revolving credit facility with a group of banks.

to bring into production, have been almost doubled to 3.4m oz and the deposit is still open at

level for the first half were 12

Revenues from military air-

craft sales were unchanged

during the quarter and in the

first half, with a total of \$4bn

Operating profits, however,

improved 19 per cent on both a quarterly and half-yearly basis,

to \$243m and \$493m; respec-

Net income from continuing

operations at General Dynam-

ics rose almost 10 per cent to

\$67m, while earnings per share

increased 9 per cent to \$1.06. The Virginia-based group, with

a strong presence in the mar-

ket for warships, said its order

book after six months was

\$9.4bn - 60 per cent bigger

per cent better at \$37m.

booked this year to date.

Recovery continues at US aerospace groups than at the same point last

> First-half earnings were lifted 9 per cent to \$2.09 a share, with the net total up by the same proportion at \$121m. Teledyne, which moved to complete its exit from defence

markets by agreeing to merge with Allegheny Ludium, and by selling its military vehicles and defence electronics businesses during the second quarter, said net income rose 22 per cent to \$40m, while earnings per share increased from 59 cents to 69 cents a share.

Operating profit in the speciality metals divisions surged 53 per cent to \$36m, and the increase for the first half,

Northrop Grumman, the Los Angeles group which reported on Tuesday, said lower defence spending reduced sales from

cent at \$22m.

of 37 per cent to \$66m,

its aircraft division, but it still managed to increase earnings per share 6 per cent to \$1.69 during the quarter.

Consumer products also

improved sales and margins.

while aviation and electronics

reported operating income

from continuing operations for the year to date down 25 per

Net income rose 9 per cent to \$36m, bringing the total for the first half to \$147m - 11 per cent higher than a year earlier.

## Chip equipment makers join forces

By Christopher Parkes

Two small leading-adge technology companies - one from southern California, and one from south Wales - have joined forces to attack the world market for semiconduc-

tor chip-making equipment. Plasma & Materials Technologies, the US concern, is to pay about \$145m in cash and shares to acquire Electrotech, a 28-year-old private UK company with annual sales of about \$54m.

Although combined revenues last year were a mere \$76m. the new partners see almost limitless prospects in a world market worth some \$7bn last

PMT is a pioneer of plasma etching processes which allow far more circuitry to be packed on to a chip than is possible with conventional acid atching. Electrotech owns a superefficient method of depositing

circuit coatings on the chips.

Mr Chris Dobson, a cofounder of Electrotech, is undaunted by the presence of "monsters" such as Applied Materials, which sold \$2bn worth of chip-making equip-

But he is also aware that technology alone provides no instant access, no matter how advanced. Mr Gregor Camp-bell, founder of PMT, also learnt early on that big corporations need both proven technology and international service before they will buy such important equipment from relatively unknown suppliers.

While the technologies are complementary, it was the need for international networks that brought the partners together.

Lack of scale and research and development budgets total-ling 20 per cent of sales at each company hampered efforts to move internationally.
PMT, well established in the

US and strong in Korea, was relatively sparsely represented in Europe, Electrotech's terri-tory. Both were looking to open distribution and service centres in Japan.
The networks will now be

combined and the new company plans to offer full-service distribution wherever the demand may occur.

otic, climbed 43 per cent to \$137m. Other fast-growing new products included Norvasc, a treatment for angina and hypertension, whose sales

Pfixer to report a 25 per cent advance in after-tax profits, to

Street's expectations that it would earn between \$2.90 and \$3 a share for the full year, a level that would reflect both further strong sales growth

ing costs, to \$521m. Research and development spending, on the other hand, climbed 19 per cent, to \$422m, reflecting heavier investment in naw products which are in late big profit increases. Net income was ahead 26 per cent at a record \$274m, or 67 cents a share. Growth was driven by an 11

Sales at domestic stores open a year or more rose 9.4 per-cent in the latest quarter. Mr Arthur Martinez, chairman and chief executive, said mall store revenues rose by more than 11 per cent, with sales increases across all categories, including apparel. The off-the-mall HomeLife furniture, Sears Hardware and Sears dealer stores also had strong sales growth, as did the new auto parts stores. International operations, comprising Canada and Mexico,

did less well, widening net losses from \$2m to \$14m. Sears blamed weak economic conditions and competitive pressures Richard Tomkins

#### Spin-off costs drag down Lucent

Lucent Technologies, the telephone equipment business spun

Sales of network systems to telephone companies rose 16 per cent to \$30n. Domestic revenues were up 9 per cent, with growth in sales to both AT&T, Latent's former parent, and to the regional Bell phone companies. The ability to supply both

The company said it would change the start of its fiscal

#### Bad debts check Dean Witter

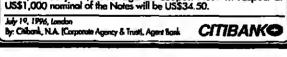
Witter, Discover, the stockbroking and credit card group. It reported a slight increase in net income in the second quarter, from \$238m in the same period of 1995 to \$239m in the three months to June 30. Earnings per share were up 3 per cent, from \$1.35 to \$1.39, on a fully-diluted basis. The shares fell \$1% to \$51% in morning trading. Within the total, the securities activities lifted earnings 40

income from \$141m a year ago to \$103m.

Mr Philip Purcell, chairman and chief executive, said "the

Mr Purcell said the credit card side was taking steps such as setting higher standards for new accounts, reducing credit limits, and imposing higher late fees to offset the rise in bad debts. It was considering raising prices later in the year.

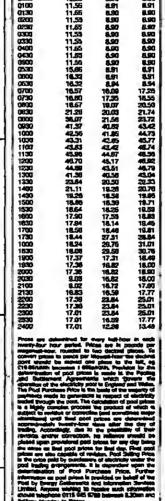
#### The Republic of Panama Discount Bonds Due 2026 Notice is hereby given that the Rate of Interest has been fixed at 6.75% and that the interest payable on the relevant interest Payment Date, January 17, 1997 against coupon No.1 in respect of US\$1,000 naminal of the Notes will be US\$34.50.





Every day, we help thousands of people like Zoe fight

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Wells Fargo & Company US\$100,000,000 Floating rate subordinated notes due July 1997 The notes will bear interest at 5.9375% per annum for the Interest period 19 July 1996 to interest payable on 21 October 1996 will amount to US\$155.03 per US\$10,000 note and US\$775.17 per US\$50,000 note. Trust Company

**JPMorgan** 

## **Banco Bamerindus revamps** assets to boost confidence

By Jonathan Wheatley

The group that controls Banco Bamerindus, Brazil's fourth biggest private bank, has restructured its assets in an attempt to regain credibility for the bank, whose image has suffered after months of reports that it faces liquidity difficulties.

The move increases the bank's profitability by giving it control of Bamerindus Seguros. the group's profitable insurance company. The insurance company takes control of inpacel, an indebted paper mill, while non-performing loans of about R\$560m (about US\$560m) move from the bank to the group's holding company, Bamerindus Participações.

The group said the restruct-

uring was carried out "with the approval of tha Central Bank and without the sale of Banco Bamerindus or transfer of its control". Senator José Eduardo de

Andrade Vieira, the bank's president, recently said it needed R\$1.5bn to balance its books. Its difficulties stem partly from a portfolio of government bonds, including so-called FCVS bonds with a face value of RSIbn. These trade on secondary markets at discounts of about 50 per cent but are entered in the bank's

accounts at face value. "More conservative banks enter [the bonds] at market value," said Mr Jorge Kotani of Lafis, a São Paulo firm of ana lysts. Bamerindus' provision for non-performing loans, of R\$120m for a credit portfolio of

R\$4.9bn, was also below that of other big Brazilian banks. Mr Kotani said the bank still

had "a big problem with credibility", despite the restructuring. He expected the bank to complete the revamp by selling assets, including Inpacel. If credibility remained low, the group would be forced to sell control of the bank in order to qualify for funds from a government programme known as Proer, which provides low-cost finance for mergers and acquisitions in the industry.

The bank has repeatedly denied reports that control could be sold as part of a rescue package. The bank also declined to comment yesterday on reports that depositors had withdrawn R\$2.5bn - a quarter of the bank's deposits - in the

#### SCHRODER JAPANESE WARRANT FUND LIMITED NOTICE AND AGENDA

NOTICE is hereby given that the Sixth Annual General Meeting of Schroder Japanese Wurrant Fund Limited will be held at 9.00 ann. on 7 August 96 at Barifeld House, St. Pulint's Avenue, St. Peter Port, Guernsey, Channel Islands GY1 3QL for the purpose of considering and, if thought fit, possing the following resolu-

1. To receive and adopt the Report of the Directors and the Accounts for the year ended 31 March 1996. 2. To re-elect Coopers & Lybrand as Auditors of the Company 3. To sufferise the Directors to agree the Auditors' rem

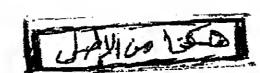
4. To consider Any other Bus

Registered Office: Barfield House, St Julian's Avenue By Order of the Board St Peter Port

VOTING ARRANGEMENTS FOR IDR-HOLDERS DR-Holders who wish to vote must follow the following procedure:
If the IDRs are held in an account with Euroclear or CEDEL, IDR-Holders must contact Euroclear or CEDEL instructing them in blook the IDRs in the IDR-Holders' account until conclusion of the meeting and specify the manner in which the votes attributable to the IDRs should be east. If the IDRs are not held through the votes an initiative to the north strong to care. It the their voting instructions, together with either their IDRs or their bank's confirmation of deposit (including

IDR serial numbers), reach the Depositary at the latest on August 2: 1996 at the address given below (attention Securities Department -telephone 32.2.508.86.42-telex 21752 MORBKs) Copies of the Annual Report are available from the Company's registered office and the Depositary at the address indicated below.

Morgan Guaranty Trust Company of New York 35, Avenue des Aris, 1040 Brusecis



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Voice and Data Technology Ltd **VV**—10101100—

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In 1990 NatWest began the development of Mondex with a simple vision - to offer people around the world a more MONDEX convenient way to pay for all their everyday needs.

Notes and coins are still the world's favourite way to pay so we wanted Mondex to behave like cash. It does - more than any other payment card.

But Mondex is more than cash. Very soon payments over the Internet and from mobile phones will be routine: they will be Mondex payments. Of course, people today expect their payment cards to work as they travel the world. Mondex does: a Mondex card can hold several currencies simultaneously. We have always believed that a worldwide payment brand should have a worldwide ownership.

Today NatWest is proud to announce that Mondex has become an independent payments organisation - owned by leading

companies in North America, Asia, Australasia and Europe.

Mondex, the worldwide alternative to cash.

300

100

## BBV beats expectations with 26% rise

By Tom Burns in Madrid

Banco Bilbao Vizcaya, the biggest Spanish banking group in terms of market capitalisation, reported a sharp increase in first-half profits yesterday. The bank said it was well

ahead of targets set under its "I,000-day plan" to achieve double-digit growth in earnings per share and dividends through to 1997.

BBV lifted net attributable profits to Pta46.1bn (\$366m), well ahead of market expectations and 26.4 per cent up on those for the 1995 first half. Pre-tax profits rose 20.1 per cent to Pta88.4bn.

Mr Emilio Ybarra, BBV's chairman, said he was "wholly satisfied" with the bank's performance.

He was confident that growth in the second half BBV is due to achieve a return would be similar to that of the first, and pre-tax profits for against the target of Pta160bn

outlined in the "1,000 day"

Growth was fuelled by a 17.1 per cent jump in the net interest margin to Pta200 Ibn and by a turnround in treasury operations, which brought profits of Pta25.1bn against losses of Pta248m in the first half last year.

Gains across the board offset a drop in extraordinary income from disposals, from Pta19.5bn to Pta5.8bn, and the impact of increased provisioning, which raised the coverage of bad and doubtful debts to 93.8 per cent of the loan portfolio, up from 75.7 per cent a year ago.

Mr Ybarra said the interim divideod would be raised to Pta47, np Pta5 on last time, and that return on equity stood at 14.5 per cent, up from 12 per cent in June 1995. Under the "1,000-day plan"

on equity of 15 per cent in

December 1997, and Mr Ybarra said this ratio would be sur-

During the past six months BBV has consolidated its position as Spain's leading industrial investor by increasing its equity holdings in Repsol, the dominant oil, gas and chemi-cals group, and in Telefonica, the national telecommunications operator. It is a core shareholder of

both corporations and its industrial portfolio, which manages significant positions in a wide range of businesses. has a current market valuation BBV has pushed ahead with an ambitious investment

programme in Latin America

that commenced last year

with the acquisition of bank

networks in Peru and in The Spanish bank has recently bought a controlling 40 per cent stake in Banco Ganadero, the main bank in Colombia, and has increased its presence in Mexico with the purchase of two smaller bank



Emilio Yharra: confident of similar growth in the second half

#### SAP set to raise \$560m from issue

By Conner Middelmann

SAP, the German business software group, is planning to to international institutional investors in a global offering.

The transaction, which at the current share price would raise about \$560m, is set to become the largest German equity offering this year to date, and the first secondary market offering for a component of Germany's Dax-30

share index. Proceeds will flow through to German and non-German employees of SAP to finance a maturing employee stockoption programme.

The company issued convertible bonds to some 3,500 of its employees on August 9 1994, which contain conversion rights for a total of 4m preference shares with a nominal value of DM5 each. The bonds will become convertible into preference shares on September 30.

A consortium of inter-national banks, beaded by joint bookrunners Morgan Stanley and Salomon Brothers, is to place the shares with institutional investors in Europe and the US through a global offering. International book-building will begin on July 30 and

close on August 7. The pre-marketing phase f the offering will coincide with the publication of the company's half-year results on

The shares will be marketed at or close to the prevailing market price. SAP's shares were quoted at DM207.5 at yes-terday's Frankfurt fixing.

There are 101m SAP shares outstanding, which are mostly held by German investors and SAP's founders. The offering represents an 11.9 per cent increase in the public float of the company's preference

SAP is the fourth-largest software company worldwide and the tenth-largest company in Germany, capitalised at more than DM20bn (\$13.5bn) and eccounting for about 4 per cent of the Dax-30 index. It had revenues last year of about

## Bill 'will limit income', says Mediaset

Mediaset, the newly quoted Italian television and publicity group, yesterday launched a fresh attack on draft legislation on media ownership, which it now claims could cut the company's annual turnover by up to L1,000bn

(\$656m). Immediately after the Italian government approved the bill on Wednesday, Mediaset gave it a guarded welcome, and said it would have an impact of only L150bn-L200bn on annual

But yesterday Mr Pedele Confalonieri, Mediaset's chair-

By William Hall in Zurich

Bank Austria, the country's

biggest, increased its first-half

pre-tax profits 19.5 per cent to

Sch2.4bn (\$229.4m). The strong

performance reflected a sharp

rise in trading income result

ing from the group's activities in the buoyant financial

The core banking business

grew far more slowly,

reflecting the depressed state of some European economies

and strong competition in the

domestic market. Net interest

income rose 5.4 per cent to

Interest margins have con-

tinued to be under pressure.

because of the strong local

Seventeen hanks from around

the world will subscribe for

shares in a new private com-

pany being set up to incorpo-rate the assets of Mondex, the

"electronic purse" initiative

backed by National Westmin-

ster Bank and Midland Bank of

NatWest, which has incurred

most of the development costs associated with Mondex since

its inception in 1990, is to raise

£100m (\$155m) from the sale of

By Motoko Rich

the UK.

Sch6.1bn and net commissions

the original draft had been changed at the last moment and restrictions on media revenues tightened. "This is abnormal compared

with the rest of the world's antitrust legislation and will have a devastating impact on our accounts," Mr Confalonieri According to Mediaset'a legal

advisers, the draft law could allow the a new telecoms and television regulatory authority to limit the company's revenues to 30 per cent of overall media incom

Earlier drafts had suggested the authority would only take man, held a second press con- action if Mediaset tried to tary debate, but as written it

competition and a weak domes-tic economy – Austria's GDP is

expected to grow only I per

cent this year. Mr Gerhard

Randa, Bank Austria's chief

executive, was reported to

have said yesterday that mar-

gins on domestic lending had

fallen from 19 per cent to 1.75 per cent over the last year and,

although the decline had been

halted, he felt that anything

under 2 per cent was unsatis-

factory. Nevertheless, Mr Randa indi-

cated he was optimistic that

the group's full-year result would be higher than last

year's Sch2.59bn. The combina-tion of an inflation rate of less

than 2 per cent and positive

business expectations made

him confident loan demand

shares in the new company.

A substantial proportion of funds raised will be retained

by NatWest as reimbursement

for the development costs.

while the balance will be

injected as working capital

Mondex is a computer chip-

based card used for small

transactions that do not need

to be authorised by the user'a

bank. The card can be used as

a cash replacement to transfer value from one individual to

another, and for high street

into the embryonic company.

expand through takeovers or commercial agreements. Mediaset controls Italy's three largest commercial television channels and the coun-

try'a biggest television publicity group, Publitalia, and has annual turnover of some L3,000bn. It was founded by Mr Silvio Berlusconi, the former prime minister who is now leader of the right-wing opposition. Mr Berlusconi'a family holding company, Fininvest, still holds 52 per cent of the group, following this month'a successful stock market flota-

The draft law could be substantially altered in parliamen-

The real profit impetus in

the first half came from trad-

ing activities where the contri-

bution rose by 64.5 per cent to

Sch523m. Bank Austria has

also kept tight control on costs

with operating expenses rising 3.2 per cent to Sch6.4bn.

Bank Austria's international

operations showed atrong

of New York, London and

Hong Kong increasing 44 per

cent to Sch243m. The central

operations increased their prof-

its by 18 per cent to Sch142m, led by a 63 per cent jump in

the contribution from the

Bank Austria's assets rose

from Australia, Canada, Hong Kong, New Zealand, the UK and tha US – have already

signed up for franchise rights

in Mondex and will own shares

23.5 per cent stake in the new

company for sale to future

The new company will own the brand and has signed an agreement with NatWest for

the global exclusive licence to

the intellectual property asso-

NatWest has earmarked a

in Mondex International

franchise holders.

Prague operation.

eastern European

growth with operating incom

half of the year.

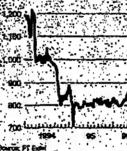
could ohlige Mediaset to transform one of its three channels into a satellite or cable channel by the end of August 1997, and reduce the proportion of commercial breaks for a trial period.

Under linked legislation, Rai, Mediaset's state-owned rival. would have to change one of its three channels into a regional network.

Mr Antonio Maccamico, the Italian post and telecoms minister, said yesterday he was not worried by criticism

Mr Maccanico bas already said he is prepared to impose the new law by decree if it gets held up in parliament.

#### Bank Austria ahead 19.5% Share price (schillings) would strengthen in the second



5.9 per cent, to Sch717.8bn, fuelled by growth in international business, which now makes up 33.1 per cent of total assets. The tier-one capital ratio has risen from 7.5 per cent to 8.3 per cent since the end of 1995.

ard Goeltz, chief financial officer of NatWest Group, said: This is tangible evidence of

The international market for

electronic purses is being fiercely contested by the lead-

ing payment card operators -

Visa, MasterCard and Europay,

Many of the banks that are

buying shares in Moodex Inter-

national are also conducting

trials of rival purses.
One drawback of Mondex is

that it does not conform to

the superiority of Mondex."

#### **ING** takes control of Polish bank

By Gordon Cramb. in Amsterdam

ING of the Netherlands yesterday secured majority control of Poland's Bank Slaski with a Fi 355m (\$212m) investment which took its stake to 54.1 per cent.

The purchase, from the Polish finance ministry, comes four years after the Dutch hanking and insurance group gained its initial 25.9 per cent holding in the Katowice-based institutio

ING last month agreed to buy a further small parcel and was granted an option to increase this to a majority, in a deal which became the subject of controversy within Poland.

Concerns were raised in par liament about the passing into western control of a bank which is a hig lender to Polish heavy industry. Managers at some of Slaski's 80 branches were also said to be wary of new practices which ING

might bring to the bank. Slaski, with some lin clients and 6,000 employees, had assets at the end of last year equivalent to Fi 4.2bn and shareholders' funds of FI 505m. Net profits in 1995

were Fl 157m.

An ING official in Amsterdam said he hoped the Polish parliament bad been convinced "that the purpose and goals were not to change" at Slaski. "We just want to co-operate, and to start bancassurance in Poland." ING has begun selling insurance policies through Slaski's branches.

The Dutch group, which last year rescued Barings of the UK, has a reputation for expertise in emerging markets. In central Europe, its banking and insurance divisions each have offices in Warsaw and Rudanest.

• Robeco, the Dutch fund management group, said yes-terday its assets under management rose to Fl 76hn to the first half to June, up by Fl 3.7bn from last December. The group last mouth agreed to a phased takeover by Rabobank in a further consolidation of the country's financial

lts Robeco fund showed an investment gain in the six mouths of 14.1 per cent while the strongest performance was put in by the Hollands Bezit fund, which rose 23 per cent. VEB, a Dutch sharebolders'

for the takeover to be made subject to approval by inves-Banks to take stakes in 'electronic purse' venture

international standards for

chip cards set by Europay, MasterCard and Visa. How-

ever, Mondex says it has dem-

onstrated that manufacturers

of retail devices will create

interoperable terminals which

After the new company's

incorporation, Mr Tim Jones, chief executive of Mondex, will

step down. The board of the

new company, which includes

representatives from the share-holder banks, will appoint his

in effect set standards.

#### **NEWS DIGEST**

## **Deutsche Bank eyes** Chase Japan arm

Deutsche Bank is negotiating to buy a Japanese asset management and commercial banking subsidiary of Chase Manhattan, the US bank, in a move aimed at increasing its international presence and earnings power. Germany's largest bank said it was holding talks with the US bank to buy Chase Manhattan Trust and Banking Company (Japan), but gave no

This follows the merger of Chemical Banking and Chase Manhattan. Chase and Deutsche Bank will apply to Japan's finance ministry for approval of the deal. Analysts said the deal was not large, at between DM10m and DM100m (\$6.73m-\$67.3m), but it would give the German bank a licence for asset management and custody business in Japan, where it sees considerable profits potential. Chase will expand its trust business in Japan through Chemical Trust Bank, changing its

name to Chase Trust Bank. Deutsche Bank's shares gained 2 per cent to DM74.30 on the news, which comes after a recent flurry of activity. Last week, it announced a reorganised management structure and the acquisition of a 5.21 per cent stake in Bayerische Vereinsbank

Deutsche Bank has been spending aggressively to expand in investment banking, mainly in Europe and the US. But it is also keen to grow further in Asia, where it mainly operates

#### Linotype-Hell losses deepen Linotype-Hell, the German



printing equipment manufacturer, recorded a net loss of DM31.7m (\$21.3m) in the six months ended June 30, compared with a deficit of DM13.9m a year earlier. The company said the loss was in line with expectations. However, it added it had registered a "slight" improvement in business towards the end of the period. In June, new orders were 4.9 per cent behind year-earlier levels. The company had expected new orders in the month to be 7 per cent below a year earlier. First half sales fell from DM445.9m to DM404.7m. New

orders fell to DM423.2m, against DM444.9m, while the order backlog at the end of June totalled DM163.8m, up from DM145.8m a year earlier. Business in the US, Germany and in some European countries declined, while growth was seen in the UK and Japan. The company said it hoped to reduce its 1996 net loss. after reporting a net loss of DM74.7m in 1995. At the end of

June the company had 3,256 employees, 6.6 per cent fewer than a year earlier.

Agencies. From Holderbank in Brazilian move

Holderbank, of Switzerland, the world's biggest cement producer, has doubled its share of the fast-growing market for cement in southern Brazil with the \$200m acquisition of the Companhia de Cimento Portland Paraiso. It plans to merge its Brazilian operation with Paraiso to create the second-biggest cement producer in Southern Brazil.

Paraiso is a family-owned company operating three cement plants with a total capacity of 2.2m tonnes a year. Its main markets are in São Paulo, Rio de Janeiro, Minas Gerais and Espirito Santo, and last year it delivered 1.9m tonnes. Holderbank's Brazilian subsidiary, Climinas, has production

capacity of 3m tonnes and delivered 1.8m tonnes last year. Based on last year's deliveries, the combined group will have a 16.4 per cent share of the market in south and south-east Brazil, which accounts for about three-quarters of Brazil'a 30.5m tonnes a year cement consumption. Holderbank, which will own 86 per cent of the enlarged group, says the

acquisition should provide scope for cost savings in distribution and enhance its product range. The combined group will have a production capacity of 5.2m tonnes and provide a much stronger challenger to Votorantin, the market leader in southern Brazil. Holderbank's Ciminas has annual sales of \$221m a year and employs 1,114 staff, while Paraiso has sales of \$172m and employs 1,613.

William Hall, Zurich

#### France Télécom 'worth FFr147bn'

France Télécom, the state-controlled telecoms operator in which a first batch of shares is expected to be sold by April 1997, is valued at FFr147bn (\$29.2bn) in a new report published by BZW, the UK investment bank. BZW said its valuation was based on projected group earnings growth of 10.7 per cent a year over the next five years.

The bank said the company scored well on "simple efficiency measures", such as lines per employee. It did not have "a substantial labour efficiency deficit" to make up ahead of facing full competition in its home market in France in 1998. BZW said if the whole group were floated it would be "comfortably the largest quoted group in France, in terms of both net profits and market capitalisation". The French government has promised to retain a 51 per cent stake.

This advertisement is issued in compliance with the Listing Rules of London Stock Exchange Limited (the "London Stock Exchange"). Application has been made to the London Stock Exchange for up to £49 million in principal amount of 5.75 per cent. convertible subordinated bonds due 2006 ("Convertible Bonds") of The Flighland Distilleries Company plc (the "Company") to be admitted to the Official List. This advertisement does not constitute an offer or invitation to any person to subscribe for or to purchase securities. It is expected that dealings in the Convertible Bonds of the Company will commence on the London Stock Exchange on the business day following the day on which the Offers become or are declared unconditional in all respects.

THE HIGHLAND DISTILLERIES COMPANY PLC (Incorporated and registered in Scotland under the Companies Acts, 1948 to 1980, registered number SC1645)

Issue of up to £49 million in principal amount of 5.75 per cent. convertible subordinated bonds due in 2006 in connection with the Offers for Macallan-Glenlivet PLC

**RARING BROTHERS INTERNATIONAL LIMITED** 

Copies of the listing particulars relating to the Company may be obtained during normal business hours on any weekday (Saturday and public holidays excepted) from the Company Announcements Office of the London Stock Exchange, Capel Court entrance, off Bartholomew Lane, London EC2 (for collection only) from the date of this notice up to and including 23rd July, 1996 and, from the date of this notice up to and including 1st August.

The Highland Distilleries Company pic 106 West Nile Street

G1 2QY 19th July, 1996 Baring Brothers International Limited 60 London Wall ECZM 5TQ



Italian Lira 500 Billion **Roating Rate Notes** due July 1997

Notice to the Holders

will carry an interest Rate of 8.75% per annum for the period 18.07. 1996 to 18.10.1996.

Bank of Greece

ECU 200,000,000 Floating Rate Notes Due 1997

Floating Rate Notes Due 1997
In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 18th October, 1996, has been fixed at 5.402.44% per amaum. The interest accruing for such three month period will be ECU 13.8.06 per ECU 100.000 and ECU 1.38.06 per ECU 100.000 and ECU 1.38.06 per ECU 100.000 Bearer Note, on 18th October, 1996, against presentation of Coupon No. 18.

Linion Bank of Switzerland.

Union Bank of Switzerland
London Branch Agent Bank

16th July, 1996

· ITL 111.806 per ITL 5,000,000 nominal ITL 1,118,056 per ITL 50,000,000 nominal Luxembourg, July 19, 1996

purchases. The 17 banks - clated with Mondex Mr Rich-

Investment Bank

Notice is hereby given that the Notes

European

Cassa di Risparmio delle Provincie Lombarde S.p.A. Grand Cayman Branch US\$ 150,000,000

CARIPLO

Floating Rate Depositary Receipts due 1999 In accordance with the Conditions of the Receipts, notice is hereby given that for the Interest Period from July 19, 1996 to January 21, 1997 the Depositary Receipts will carry an Interest Rate

of 6.10547 % per annum. The Interest Amount payable on the relevant Interest Payment Date, January 21, 1997 will be US\$ 315.45 per US\$ 10,000 princinal amount of Decositary Receipt and US\$ 7,886.23 per US\$ 250,000

The Agent Bank Kredietbank Luxembourg



State Bank of New South Wales Limited Medium Term Notes due July 17, 1997 Series No: 2

Guaranteed by The Government of the State of New South Wales Notice is hereby given that for the Interest Period from July 19, 1996

to January 20, 1997 (185 days) the Notes will carry an interest Rate of 7.50507% per armum. The interest payable on the relevant interest payment date, January 20, 1997 will be A\$385.68 per A\$10,000 Note, A\$1,928.39 per A\$50,000 Note and A\$19,283.86 per A\$500,000 Note.

By: The Chape Manhettan Bank London, Agent Bank July 19, 1996

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Postipankki Ltd

principal amount of Depos-

itary Receipt.

U.S. \$50,000,000 Subordinated Floating Rate Notes Due 2000

For the interest period 18th July, 1996 to 21st January, 1997 the Notes will carry an interest rate of 6.15625 % per annum with an interest amount of U.S. \$165.09 per U.S. \$5,000 Note, payable on 21st January, 1997. Bankers Trust Company, London

Agent Bank

U.S. \$100,000,000 Lonrho Finance Public Limited Company

Floating Rate Notes due 1997 Unconditionally and irrevocably guaranteed by **Lonrho Public Limited Company** 

Notice is hereby given that for the three months interest period from July 19, 1996 to October 21, 1996 the Notes will carry an interest rate of 6.91016% per annum. The interest payable on the relevant interest payment date, October 21, 1996 will be U.S. \$180.43 and U.S. \$1,804.32 respectively for Notes in denominations of U.S. \$10,000 and U.S. \$100,000.

By: The Chase Manhattan Bank London, Agent Bank July 19, 1996

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Reliance Industries, India's his sons Mr Mukesh Ambani largest private sector company, is set to become a "global force" in petrochemicals, according to its founder and chairman, Mr Dhirubhai Ambani

He told yesterday's annual shareholders' meeting that he expected expansion projects to more than double sales to Rs200bn (\$5.59bn) by the end of the century, from the present

Mr Ambani said the 20-yearold company expected comple-tion of the group's new petro-chemicals complex under construction at Hazira, in Gujarat state, to raise total output of petrochemicals, plastics, poly-mers, textiles and intermediate products to 6m tonnes a year by 2000, from the present 1.5m

Mr Ambani made no mention at yesterday's meeting in

By Mark Nicholson

Gujarat Alkalies, the Indian

chemicals group, has post-

poned a \$50m Global Deposi-

tary Receipt issue, with both the company and HSBC Invest-

ment Bank, the issue's lead

manager, citing "current turbulent conditions" in world

equity markets for the move.

The issue is the second by an

Indian company to be post-poned this month. SAW Pipes,

the oil engineering group,

decided to defer its own \$50m

issue after a sharp fall in its

Indian share price, as Bombay markets marked down oil-

related stocks following a 15-25 per cent rise in administered

and Mr Anil Ambani, alleging the company's complicity in illegal share "switching" and issuance of duplicate shares. The company has denied wilful wrongdoing in the case, due to come before court on October 15, and said it had "adequate and sound defences" to the

Mr Ambani said completion of the Hazira complex, at a total investment cost of Rs95bn, would lead to a "quan-tum leap" in sales and a "healthy increase in the profitability of the company. Reli-ance last year reported net profits of Rs13bn on sales of

Among the group's chief expansion projects, Mr Ambani listed an integrated polyester complex comprising a PTA (purified tetrephthalic acid) plant with planned capacity of

Indian chemicals company

lies, India'a biggest producer of

caustic soda, had, like that planned by SAW Pipes, been

Bankers close to both sug-

gest that neither had received

the demand the promoters had

expected, adding that while market uncertainty - particu-

larly relating to the Indian

market before next week's bud-

get - had contributed to the

postponements, foreign inves-

tors were also proving increas-

ingly selective and quality-

conscious in their appetite for

Two earlier GDR and convertible bond issues respec-

tively from Crownston Greaves.

the engineering group, and Mahindra & Mahindra, the

shelves \$50m GDR issue

on the road since June.

week against the group, him-self and directors, including col) plant, a 60,000-tonus PFY (polyester filament yarn) plant; and PSF (polyester staple yarn) and PET (polyethylene tetrephthalate) plants with outputs of 160,000 tonnes and 80,000 tonnes, respectively.

Mr Ambani said the complex

would be commissioned within nine months. A further 350,000-tonne PTA plant was to be added to the Hazira complex, to he

completed by 1997, he said. Mr Ambani said construction of an integrated olefins complex at the same site was likely to be completed by April next The complex includes the

respectively. But Bombay bankers said the two deferrals

suggested that by no means all

the 26 Indian companies that

have recently announced plans

for euro-issues would find

Two further large issues are

scheduled to hit the road this

month: a \$200m GDR issue

from ICICI, the state invest-

ment institution, lead managed by Jardine Flaming, and a

\$200m GDR offer from Telco,

the truck and carmaker and

part of the Tata group, led by

In addition, State Bank of

India is soon expected to begin

roadshows for a \$400m GDR

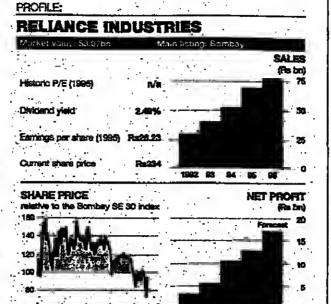
issue, to be led by Lehman

Brothers and Merrill Lynch.

CSFB and Merrill Lynch.

backers.

world's biggest single-stream multi-feed ethylene cracker with output of 750,000 tonnes a year, with associated propylene, polyethylene, PVC and polypropylene plants, with total output of 1.2m tonnes.



India's most integrated petrochemicals and textiles group, is also planning unstream oil exploration and development in a joint venture with Enron Oil & Gas of the US, with a view to feeding a planned oil refinery at Jamnagar.

The group last year diversi-fied into telecoms, winning licences to provide cellular and hasic telephone services in eight Indian regions. In addition, the group is pursuing three power projects with total output of 1,500MW.

#### Telecom NZ denies interest in Telstra

Mr Roderick Deane, Telecom New Zealand chief executive, yesterday ruled out the possi-hility of the company buying into Australia's state-owned Telstra, Regter reports from Wellington.

The new Liberal/National government in Australia has said it wants to sell one-third of Telstra within the next three years for about A\$8bn (US\$6.3bn), but its plans are currently held up in the

"We'd only be interested in Telstra if one could get a management interest, management control." Mr Deane said after Telecom's annual general

Senate.

meeting.
"They're only selling a third and they're indicated that any individual shareholder's interest will be limited to 5 per cent." He said that Telecom would

only be able to gain a worthwhile interest in Telstra in partnership with other parties. "It would be a huge undertaking for us and we would only be able to do that in association with other major partpers, and neither ourselves por other major potential partners have any interest in it [Telstra] given that you'd end up with a tiny minority interest," he

Mr Deane said there was no point in Telecom gaining anything other than a position of influence in Telstra.

Two US companies, Ameritech and Bell Atlantic, each hold 25 per cent stakes in Tele-

## Market rally aids Nomura in

By Emiko Terszono in Tokyo

Release of first-quarter financial results yesterday by Nomura Securities and Daiwa Securities, two of Japan's leading securities bouses, reflected efforts by the industry to increase their disclosure to investors. Most Japanese companies, across all industries, report only half-year and fullyear earnings.
Daiwa reported its quarterly

earnings for the first time, joining Nomura, which started aumouncing quarterly figures last year. Other brokers are expected to follow suit, heightening transparency of the com-panies' business conditions.

For the three months to June, Nomura's unconsoli-

dated recurring profits -before extraordinary items and tax - were 15.4 times those of a year earlier, at Y36.4bn (\$335m), owing to a sharp rise in brokerage commissions with the stock market's recovery. During the first quarter of the business year, daily average volume on the

Tokyo stock exchange rose 23 per cent, to 499m shares. Operating profits also surged 15 times to Y36.4hn. Operating revenues rose 52.3 per cent to Y125bn. This was the result of a 74.1 per cent rise in commission revenue to Y85hn, with a 39.6 per cent rise in brokerage commission revenues to Y43.8bn. Profits from bond trading rose 51.2 per cent to Y22.8bn. Operating

Daiwa's recurring profits for the quarter were Y25.2hm, as were operating profits. Quarterly operating revenues totalled Y90.5bn, while commission revenues totalled Y73.2bn, of which Y27.9bn came from brokerage commis-

fees rose 8.7 per cent to

YRR.6bm.

Trading profits came to Y8.8bn while interest gains were Y8.5bn. Operating costs

## Anglo American gold unit ahead first quarter 43% in quarter

Anglo American's gold and uranium division has reported a 43 per cent rise in net profit for the quarter ended June 30. The result rose from R225,4m in the previous three months to R323m (\$73.6m) as the higher gold price - in rand terms - consolidated gains at the division's deep-level mines. Mr Bobby Godsell, chairman and chief executive, said the results confirmed the recovery at Freegold, the world's biggest gold mine, where working costs per kg fell 7 per cent in

But analysts were disap-pointed by a 3 per cent fall in the group's overall gold output to 52,631kg, and sceptical about improvements in productivity. "We have been told to expect 3 tonnes a quarter at Ergo and 10 tonnes a quarter at Western Deeps this year. Both have fallen short for the last two quarters," said Mr David Hall, gold analyst at ING Barings.

The average gold price received rose 9 per cent to R52,867 a kg, while cepital expenditure fell 16 per cent to R179.9m. But Mr Godsell said all the mines "were busy with expansion projects", and work on Freddies Number 4 shaft at

Mr Kelvin Williams, market ing director, warned that the world gold market would "experience problems on the speculative side" as "the precious metals complex" felt the impact of the copper crisis on the commodities market. But Amgold had gained

"well over 80 per cent" of the improvement to the rand gold price during the quarter. despite an extensive bedging programme at Freecold. This compares favourably with Beatrix, South Africa's

most robust gold mine owned by rival Geneor - where hedging cost Gengold an average \$14 against the spot price for the period. Ergo was the only one of the division's mines to report a quarterly decline, as an 8 per

cent rise in working costs and lower average yields offset the higher gold price. The mine had converted to December year-eod and declared a dividend of 30 cents

a share for the quarter. The interim dividend at Vaal Reefs was 990 cents a share for the six months to June, from 400 cents for the same period last year. At Elandsrand, it rose from 30 cents to 55 cents a share, and at Western Deeps the interim divideod rose fro Freegold, which had been 120 ceats to 320 ceats.

#### Egyptian bank in \$120m issue

An issue of 8.749m Global Depositary Recelpts - which could be increased to 10m - for the Commercial international Bank of Egypt was priced yesterday at \$11% by ING Barings, global co-ordinator and bookrunner of the offering, writes Samer Iskandar in London. The transaction could raise up to \$120m for National Bank of

Egypt, CIB's majority share-holder. The securities, which start

trading on Seaq International today, will be listed on the London Stock Exchange at the end of the mooth - a first for an Egyptian company.

ING Barines reported strong demand from US institutions, which made up 40 per cent of bids. UK institutions also contributed 40 per cent, while continental European and Middle Eastern investors made un 10 per cent and 8 per cent, respectively

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The issue by Gujarat Alka- auto group, were oversub-

Indian paper.

(as successor to CREDIOP - Credito per le Imprese e le Opere Pubbliche S.p.A.) Notice to the Holders of the outstanding

Italian Lire 100,000,000,000 Floating Rate Notes due 2001

NOTICE IS HEREBY GIVEN that the meeting of the holders of the outstanding leaten Line 20,000,000,000,000 Plotting Patel Notes due 2001 convened for 10,30m; on 11 July 1985 at the offices of Field Finter Wederhouse at 41 Vine Sered, London EC3N 2AA and on that day adjourned for lack of a quantum will be held at 10,00m; on 2 August 1995 at the offices of Field Fighter Wederhouse at 41 Vine Sered, London EC3N 2AA, for the purpose of considering, and if thought it passing, the resolution est out in the notice (the "Notice") convening the said meeting.

AVAILABILITY OF DOCUMENTS .

VOTING AND QUORUM

The quarum required at the Meeting is two or more paragre present in person holding Motes or voting cardicates or being produce (whethere the principal amount of the Notes so held or represented by them). being proved interested by the temperature of the Meeting in person, yourseast produce at the Meeting either your Hosels), or a valid volling certificate or certificates is used by the Fiscal Agent or the other Paying Agent relating to the Note(s) in respect

or which you want to your.

If you do not wish to attend and vote to the Meeting it person, you may either deliver your Note(a) or voting cartificate(s) to the person whom you wish to attend on your battail or give a voting hattuction (on a voting instruction form obtainable from the specified office of the Recal Agent or the other Payting Agent instruction in Fincal Agent or the other Payting Agent in secondary with your hattuctions. To the other Payting Agent or the other Payting Agent or the Secondary with your hattuctions. To the other Payting Agent or the Secondary with your hattuctions. To the other Payting Agent or the Secondary with your hattuctions. Instructions are to be given in accordance with the present procedures of Cedel Bank or Margar. Company of New York, Brussels office, as operator of the Euroclear System.

Company of New York, Excesses office, as operator of the Eurocean System.

Note(s) may be deposited with the Fiscal Agent or the other Paying Agent or (to the satisfaction of the Fiscal Agent or such Paying Agent) be held to be order or under the control by a bank or other depositany for the purpose of obtaining working conflicted or giving voting instructions and requiring the Fiscal Agent or such Paying Agent to applicit prodes, not later then 45 hours before the time appointed for holding the blaseting (or, if applicable, any adjournment of such Meeting) and the surronder of the voting conflictation) or the Meeting (or, if applicable, any adjournment of such Meeting) and the surronder of the voting conflictation) or the first blaseting (or, if applicable, any adjournment of such Meeting) and the surronder of the voting conflictation) or the theories the firm fixed for the blaseting (or, if applicable, any such adjournment (if the released Notice).

To be passed, the Extraordinary Resolution requires a majority in terrour consisting of not less than 75% of the votes cast. If passed the Extraordinary Resolution will be binding on all the Noteholders, whether or not present at such Mosting, and upon all the holders of the coupons relating to such Notes.

FISCAL AGENT AND PAYING AGENT

Chase Mechatian Back Leannbourg S 5 Ree Plants, L-2336 Leannbourg-Gra

The Chase Municipin Bank, looigate House, Coloman Street, London EC2F 2HD

Istituto Bancario San Paolo di Torino S.p.A. (as successor to CREDIOP - Credito per la Imprese e le Opere Pubbliche S.p.A.)

Notice to the Holders of the outstanding Italian Lire 100,000,000,000 Floating Rate Notes due 2001

NOTICE IS HEREBY GIVEN that the mosting of the holders of the outstanding laden Line 100,000,000,000 Floating Rises. Notes due 2001 convened for 12.45pm on 11 July 1996 at the offices of Float Fisher Waterbousse at 41 Vine Street, London ECSN 2AA and not that day adjourned to rise to 4 quantum will be held at 11.50em on 2.August 1995 at the offices of Float Fisher Waterbousse at 41 Vine Street, London ECSN 2AA, for the purpose of considering, and if thought 8 peeping, the resolution set but in the notice (the "Notice") convening the said meeting.

AVAILABILITY OF POCUMENTS

Copies of the Flacel Agency Agreement (as defined in the Notice), a deal supplemental facal agency agreement to smend the Flacel Agency Agreement, the Agency Bank Agreement (as defined in the Notice), a dealt supplemented agency bank the Flacel Agency Agreement, a dealt deed poil to be executed by Crackop S.p.A., a dealt guseantee to agreement to amend the Agent Bank Agreement, a dealt deed poil to be executed by Crackop S.p.A., dealt legal opinions of Chloment e Association and Flaid Flater Weischouse and the Notice may be inspected at, and voting confliction may be obtained from, the specified office of the Flacel Agent or the other may be inspected at, and voting confliction may be obtained from, the specified office of the Flacel Agent or the other may be inspected at, and voting confliction may be obtained from, the specified office of the Flacel Agent or the other may be inspected at, and voting confliction may be obtained from the specified agency agreement to several the specified of the Flacel Agent or the other may be inspected at a series of the Flacel Agent or the other may be inspected at a series of the Flacel Agent or the other may be inspected at a series of the Flacel Agent or the other may be inspected at a series of the Flacel Agent or the other may be inspected at a series of the Flacel Agent or the other may be inspected at a series of the Flacel Agent or the other may be inspected at a series of the Flacel Agent or the other may be inspected at a series of the Flacel Agent or the other may be inspected at a series of the Flacel Agent or the other may be inspected at a series of the Flacel Agent or the other may be inspected at a series of the Flacel Agent or the other may be inspected at a series of the Flacel Agent or the other may be inspected at a series of the Flacel Agent or the other may be inspected at a series of the Flacel Agent or the other may be inspected at a series of the flacel Agent or the other may be inspected at a series of the flacel Agent or the other may be inspected

The quorum required at the Meeting is two or priore persons present in person holding Notes or voting certificates or being product (whetever the principal amount of the Notes so hold or represented by them). during produce (to control and vote at the Meeting in person, you must produce at the Meeting either your Hotels), or a valid voting certificate or certificates issued by the Flace! Agent or the other Paying Agent relating to the Hotels) in respect

of which you wish to vote.

If you do not wish to assend and vote at the Meeting in person, you may either deliver your Note(s) or voting certificate(s) to the person whom you wish to other and your behalf or give a voting instruction (on a voting instruction of term obtainable from the specified office of the Fiscal Agent or the other Paying Agent to appoint a proxy to attend and vote of the Meeting in accordance with your instructions, in the other Paying Agent to appoint a proxy to attend and vote of the Meeting in accordance with your instructions, in the other Paying Agent to appoint a proxy Godd Bank société anonyme ("Codel Bank") or the Eurochear System.

Instructions are to be given in accordance with the present procedures of Cadel Bank or Morgan Gussanty Trust Instructions are to be given in accordance with the present procedures of Cadel Bank or Morgan Gussanty Trust Company of New York, Brussett office, as operator of the Bandolean System.

Company of New York, Brussels office, as operator of the European System.

Note(a) may be deposited with the Floral Agent or the other Paying Agent or (to the selection of the Floral Agent or second paying Agent) by half to its order or under the control by a brank or when depositely for the purposa of standing such Paying Agent to the floral Agent or standing such Paying Agent to appoint product young cartificates or giving voting instructions and requising the Reset Agent or such Paying Agent to appoint product young cartifications or giving voting appoint for inciding the Meeting (or, if applicable, any adjournment of such Meeting) has deep or discussed, or not less than 48 hours applicable, any adjournment of such Meeting) and the surrected of the voting conflicate(s) or, not less than 48 hours applicable, any adjournment of the Indicating (or, if applicable, any such adjournment), the surrected of the receipt(s) issued to the Meeting (or, if applicable, any such adjournment), the surrected of the receipt(s) issued

an respect or the reserver's receipt.

To be passed, the Extraordinary Resolution requires a majority in favour consisting of not less than 75% of the votes out. If passed the Extraordinary Resolution will be binding on all the Noteholders, whether or not present at such Meeting, and upon all the holders of the coupons relating to such Motes.

PSCAL AGENT AND PRINCIPAL PRYING AGENT 'The Chese Mechalism Suck Woolgate House, Colomon Street, London SC2P 2HD

PAYENG AGENT Chase Mentation Back Luxembors S Rue Plattis, L-2335 Luxembors

Istituto Bancario San Paolo di Torino S.p.A. (as successor to CREDIOP - Credito per le Imprese e le Opere Pubbliche S.p.A.)

Notice to the Holders of the outstanding Italian Lire 120,000,000,000 Floating Rate Notes due 2002

NOTICE IS HERESY GIVEN that the meeting of the holders of the outstanding failers Lies 120,000,000,000 Floriding Rase Notes due 2002 conversed for 11,15 m on 11 July 1895 to the offices of Fleid Fisher Weisthouse at 41 Vine Street, London ECSN 2AA endon that day adjourned for lack of a quorum will be held at 10,20 ero on 2 August 1995 at the offices of Field Fisher Meetingues at 41 Vine Street, London ECSN 2AA, for the purpose of considering, and if thought fit passing, the resolution set out in the notice (the "Notice") convening the said meeting.

AVAILABILITY OF DOCUMENTS

Copies of the Fiscal Agency Agreement (as defined in the Notice), a draft supplemental Secal agency agreement to amend the Fiscal Agency Agreement, the Agent Bank Agreement (as defined in the Notice), a draft supplemental agent bank agreement to amend the Agent Bank Agreement, a draft dead poli to be executed by Cradicp S.p.A., a draft quarantee to be lessed by Sen Paolo S.p.A., draft legal binions of Chicrosoft a Association and Fisial Fisher Whiterhouse and the Notice may be inspected as, and voting cyrificates may be obtained from, the specified office of the Fiscal Agent or the other Psyling Agent given below.

VOTING AND QUORUM

The quorum required to the Meeting is two or more persons present in person holding Notes or voting curtificates or being product (whetever the principal amount of the Notes so held or represented by them). If you wish to assend and vote at the Meeting in possors, you must produce at the Meeting either your Note(s), or a walld voting conflictute or certification leaved by the Floral Agent or the other Psying Agent relating to the Note(s) in respect

or entart you wan to vote.

If you do not wish to attend and vote at the Meeting in parson, you may either deliver your Note(s) or voting certificate(s) to the person whom you wish to attend on your behalf or give a voting instruction (on a voting instruction tone obtainable from the specified office of the Pascal Agent or the other Propring Agent (or the Color Paying Agent) instructing the Fiscal Agent or the other Paying Agent to appoint a proxy to attend and vote at the Meeting in excendence with your instructions. In the case of Notes held through Cedel Bank société anonyme ["Cedel Bank") or the Euroclass System voting restructions are to be given in accordance with the greenest procedures of Codel Bank or Morean Guerrants

Company or leave two, sources once, as operator or the substraction system.

Note(s) may be deposited with the Fiscal Agent or the other Paying Agent or (to the satisfaction of the Fiscal Agent or such Paying Agent is be hat to be order or under its contact by a bank or other depository for the purpose of obtaining voting cartificates or giving voting instructions and requiring the Fiscal Agent or such Paying Agent's appoint purpose, not later than 46 hours believe the third appointed for holding the Meeting (or, it applicable, any adjournment of such Meeting). Note(s) as deposited or held will not be released until the earlier of the conclusion of the Meeting (or, it applicable, any adjournment of such Meeting) and the surrender of the voting certificate(s) not less than 48 hours before the size frost for the Meeting (or, it applicable, any such adjournment), the surrender of the receipt(s) lessed to reserve the fixed for the indexted.

FEICAL AGENT AND PERICIPAL PRYSIG AGENT

Istituto Bancario San Paolo di Torino S.p.A. (as successor to CREDIOP - Credito per le Imprese e le Opere Pubbliche S.p.A.) Notice to the Holders of the outstanding

Italian Lire 500,000,000,000 10.65 per cent. Notes due 2002 NOTICE IS HEREBY GIVEN that the meeting of the holders of the outstanding belien Live 500,000,000,000,000 10.65 per cent. Notes due 2002 convened for 8.45 am on 11 July 1998 at the offices of Field Fisher Waterhouse at 41 Vine Street, London SCSN 2AA and on that day adjourned for lack of a quotient will be held at 9.30 am on 2 August 1995 at the offices of Field Fisher Waterhouse at 41 Vine Street, London ECSN 2AA, the purpose of considering, and it stought its passing, the resolution set out in the radios (the "Notices") convening the said meeting.

AVAILABILITY OF DOCUMENTS ples of the Fiscal Agency Agreement (as defined in the Notice), a draft supplemental Secul agency agreement to amend Pascal Agency Agreement, a draft deed pot to be executed by Cradiap Sp.A., a draft guarantee to be issued by San dio S.p.A., draft legal opinions of Chicarentí a Associatí and Field Fisher Whistoniuse and the Notice may be inspected and voting cardicates may be obtained from, the specified office of the Fiscal Agent or any of the Paying Agents

VOTING AND QUORUM

The querem required of the Meeting is two or more persons present in person holding Notes or voting certificates or being produce or representatives (whatever the principal amount of the Notes so held or represented by them). If you wish to assend and you as the Meeting in person, you must produce at the Meeting either your Noteins, ore walld voting certificate or certificates issued by the Flacal Agent or ecother Paying Agent relating to the Noteins in respect of which you wish to vote.

of which you wish to vote.

If you do not wish to assend and vote at the Meeting is person, you may either deliver your Notein) or voting certificate(s) to the person whom you wish to attend on your behalf or give a voting instruction (on a voting instruction form obstinable from the specified office of the Flacel Agent or enotine Paying Agent place below) instructing the Flacel Agent or another Paying Agent to appoint a proxy to attend and vote at the Meeting in accordance with your instructions. In the case of Notes held through Cadel Bank societie anonyme ("Cadel Bank") or the European System voting instructions are to be given in accordance with the present procedures of Cadel Bank or Meeting.

That Company of New York, Brusse's office, as operator of the European System.

Trust Company of New York, Brusses once, as operator of the Eurodean System.

Nessja) may be depoched with the Fiscal Agent or another Paying Agent or (our the trust of the Fiscal Agent or such Paying Agent) be held to be order or under its control by a bank or other deposition for the purpose of obstituting voting certificates or giving vestra; instructions and requiring the Fiscal Agent or such Paying Agent to appoint prodos, not later than 46 hours before the time appointed for holding the Meeting (or, it applicable, any adjournment of such Meeting) and the settlement of the beauting of the conduction of the Meeting (or, it applicable, any adjournment of such theeting) and the subment of the voting certificate(s) or, not less than 48 hours before the time fixed for the Meeting (or, it applicable, any adjournment), the surronder of the receiptic) issued in respectively applicable in the subment of the surronder of the receiptic) issued.

t the restraint NORMS. and, this Extractionery Resolution industrie a respirity in favour combaling of not less than 1996 of the If peased the Extractionary Resolution will be binding upon all the Noteficialise, whether or not present at such Maeting, and upon all the holders of the Coupons relating to such Mos FISCAL AGENT AND PRINCIPAL PAYING AGENT

Benque Générals du Lucrobbourg S.A. 50 Avenue J F Konnedy, 2951 Lucrobourg PAYING AGENTS Plazza San Certo 166, 10121 Turin, Italy

Istituto Bancario San Paolo di Torino S.p.A. (as successor to CREDIOP - Credito per le Imprese e le Opere Pubbliche S.p.A.)

Notice to the Holders of the outstanding Italian Lire 50,000,000,000 11.30 per cent. Notes due 2001

NOTICE IS HEREBY GIVEN that the meeting of the holders of the curstanding ballan Line 50,000,000,000 11.30 per cent. Notice due 2001 conversed for 12 noon on 11 July 1995 at the offices of Field Fisher Waterhouse at 41 Vine Street, London EC3N 2AA and on that they adjourned for lack of a quorum will be held to 11.00am on 2 August 1956 at the offices of Field Fisher Waterhouse at 41 Vine Street, London EC3N 2AA, for the purpose of considering, and if mought it passing, the

AVAILABILITY OF DOCUMENTS

Copies of the Fiscal Agency Agreement (as defined in the Notice), a draft supplemental facal agency agreement to amend the Fiscal Agency Agreement, a draft deed poll to be executed by Chedop Sp.A. a draft guarantee to be extend to Sp.A. poll of p.A. draft legal ophinor of Chioment a Associate and Fisch Fisher Watermous and the Notice may be inspected at, and veding certificate may be obtained from, the specified office of the Fiscal Agent or the other Paying.

VOTING AND QUORUM

The quorum required at the Meeting is two or more persons precent in person holding Notes or voting certificates or being prodes (whetever the principal amount of the Notes so held or represented by them). If you wish to attend and vote at the Meeting in person, you must produce at the Meeting either your Note, st, or a «alic voting cartificate or cartificates issued by the Piecal Agent or the other Paying Agent relating to the Note; st in respect

If you do not wish to attend and vote to the Meeting in person, you may either deliver your Note of or voting

aryou do not ween to assent and older to the assessing in person, you have some source your receives in the constitution person to the person whom you wish to attend on your behalf or give a voting instruction on a voting instruction form obtainable from the specified office of the Flecal Agent or the other Paying Agent to appoint a proxy to assend and vote as the Meeting in accordance with your instructions. In the case of Notes held through Cedak Sank woulded abonyme ("Cedak Sank") or the Eurocan System voting instructions are to be given in accordance with the present procedurate of Cedah Sank or Morgan Guaranty Trust Company of New York, Shawels office, as operator of the Eurocleer System.

Note(s) may be deposted with the Flacal Agentor the other Paying Agent or (to the satisfaction of the Flacal Agentor such Paying Agent) be held to be order of under its control by a bank or other depositary for the purpose of obtaining voting certificates or giving voting instructions and requiring the Flacal Agent or such Paying Agent to apport process, not later than 46 hours before the time appointed for holding the Meeting (or, if applicable, any adjournment of such Meeting) or displacable, any adjournment of such Meeting) and the surrender of the voting certificate(at or, not less than 45 hours before the time flaced for the Meeting) (or, if applicable, any such adjournment), the surrender of the receipts in second or the receipts in second or the receipts.

FISCAL AGENT AND PAYING AGENT The Chase Marchettan Bank Joues, Coleman Street, London EC2P 2HD

PAYING AGENT tten Bank Lument 5 Bue Plants, L. 2008 Lingstocure-Court

Istituto Bancario San Paolo di Torino S.p.A. (as successor to CREDIOP - Credito per le Imprese e le Opere Pubbliche S p A.) Notice to the Holders of the outstanding

Italian Lire 600,000,000,000 111/2 per cent. Notes due 2001 NOTICE IS HERIESY GIVEN that the meeting of the holders of the outstanding liaitan Line 600,000 000,000 11 is per cent. Notes due 2001 convened for 9,00ex on 11 July 1996 at the offices of Field Fisher Waterhouse to 41 Vine Street, London ECSN 2AA and on sted day adjourned for lack of a quorant will be held to 9 00em on 2 August 1996 at the offices of Field Fisher Waterhouse at 41 Vine Street, London ECSN 2AA, for the purpose of considering, and if thought it passing, the resolution set out in the notice (the "Notice") convening the said meeting.

AVAILABILITY OF DOCUMENTS Copies of the Fiscal Agency Agreement (as defined in the Notice), a draft supplemental Social agency agreement to amend the Fiscal Agency Agreement, a draft deed poli to be executed by Creditop S.p.A., a draft guarantee to be issued by S.S.: Pasto S.p.A., draft legal opinions of Chickment is Associated and Field Fisher Netherances and Notice may be expected at, and voting certificates may be obtained from, the specified office of the Fisical Agent or any of the Paying Agents.

VOTING AND OLIGINA

The querien required to the Meeting is two or more persons present in person holding Notes or voting certificat being prodes or representatives (whetever the principal amount of the Notes so held or represented by them).

If you wish to attend and your at the Meeting in person, you must produce to the Meeting either your Note(s), or a valid voting certificate or certificates issued by the Fiscal Agent or another Paying Agent relating to the Note(s) in respect of which you wish to vote.

charited you wan to you. If you do not wish to attend and vote at the Meeting in person, you may either deliver your Nota, a) or voting eartificating to the person whom you wish to attend on your behalf or give a voting eartificating to one the person whom you wish to attend on your behalf or give a voting eartification from the appealed office of the Fiscal Agent or another Paying Agent go appealed office of the Fiscal Agent or another Paying Agent go appealed a proxy to attend and vote at the Meeting in accordance with a proxy to attend and vote at the Meeting in accordance with a proxy to attend anotype ("Cadel Bank") of the Eurodeur System voting instructions are to be given in accordance with the present procedures of Cedel Bank or Morgan Guaranny rating instructions are to be given in accordance with the present procedure. Thust Company of New York, Brussels office, as operator of the Europieer Syst

This Company of New York, Enusees crice, as operator of the Eurocide? System
Note(s) may be deposited with the Flacal Agent or another Paying Agent or (it the satisfaction of the Flacal Agent or such Paying Agent) be held to its order or under its control by a bank or other depositary for the purpose of obtaining voting certificates or giving voting instructions and requiring the Fisical Agent or such Paying Agent to appoint proves, not least them 48 hours before the time appointed for holding the Meeting (or, it applicable, any adjournment of such Meeting). Note(s) as deposited or held will not be released until the earlier of the conclusion of the Meeting (or, it applicable, any adjournment of such Meeting) and the summader of the widing certificate(s) or not less than 48 hours before the three Beed for the Meeting (or, it applicable, any such adjournment), the sumpnoor of the recept(s) issued to respect of the relevant Note(s). To be passed, the Extraordinary Resolution requires a regipity in favour consisting of not less than 75% of the votes cast, if passed the Extraordinary Resolution will be binding upon all the Noteholders, whether or not present at such-Meeting, and upon all the holders of the Coupons relating to such Notes.

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19 July 1996

## Siebe to seek pay approval

TBI to acquire

**Belfast airport** 

BT holds 'urgent'

talks on regulation

By William Lewis

Siebe, one of the UK's largest engineering groups, bas become the first company to ask its shareholders to approve the pay of its executive directors, following best practica corporate governance guide-

At its annual meeting on July 30, shareholders will vote on the report of the appointments and remuneration com-mittee, which sets and dis-

**US** arm

**Telemetrix** 

Losses from a US subsidiary virtually wiped out profits at Telemetrix in the six months

to June 30, with the speci-

alised electronic components supplier warning it would make an operating loss for the

The shares fell 18p to 53p.

Interim pre-tax profits of £4.9m were reduced to

£200,000 (\$312,000) as GTI, the

Nasdaq-quoted electronics and networking group in which

Telemetrix has a 57 per cent stake, reported heavy losses.

of £5m for the full year to losses of about £500,000. Some

complained that the market

should have been informed

earlier about the problems at

GTI, which suffered a marked

downturn in orders during the

its of £1.8m. Following yester-

day's announcement, further rationalisation measures are

GTI lost £3.3m, against prof-

second quarter.

being undertaken.

Analysts reduced forecasts

floors

By Christopher Price

closes all elements of directors'

The pay resolution means Siebe has become the first company to comply with the suggestion made by the Greenbury committee on executive pay.

The Greenbury report, published a year ago, stated that companies' remuneration committees should "consider each year whether the circumstances are such that shareholders ahould be invited to

By Roland Adburgham, Wales

A second UK regional airport is to be bought by TBI, the property group. It is making a

£100m (\$156m) agreed purchase

of Belfast International, which

was privatised two years ago in a management and

employee buy-out. TBI bought Cardiff Interna-

tional early last year. Mr Stan-ley Thomas, chairman, said

yesterday: "There are signifi-cant benefits to ourselves and

to our shareholders to be made

from owning more than one

airport. These benefits include

stronger relations with char-

tered and scheduled operators and freight carriers. The more

airports we have, the stronger

our negotiating position."

Mr Keith Brooks, chief exec-

Companies have limited shareholders' voting to the

introduction of long-term bonus schemes, as they are obliged to do under stock exchange rules. The Greenbury committee had expected privatised utilities, in particular, to put their remuneration packages to the vote, but none has

"We are doing it because we like to be ahead, we like to adapt to all new standards as

seek other airports in the UK,

and even outside. TBI will pay £72.4m and repay £28m of bank borrowings

in the deal which, if it gains

shareholder approval, is expec-

ted to be completed on August 18. BIAHL, the airport com-

pany, will pay a £45m dividend

The price compares with the airport buy-out which gave the

Treasury receipts of £47.9m. In

January, tha government blocked the airport's proposed takeover of Belfast City airport on competition grounds.

Mr Brooks, asked if TBI's

offer was high in light of renewed troubles in Northern Ireland, said: "We have never built any peace dividend into our appraisal of the business."

soon as possible," Siebe said yesterday. It refused to comment on whether it thought shareholders would approve the pay report.

Pirc. the corporate governance consultancy which produces reports for clients detailing whether companies are complying with Greenbury, is urging institutional investors to vote for Siebe's pay resolu-tion. "Siebe deserves a lot of credit for this," Pirc said. "It is an example to be encouraged."

#### **Utd Utils** to explain scheme

Mr Brian Staples, chief executive of United Utilities, will personally explain the details of his own proposed pay scheme in meetings with the group's large institutional investors over the coming

Mr Staples defended his company's long-term incentive plan yesterday and rejected arguments made by the Asso-ciation of British Insurers that it was "over complex and over generous". At least eight ABI members have said they are planning to vote against the

In talking to the group's top 25 sbareholders before the annual meeting on July 26, Mr Staples will be stressing how demanding be believes the

He said that very few had told the company they opposed the plan but if asked be would talk to them about it.

The ABI's view was wrong, he said, as United complied fully with Greenbury and, in picking the top 50 in the FT-SE 100 index, the comparator group was "more demanding than the one suggested by the ART

As a sign of its dislike of the scheme, however, Pirc, the corporate governance consul-tancy, is advising institutional investors to vote against the re-election of Mr Rodney Leach, a member of the company's remuneration committ-

## Emap wins its battle on wider board powers minimum of six directors, three of whom would be non-

By Christopher Price

tha publishing, exhibitions and radio group. yesterday won its battle to implement controversial proposals giving the board wider powers to sack individual directors and to reduce the minimum number of non-executive directors.

At the annual meeting share-holders voted by a majority of 82 per cent, above the 75 per cent required, to approve the adoption of new articles of The changes had been

opposed by two dissident nonexecutive directors. Both Prof Ken Simmonds and Mr Joe Cooka said last night they intended to stay on the board. The vote was won after assurances from Sir John Hos-kyns, Emap chairman, to several key institutional shareboldera under what circumstances the rules would be implemented.

Sir John said Emap would always abide by the Cadbury code on the minimum number of directors. This was interpreted by

RESULTS

some investors as meaning a

Under the new rules, the figure could have been three, only one of whom had to be a

Prof Simmonds said he would be asking at the next board meeting for details about the contents of a private letter sent by the chairman to some institutional shareholders who were originally unhappy about the new rules. Emap insisted the letter was simply a restatement of the majority board

During a heated debate, Sir John was repeatedly called on by shareholders to justify the plan. He said the new rules brought the company in line with many other blue chip

it would also give the board "maximum flexibility should a very grave situation arise" and should action against a certain director need to be taken. A similar situation may

require the reduction in the size of the board. The new rules allow for 75 per cent of directors to dismiss another LEX COMMENT

## London Underground

current rash of strikes on London Underground? Privatisation. So long as the tube network is a single stateowned monopoly, it will be vulnerable to industrial action. Railwaymen know they can virtually bring the entire capital to a halt. But if London Underground's eleven lines were franchised as separate entities, the unions would no longer have the same stranglehold. True, a strike on, say, the Victoria Line would still cause

Operating loss before grents, fig. 1000-05-05-05-05 immense inconvenience. But

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it would not clog up the whole of London. If only one line were affected, it would also be easier to put in place alternative arrangements - whether

by hiring new employees or running buses.

Privatising the tube would not merely reduce strikes. On the evidence of London's buses - which have been progressively franchised over the past decade - it would also boost service standards and efficiency. Money saved through improved productivity could then be used to beef up investment, of which the current system has been starved. Subsidies from taxpayers would still be needed, given the Underground's £212m operating losses before grants. But competitive hidding between prospective franchisees should keep the subsidy down. Bus groups, like Stagecoach, would be obvious candidates. Meanwhile, some of the bigger stations – which are effectively mini shopping centres - could be privatised separately. They could be sold to the likes of BAA or even floated on the market. Fancy buying shares in Oxford Circus?

#### Yr to Apr 30 6 mths to Mer 31 Yr to Apr 26 \* 6 miths to May 31 Saville Gordon (J) ... Sleepy Kids § Sterling Politicis §... Stordata Solutions... Oct 25 Yr to April 30 6 mths to Apr 30 Yr to Mar 31 6 miles to May 31 Yr to Mar 31 Yr to May 31 181 6 entites to June 30 115.3 Yr to May 31 107.65 6 coths to June 30 457.7 0.31 2.48 2.05

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#### FT-SE 100 change British Telecommunications is

Rail's track, signalling and stations, is to join the FT-SE 100 index.

It will fill a gap created by the merger of Sun Alliance and Royal Insurance. Railtrack's place in the FT-SE Mid 250 index will be taken by Serco Group, the facilities and contract management company.

Railtrack, the owner of British holding urgent talks with the government on the future regulation of the UK telecoms industry, in an attempt to avoid a damaging confronta-tion next week with the indus-

BT yesterday received the final version of Mr Don Cruickshank's proposals for controls on its prices and ways of polic-ing its activities to 2001. The

By Alan Cane in Newcastie

proposals are little different from Oftel's earlier consulta-tive document. BT will consider them at its main board meeting on Tuesday.

Mr Cruickshank is proposing that BT limit price increases for residential and small business users to the rate of inflation minus 4.5 percentage points. But he is linking this to a change in BT's licence which would give him wide-ranging powers to identify and counter anti-competitive practices.

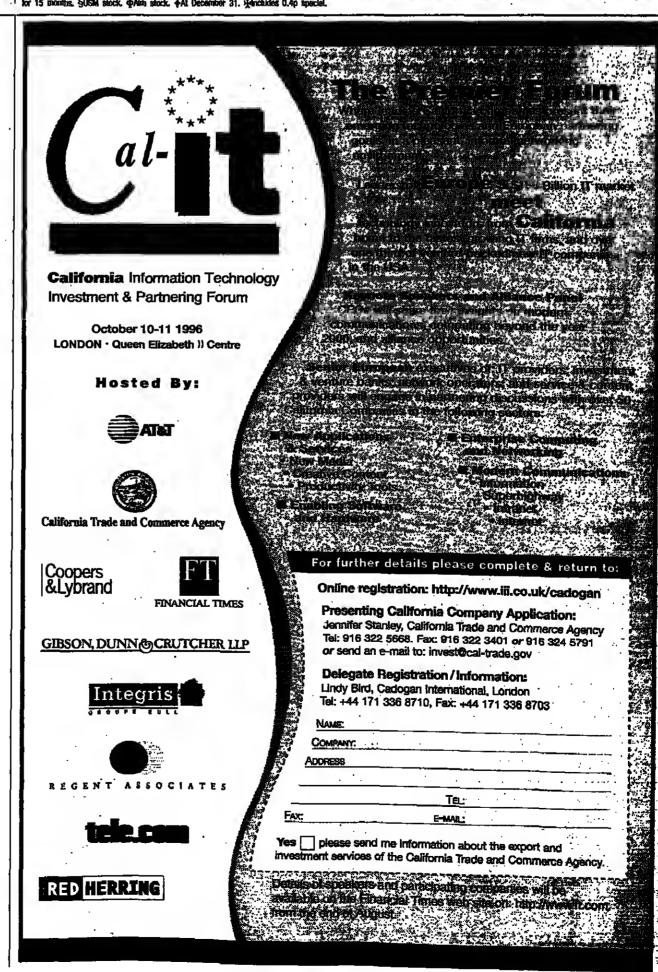
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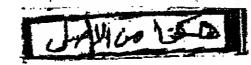
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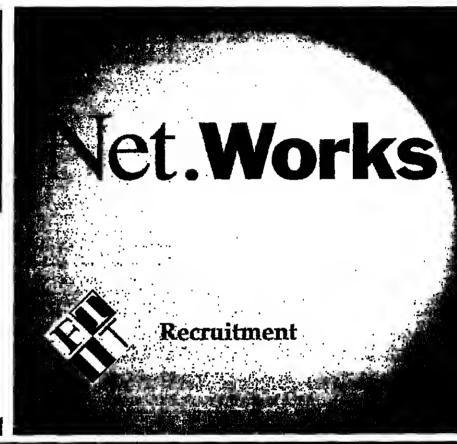
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## Treasuries ahead as fears of rate rise ease

By Lisa Bransten in New York and Samer Iskander in London

The yield on the benchmark 30-year Treasury bond moved below 7 per cent in early trading yesterday as the market interpreted remarks from Mr own. Among the reasons ha Alan Greenspan, the chairman of the Federal Reserve, as a signal that the central bank might not raise interest rates

next month Near midday, the long bond was % stronger at 88% to yield 6.946 per cent, the two-year note was up % at 100 , yielding 6.144 per cent, and the September 30-year bond fature was % higher at 109%.

The long bond yield climbed sbove 7 per cent earlier this month after a strong report on employment growth in June

By Conner Middelmann

the screens.

BONDS

Although market sentiment

picked up yesterday, primary activity in the eurobond sector

remained limited, with only a handful of transactions hitting

In the sterling sector, Hyder,

the holding company for the group that owns Welsh Water

and Swalec, issued £125m of

The bonds have unusually

divergent credit ratings, with a Baal rating from Moody'a and

an A+ rating from Standard &

Poor's - three notches higher.

NatWest Markets reported healthy appetite from UK insti-

tutions and said the yield spread narrowed by 1 basis

point from the launch level of

110 basis points over gilts.

Nonetheless, lead manager

INTERNATIONAL

that an interest rate increase in August was inevitable. Mr Greenspan did much to

ease those worries yesterday when he said there were a number of reasons to expect demand to moderate on its gave was the restrictive effect of the rise in long-term interest rates and the appreciation of the dollar.

Long-term interest rates have risen by nearly 100 basis points since the start of the year, amid a stream of data showing increasing economic

Mr John Spinello, a government securities strategist at Merrill Lynch, said Mr Greenspan's remarks suggested he wanted to be careful not to be too quick to tighten monetary

bonds. The issuer is 50 per cent owned by the Indian govern-ment and the deal includes a

put option that gives investors the right to redeem their bonds

at par if government owner-ship falls below 35 per cent.

The bonds, which were

priced at a spread of 125 basis points over US Treasuries, were pre-marketed and fully

placed by the time of launch, said an official at Morgan Stan-ley, joint lead with SBC War-burg. Investors included US

and European high-yield spe-

cialists, retail investors and

asset-swappers, he said.

Meanwhils, representatives
of the Republic of Argentina

were in London to promote its

forthcoming debut in the ster-

ling market, a £100m five-year

eurobond issue expected to be

launched on Monday and

priced to yield around 380 basis

After raising some \$5bn on

the international markets -

predominantly in US dollars

points over gilts.

"I don't think we're writing (an interest rate increase) off," he said. "We're just making it a little less certain."

Bonds paid little attention to slump in the value of the dollar, which came on the heels of a wider than expected

#### GOVERNMENT **BONDS**

figure on the trade balance in May and speculation that the Fed was less likely to raise

■ Italian BTPs were boosted by bullish inflationary expecta-tions. Liffe's September BTP future rose 1.14 to 116.38. In the cash market, the yield spread over 10-year bunds narrowed by 9 basis points to 312 points.

Hyder deal in demand despite divergent ratings

E UE DOLLARS

Korea Exchange Bankt SCICKI)

JEMIC, No 2(g)+

Argentina's under-secretary of

finance, Hs said that if Argen-

tina's budget deficit remained

Beyerleche Landesbenidd)

New international bond issues

said Mr Joaquin Cottani, Poor's placed Turkey's foreign-

Market participants were reassured that producer prices had risen by 1.3 per cent yearon-year in May, compared with 26 per cent in April.

The national statistics office also said that recent cots in electricity tariffs would be taken into account in the consumer price index for July, a measure that is expected to reduce the rate of growth of consumer prices by up to 0.2 percentage points.
This could "lead headlins

inflation down to 3.7-3.8 per cent" in July, economists at Bear Stearns in London said. Some analysts believe this fall in the rate of inflation could justify a cut in interest rates by the central bank.

However, "this is vary unlikely as long as the lira remains weak" on the foreign

currency ratings - B+ for

long-term and B for short-term

debt - on CreditWatch with

said. The Italian currency has been affected by the dollar's recent weakness. Yesterday if traded in a range of L1,018-1,024 against the D-Mark, and some analysis are predicting further weakness to around

■ UK gilts also had a positive session. Liffe's September long gilt future settled at 106#, up 1/2 The market followed German bunds higher, and the 10year yield spread between the two markets remained stable at 167 basis points.

The release of money supply data had no effect on glits. The year-on-year rates of growth of the MO and M4 monetary aggregates were unchanged in June at 7.3 and 10.0 per cent

Westrie Barrie Landesbari

cantly in volatile trading.

The rally in US Treasuries

following comments from Fed-

eral Reserve chairman Mr Alan

#### Vietnam closed-end investment fund planned

By Jeremy Grant in Ho Chi Minh City

Asia-Pacific International Inc (APII), a group of US investors based in San Francisco, plans to set up a \$250m investment fund focused on Vietnam and has drafted in a business arm of the Vietnamese Communist party as a possible co-investor.

Dragon Holdings, a closedend fund, aims to attract US pension funds and to invest in capital-intensive sectors such as building materials, construction, property, consumer goods and distribution.

APII has reached agree-ments with several operators to manage the projects, with the backing of Dragon Hold-ings' funds. The companies, which could become co-inves-tors later, include Melbourne listed China Construction Holdings, 40 per cent owned by the Chinese ministry of construction, and Tung Tai Finance and trading house

Jebsen, both of Hong Kong.

"We'd like to bring out an operator that would like to know more about the market. There are thousands of US companies that would love to take a stab at Vietnam but don't have the heart," said Mr Frank Chinn, APII project consultant. These are likely to be "relatively high risk inves-tors", he added.

Other operators, and poten-

tial co-investors, are Vietnam's central bank and Truong An, a unit of the Vietnamese Communist party's powerful central committee, which is understood to have been set up a year ago, reflecting the party's increasing stake in the country's fastgrowing economy. Mr Chinn said APII planned to issue 2,500 shares at \$100,000 each through a private placement, partly to avoid stock exchange regulations.

## BIS to report on **OTC** derivatives

By Peter John

The world's leading central banks will today reveal a blueprint for greater openness within the \$40,600hn market in over-the-counter derivatives.

The G10 working group set up by the 10 largest central banks has established a reporting framework to help allay uncertainty within the highly opaque OTC market.

The report stems from an initiative taken four years ago but given greater urgency by some spectacular derivatives losses from companies such as Procter & Gamble and Metallgesellschaft.

Published by the Bank for International Settlements, its core recommendation is for a six-monthly submission by the 80 leading global financial groups which represent 90 per cent of the market. The submission will contain the total number of OTC con-

tracts broken down into foreign exchange swaps, currency swaps, purchased options and written options.

That information will be col-

lated by the central banks and analysed by the BIS.

The department of interna-tional financial statistics at the BIS said the production of regular reports could give vital clues to the formulation of monetary policy.

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"We hope they will show how market participants react in certain times of stress," the BIS said. "For example, how they cover themselves against risk, whether they use derivetives more or less, and whether they act as intermediaties or for themselve

The proposals fine-tune earlier findings by the BIS, which covered 2,400 financial institutions in 26 countries and gave the first estimate of the OTC

market's size. The BIS, assisted by the International Swaps and Deriv. atives Association, will now consult potential participents

until September. ISDA chairman Ms Gay Evans said: "Wa recognise that BIS has a need but we are very keen to avoid duplication of data. There are a lot of burdens being put on dealers and back offices at the moment."

If agreed by the market, the proposals will come in to force at the end of next year.

#### Hutchison raises \$1.5bn

Jul 18 Jul 17 Yr. ago Jul 18 Jul 17 Yr. ago Jul 18 Jul 17 Yr. ago

By Louise Lucas in Hong Kong

Hutchison Whampoa, the Hong Kong conglomerate controlled by Mr Li Ka-shing, yesterday signed a US\$1.5bn long-term loan facility, the biggest corporate borrowing in Hong Kong. The facility was pulled together by HSBC Investment Bank Asia and Chase Manhattan Asia. Strong support - it

its initial requirement of \$1bn

by 50 per cent. Underwriters' attributed the attraction of the deal to the

has been taken up by 52 banks,

the broadest syndication seen

in the colony in recent years -

prompted Hutchison to raise

company's quality management, performance and track record. Pricing is considered tight by the lenders: the interest margin is 0.65 per cent per. annum over London Interbank Offered Rate (Libor).

The facility is split into two tranches. The first, for \$1.85bn, has a seven year tenor extendible for two years at the lenders' option. The smaller \$150m : tranche carries the same coupon and tenor, but the option to extend for two years lies with the borrower.

According to the book-runners, this represents the longest maturity private corporate fund-raising in Hong Kong.

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Elsewhere, the Shipping and D-Marks – in the first half of 1996, "our strategy is to diversify and tap as many investment bases as possible,"	on target, it was likely to issue another \$2bn of bonds this year.  Elsewhere, Standard & eurobonds to widen signifi-	eral Reserve chairman Mr Alan Greenspan caused many emerging market bond spreads to widen, but Turkey did worse than most, dealers said.  said APII plans 2,500 shares at \$ through a private partly to avoid sto regulations.
WORLD BOND PRICES		
BENCHMARK GOVERNMENT BONDS	B BURND FUTURESS OPTIONS (LEFTE) DM250,000 points of 100%	FT-ACTUARIES FIXED INTEREST INDICES
Fled Day's Week Month	Strike CALLS PUTS Price Aug Sep Oct Dec Aug Sep Oct Dec	Price Indices Thu Day's Wed Acouse UK Gitts Jul 18 change % Jul 17 Interes
Coupon Date Price change Yield ago ago  Australia 10,000 02/06 107,2370 +0,130 8,86 8,96 8,97	9650 0.52 0.63 0.55 0.88 0.13 0.44 1.07 1.40	1 Up to 5 years (22) 122.26 0.06 122.21 2.62
Austria 6.250 05/06 98.0700 +0.370 6.42 8.56 6.48 Belgium 7,000 05/06 101.8000 +0.270 8.74 8.83 6.74	9700 0.22 0.54 0.37 0.88 0.33 0.85 1.39 1.70 9780 0.06 0.33 0.24 0.51 0.67 0.94 1.76 2.08	2 5-15 years (20) 146.83 0.28 146.22 2.11 S Over 15 years (3) 161.46 0.40 160.82 3.57
Canada 7,000 12/08 95,1900 40,250 7,88 7,77 7,79 Denmark 8,000 03/08 104,6800 40,340 7,30 7,38 7,49	Est, vol. total, Culte 83524 Puts 28732. Previous day's open int., Culte 168227 Puts 186852	4 Irredocrables (5) 183,98 0.02 183,54 2.92
France STAN 5.750 03/01 101.0900 +0.210 5.43 5.81 5.57	italy	5 All stocker (SE) 142.11 0.22 141.50 2.56
Germany Bund 6.250 04/06 99,0000 +0.460 6,39 6.58 6,56	E NOTIONAL ITALIAN GOVT, BOND (STP) FUTURES (LIFTE) Lira 200m 100ths of 100%	Index-falced
lesind 8.000 08/06 102,8000 +0.360 7,59 7,61 7,81 tasy 9.500 02/06 101,4200 +1.080 8,27† 8,14 9,40	Open Sett price Change High Low Est, vol Open Int.	8 Up to 5 years (1) 198.18 0.02 198.15 2.09 7 Over 5 years (11) 187.41 0.27 188.90 1.06
No 140 6.600 06/01 118.3763 +0.070 2.41 2.37 2.32 No 182 3.000 09/05 97.3089 -0.030 3.39 3.31 3.25	Sep 115.44 116.33 +1.14 116.45 115.40 57847 63076 Dec 115.20 115.63 +1.09 115.55 115.20 356 3156	8 AR stocks (12) 167.52 0.26 167.03 1.08 Average grown redemptory yields are above above. Coupon Bendy: Loss 0%-7%
Netherlands 6.000 01/06 97,6000 +0.400 6.34 6.48 6.42 Portugal 11.875 02/05 118.6300 +0.150 8.68 8.71 8.95	E ITALIAN GOVT. BOND (STP) FUTURES OPTIONS (LIFTE) Line200ra 100ths of 100%	Section Green terretained beings to a sector, sector, property from cash as
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UK GRes 8.000 12/00 103-08 +4/32 7.12 7.09 7.31 7.500 12/08 97-18 +11/32 7.88 7.85 8.07	Price Sep Dec Sep Dec 11800 1.21 1.61 0.88 2.18	FT FIXED INTEREST INDICES
8.000 10/06 107-22 +12/32 8.00 7.97 8.21 US Treesury 6.875 05/06 100-07 +2/32 6.84 8.94 6.96	11650 0.94 1.56 1.11 2.43 11700 0.71 1.33 1.38 2.70	Jul 18 Jul 17 Jul 16 Jul 15 Jul 12 Yr ngo
6,000 02/26 87-30 +19/32 6.97 7.06 7.09 - ECU (French Gov) 7,500 04/05 104.1700 +0.230 6.84 6.99 6.97	Est, vol. total, Calla 6860 Puis 4346, Provious day's open Int., Calla 81436 Puis 85015	Govt. Secs. (UK) 92.80 82.81 92.82 82.83 93.05 92.26 Flued Indurest 112.52 112.48 112.61 112.65 112.55 111.16
Landon closing, "New York mid-day Yields: Local market standard.	Spain	* for 1996. Government Securities high since complistion: 127.4 (Dg/01/35), low 49
† Gross (including withholding tox et 12.5 per cent psychib by nonresidents) Proces: US, UK in 32nds, others in decimal Sources: MUS international	E NOTIONAL SPANISH BOND FUTURES (MET)	15/10/26 and Fixed Isterest 1929, SE activity indices rebesed 1974.
US INTEREST RATES .	Open Sett price Change High Low Est. vol. Open int. Sep 100.64 101.25 +0.63 101.31 100.64 73,980 52,670	FT/ISMA INTERNATIONAL BOND SERVICE
Latest Treasury Bills and Bond Yields	UK	
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BOND FUTURES AND OPTIONS	106 1-05 1-30 1-19 1-54 0-09 0-34 1-11 1-46 107 0-23 0-56 0-54 1-23 0-27 0-60 1-46 2-18	Berton-Wurt L-Fin 6's 00 1000 104 104's 4's 6.79 Asien Der Be Bertonmet 7's 04 1000 01's 62's 4'2 11.12 Assets 4's 0
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Dec 121.24 121.50 +0.16 121.58 121.58 2,888 30,016 Mar 121.00 121.26 +0.18 121.24 121.00 24 2,212	Sep 91.24 91.44 +0.16 91.48 91.24 1,100 8,184 Dec - 88.00	Credit Forciar 9 2 50
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aly 8% 23 appen Dev Six 8% 01	2200 00	26-2	4	8.01 6.01	World Burst 54, 02		113	119	4	2.77	MI BOOK IN A	90	500 1500	100.59	100.49	. 53
cres. Sec Power 6*; 00	1850 944	84%	**	7.54	OTHER STRAGERTS			<u></u> :			LVS BEDER-WA	ent Pin-J- 98	1000	99.98	100:00	
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MARKETS REPORT

## Greenspan brings little boost to dollar

est rate policy.

By Gillian Tett,

The dollar remained the centre of attention in the foreign exchange markets yesterday, as traders watched for the key half yearly testimonial from Mr Alan Greenspan, US Federal Reserve board chairman.
Some economists had hoped

his comments would support the dollar. But in practice the US currency reacted nervously to Mr Greenspen's speech.

And though the dollar closed

the day in European markets little changed from the previous night's levels, traders warned that the markets remained jittery - and could drive the dollar further down in the days ahead.

■ Mr. Greenspan's testimony to the senate banking testimony occurred shortly before the European markets closed.

Consequently, the trading day in Europe was generally quiet as dealers waited for Mr Greenspan's speech.

Lik (2) = 1.2226
SDR1 = 1.08815
Americas (Péeo) 1.5433
Brazil (Pé) 1.5561
Caracta (C5) 2.1143
Messico (New Poso) 11,8297
USA (5) 1.5465
Pacific/Middle East/Africa
Australia

Singapore South Africa South Kores

POUND SPOT FORWARD AGAINST THE POUN

The dollar weakened slightly about the direction of US interagainst the yen during the day, on the back of data showing a rising US trade deficit.

It closed at Y108.695, compared with Y108.755 the previous day.

However, against the German D-Mark it closed at DML4917, slightly up on the previous day's close of

Nevertheless this rise largely reflected new undertainties about the path of German interest rates, rather than any dollar-specific factors.

When Greenspan's long awaited speech did finally emerge, attention switched firmly back to the dollar. However, his comments initially left many observers split

1,5495 1,5481 1,5482 1,5500

monetary policy may not be tightened in time."

Some dealers interpreted this

Against the D-Mark (DM per S) Mr Greenspan indicated that he intended to take pre-emp-1.53 ---

tive action to gaurd against the risk of inflation. I am confident that the Federal Open Market Committee would move to tighten reserve market conditions should the weight of incoming evidence persuasively suggest an oncoming intensification of inflation pressures that would jeopardize the durability of the economic expansion," he said.

as a sign that interest rates would rise soon. However, others argued that currency moving in a fairly the language was not strong enough to herald an immediate small range.
Although it initially rose slightly immediately after the Greenspan comments, it later Mr Kit Jockes, currency

strategist at NatWest markets said: "What Greenspan has said has left the markets feel-Mr Juckes interprets this as move a sign that the dollar is "trying be up. ing unertain - it is nervous that

However, Mr Avinash Persaud, head of currency research at JP Morgan, thinks

July 1906

that the dollar could trend June - down from the level of lower soon.

**CURRENCIES AND MONEY** 

He points out that hopes of an imminent rise in US interest rates have recently been undermined by the fall in US equity markets.

And Greenspan's comments gave little hint that rates were about to rise either, he argued. "Greenspan's testimony will bring little cheer to the dollar," he concluded.

■ However, aside from the path of US interest rate policy, the other factor that is affecting the relationship between the US dollar and D-Mark is new uncertainty about German interest rates.

A small rise in one of the Dutch central bank rates ear-lier this week had left the markets speculating that the next move in German rates migh

But these assumptions wer challenged yesterday after the German Ifo business confi

92.3 seen in May.

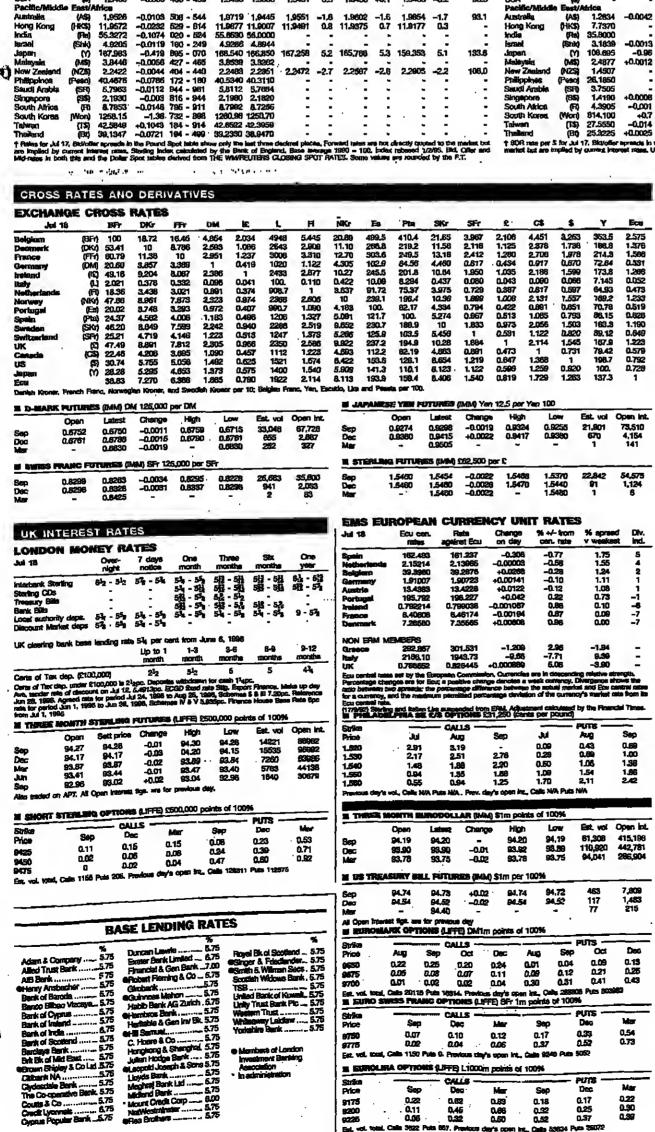
This trend provoked new hopes that the Bundesbani might be tempted to cut rate again, to stave off the risk of a broader economic slowdown.

E OTHER CURRENCES

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ıŧ	Jul 16		2		;

	- 0	Closing ad-point	On day	Bid/o		Day's high	low	Pate mo	%PA	Three mo	%PA	Pate .		Benk of Eng. Index	Jul 10	1	Closing mid-point	On day	Bid/edler apreed	Day's mid high low	One mo	MPA	Three mo	MPA	One yes	4PA	P Morgs Index
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	BFA	47,4817	+0.0519	137 -	320	16.2580		16.1919	2.3	18.1166	2.6			105.3	Austria	(Sch)	10.4972	+0.0363		10.5205 10.459		2.2	10.4357	2.3	10.2522	23	105.2
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,	FM	7.0149	+0.022			8.9099	8.8141	8.8773	1.9	8.8569	1.5	5.7491	1.6	198.1	Denmark	(DKr)	5.7530		510 - 545	5.7639 5.726		1.8	5.7285	1.7	5.6505	1.6	107.4
	FF)	7.8121	+0.0143	000 -	212	7.0270	6.9510	7,0105	0.8	7.0024	0.7			84.8	Finland	(FMF)	4.5301		383 - 419	4.5480 4.517		1.7	4.5206	1.6	4 4751	1.4	83.9
	DM	2,3053	+0.0035			7.8296	7.7583	7.7989	1.9	7.7771	1.3	7.6837	1.6	109.7	France	(FFr)	5.0549		544 - 554	5.0665 5.033		1.3	5.0337	1.7	4.9659	1.9	109.5
	(Dr)	364.695	-0.848			2.3119	2.2893	2.3009	2.3	2.2910	2.3	2.253	23	109.1	Germany	(DM)	1,4017		913 - 920	1.4951 1.485		20	1.4834	22	1.4552	2.4	108.8
	(E)	0.9657	-0.0019			365.403							_=	67.8	Greece	(101)	295.980		930 - 030	237,120 233,73		-8.5	241.005	-8.5	254.96	<b>-81</b>	67.1
	E.	2350.11					0.9637	0.9652	0.8	0.964	0.7	0.9595	0.6	99.2	tretend	(82)	1.6003		993 - 013	1.6022 1.503		-0.4	1.5019	-0.4	1.5933	0.4	
	15)	47,4917		865 -		2356.23		2355.68	-28	2385.51	-2.8	2398.01	-50	76.3	Italy	_ E	1520.67		010 - 129	1526.50 1516.7		-3.7	1583.57	-3.4	1556.32	-2.3	75.9
•	(Fig	2.5860	+0.0519			47.5B50		47.3967	2.4	47.2067	.24	46.4217	2.8	107.1	Luxembourg	(LFr)	30.7300		100 - 500	30,7870 30,588		2.1	30.5705	2.1	30.09	2.1	106.9
				848 -		2.5917		2.5799	2.8	2.5679	2.8	2.5202	2.5	107.3	Netherlands	(FI)	1.5733		730 - 735	1,6772 1,864		24	1.6628	2.5	1.6311	2.5	106.8
1	VK)	9,9219	+0.0102			9.9891		6.9134	1.0	9.8964	1.0	9.8129	1.1	98.9	Norway	(MKr)	6.4201		163 - 238	8,4625 8,387		0.6	6.4116	0.5	6.3751	0.7	67.3
	(Es)	237,242		096 -		237.724		237.667	-21	238.572	-2.2			95.2	Portugel	(Es)	153.510		460 - 560	153,780 152,25		-25	154.415	-2.4	156.56	-20	95.1
	Pta)	194.959	+0.156			196.506		195.219	-1.6	195.734	-1.3	197,134	-1.1	80.6	Spain	(Pta)	126.150		100 - 200	126,500 125,70		-2A	126.83	-22	128.37	-1.8	80.5
	SKr)	10.2765	+0.0085			10.2943		10.2768	0.0	10.2769	0.0	10.2749	9.0	89.1	Sweden	(SKY)	6.6495		445 - 545	6,6580 6.817		-20	<b>5.678</b>	~1.7	8.72	-1.1	88 O
	SFr)	1,8841	+0.0038	827 -	854	1.8899	1,8682	1.8791	5.2	1.8683	3.4	1.8201	34	112.2	Switzerland	(SSF-1)	1.2191		166 - 196	1,2213 1,2119		3.5	1,2061	3.6	1.1746	3.6	112.2
	(23)	-	-					-	-	-			-	84.8	UK	(2)	1.5455	-0.003	450 - 459	1.5496 1.538	1,5451	0.3	1.5457	-0.1	1.5483	-0.2	94.1
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Œ	560)	1,5433	-0.003	427 -	430	1,5491	1,5378		-	-	•	-	-	-	Argentina	(Peso)	0.9986		985 - 987	0.9998 0.9985				-			
•	CAS	1,5561	-0.0024	554 -	567	1.5509	1,5482		-						Braza	(PS)	1.0069	+0.0004	067 - 070	1,0070 1,008					-		
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	ant/A					1,00		.,			1-11			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Pacific/Middle	e Engl	Mdca										
	(AS)	1,9526	~0.0103	She .	RAA	1 0719	1.9445	1.9551	-1,6	1,9602	-1.6	1.9854	-1.7	93.1	Australia	(AS)	1.2834	-0.0042	628 - 642	1,2648 1,272	1.2654	-1.9	1,2689	-1.7	1.2876	-1.3	93.0
	RCS)	11.9572	-0.0232	529 -		11,9877		11.9491	0.8	11,9375		11.8177	0.3		Hong Kong	DHKS	7.7370		386 - 375	7,7375 7.736		-0.1	7.7395	+0.1		-0.4	
v	(Flai)	55.3272	-0.1074			55,6690		I I Permit I	•••	1124010			٠		India	(Fès)	35.8000		000 - 000	38,0000 35,800		-5.0	36.255	-5.1	37.725	-5.4	
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			-0.419			168.540		167,258		105 700	E 2	159.353		133.6	Japan		108.695		870 - 720	108,860 108,120		4.9	107.35	4.9	103.61	4.7	134.0
	m	167_963						104 4640	5.2	165,768	5.3	140700	5.1	100.0	Malaysia	(Y)	2.4877		872 - 882	2,4885 2,485		-0.4		-1.1		~1.2	
	MS	3,8446	-0.0056			3,8539	3.8262		٠ <u>-</u>	0.0407		0.000		407.0													•
	(25)	2.2422	-0.0044			2.2483	2.2951	2.2472	-2.6	2.2507	-2.0	2,2905	4.2	108,0	New Zealand		1.4507		501 - 516	1,4533 1,450		-2.6	1,4596	-2.5	1.4842	-23	•
•	esc)	40,4676	~0.0786			40.5340			-	-	-		•	•	Philipphys	(Pesc)	26,1850		600 - 100	28.2100 26.180			A		0.765		•
	SF)	6.7963	-0.0112				5,7684		-		-	•	•		Saudi Arabia	(SFI)	3.7505		504 - 508	3,7507 3,750		+0.1		+0,1		+0.1	-
	(35)	2,1930	E00.0			2,1980	2,1820	•	-	•	•	-	-	-	Singepore	(85)	1.4190		185 - 195	1.4195 1.4173		3.0	1.4095	2.7	1,384	2.5	•
	(FI)	8.7853	-0.0148			8.7992	8.7256		-		•	•	-	•	South Alkica	(FQ	4,3905		880 - 930	4,3950 4,365		-13.0	4,528	12.5	4.8855 -	-10.8	•
P	ion)	1258.15	-1.36	732 -	898	1260.98	1250,70	-	-	•	-	. •	•	-	South Kores	(Wort)	814,100		800 - 400	B14,400 813,60						•	•
_	(13)	42.5848	+0,1043	184 -		42.8522		-	-	-	-	-	-	-	Taiwan	(TS)	27.5550		200 - 900	27,5900 27,500		-0.2		+0.1	. 0	•	-
	(Bt)	39,1347	~0.0721	194 -	499	39,2330	38.9470		-	-	•	•	•		Thelland	(Bt)	25.3225	+0.0025	200 - 250	25,3260 25,315	25,4213	-4.7	25.625	-4.8	26.5075	-4.7	
7, (	d/olls	r spreads in	the Pound	Spot Int	de shou	only the l	est three d	lecimel place	e, For	which labers a	ne not d	rectly quote	d to th	e market best						A table show only th							
CUCT	est Inte	Frent rather.	Sterling Ind Spot tables	ex calcu	lated b	v the Bank	of Englar	rd. Bose b	bratus 1	1990 = 100	, Index	rebessed 1/2	195. P	ld. Offer and						CU are quoted to US							

	WORLO	INTER	EST P	LATES				
	MONEY !							
	July 18	Over		Three mahs	Sh mitte	One	Lamb. De oter, rate	
	Belgken	37/	314	34	3:0	34	7 00 2 5	c -
	week ago Freece	3%		3.	32 38	35 45	7.00 2.5 3.55	. <u>.</u> 55.
June - down from the level of	week ago	37	32	32	32	42	3.55	- 550
92.3 seen in May.	Germany week ago	3 <u>1</u>	3 <u>4</u> 3 <u>8</u>	3 <u>3</u>	3% 3å	31.	4.50 2.5 4.50 2.5	
This trend provoked new	tratand	54	5%	575	3 <u>4</u>	53	-	- 075
hopes that the Bundesbank	week 200 Maly	5% 81		5% <b>8%</b>	54 94	5% 85	- 90	- <u>6.75</u> O 330
might be tempted to cut rates again, to stave off the risk of a	week ago	10%	θij	823	91	83	- 90	C 93C
broader economic slowdown.	Netherlands week ago	2% 3%	23	31	3mi 314	31-	- 30	
As Mr Persaud said: "The	Switzerland	18	2%	210	24	24	5.00 1.5	o -
survey has revived hopes that	week ago US	5 <u>4</u>		54	2 () 5 ()	2°,	5.00 1.5 - 5.0	
the next move in German repo	week ago	5,	54	513	53	62	- 50	0 -
rates will be down."	Jepus week ago	4		<u> </u>	3	13	- 05	
These thoughts not only pushed the dollar slightly	E SUBOR F							
higher against the D-Mark, but	Interbenk Plot	ing -	54 54	6월 5 <b>일</b>	5⊈ 5°•	6.	-	
also boosted sterling.	Week ago US Doller CD		5.16	534	5.46	5.75	:	: :
The British currency closed	week ago	-	5.16	5.35	5.53	5.93	-	
at DM2.3053 in London trading.	Week ago	-	4	41., 43	4	43	-	: :
up from the previous day's level of DM2.3018.	SOR Linked D	De -	38 38	34 311	3 2 3 3	32	-	
Against the dollar it closed	S LEICR Interber	in Brung man	ere offere	d autes for f	ltan qu	and in the m	enter by four n	Marine Surviv
at \$1.5455, compared with the	at 11am each w	working day	The benu	ore Sank		t. (Sank of 1	Chys. Carteys	and personal
previous day's level of \$1.5485.	EURO CL						SEER Landon De	grada ,Cu
E OTHER CURRENCIES	Jul 10	Short	7 d	ByS (	One	Three	Set	One
Jul 16 E S		186773	not	100 H	nonth	months	months	y <b>00</b> ;
Creck Rp 41.5281 - 41.5832 25.6790 - 26.8990 Hangary 230.514 - 230.726 149.200 - 149.250	Beigen Franc Denish Krone	3 <sup>1</sup> 1 3 <sup>1</sup>			30 30	3,0 3,0	313 - 315 45 - 565	3 4 1 1
kan 4537.70 - 4535.00 3000.00 - 3000.00	D-Mark	33 3	3.4 -	347 31	3,,	311 373	3 h - 3 k	24 3
Result 0.4623 • 0.4633   0.2992 • 0.2997 Poland 4.1660 • 4.1786   2.8670 • 2.7030	Dutch Guilder French Franc	211 - 2 311 - 3	. 372.	35 35	312	3월 - 3월	33 34	4.4 2:1
Ramin 7967-57 - 7976-84 5157-00 - 5160-00 1UAE 5-6743 - 58794 3-6727 - 3-6732	Portuguese Esc	7 7	7.4 -	710	11	75 1	19	
	Spanish Peests Shring	5% 5	5	512 50	512	54 - 512	5 4 - 5)3	7
	Swigs Franc Can. Dollar	411 4		7	43	24 - 21 47 - 44	3 4	1 1
aree months One year JP Morgan	US Dollar	54 - 5	54	- 5 5	54	5}2 - 326	5 8 5	ε
Rate %PA Rate %PA Index	Main Lira Yen	ۇ وقۇ 12 ئ	9.	. 4	84	81. 81	Bj (8). 1 %	31 1)1 13 11
	Atlan \$5ing	3,2 3,	35	312 31		3/1 . 3,2	3/2 - 3/6	34 · 3%
80.4357 2.3 10.2522 2.3 105.2 30.56 2.2 30.02 2.3 106.9	Short turn rates III THREET INC	DIETH PIN		HINES DAIA	TIF) Parl	a puterpane	offered rate	FFe Serv
5.7285 1.7 5.6595 1.6 107.4				Change	High		Est. voi	Open, re
4.5206 1.6 4.4751 1.4 83.9 5.0337 1.7 4.9659 1,9 109.5			98.10	+0.04	96 12			73,264 48,925
1.4834 2.2 1.4552 2.4 108.8 41.005 -8.5 254.96 -81 67.1			95.96 95.76	+0.05	95.98 95.78			29 66C
1.6019 -0.4 1.5933 0.4 -								
1583.57 -3.4 1556.32 -2.3 75.9 10.5705 2.1 30.09 2.1 106.9	IN THREE PAR	HUNE SECTION	DMARK	PUTURE	S (LIFFE	)" ("Milm p	courts of 100°	<u> </u>
1.6628 2.5 1.6311 2.5 106.8			iti price	Change	High			
8.4116 0.5 6.3751 0.7 87.8 54.415 -2.4 156.56 -2.0 95.1			36 71 36.61	+0.04 +0.07	96.73			7.77487 211754
126.83 -2.2 128.37 -1.6 80.5	Mar	96.24	<b>38.35</b>	+0.09	96.37	98.24	46179	153576
6.678 ~1.7 6.72 -1.1 680 1.2081 3.6 1.1746 3.6 112.2	An S		8.00 A MEA	+0.10	96 G3	95 88		108913
1.5457 -0.1 1.5483 -0.2 94.1				Change	High			
1.2665 -0.8 1.2763 -0.8			ett price 21.79	-0.19	91 B2	91.65		28419
	Dec 1	BC.09 (	2.20	+0.21	82.22	82 09	10233	36131
			12.36 12.32	+0.22 +0.19	92.30			21869 13040
1.3662 0.0 1.371 -0.2 83.1 8.001 -16.1 8.7645 -27.6 -	M THREE MC							
97.2		Open S	ut price	Cherge	High			Open et.
1-2689 -1.7 1-2876 -1.3 93.9			77.40	+0.02	97.42			34090
7.7395 +0.1 7,7665 -0.4 -			7.27 7.08	+0.03	97.29	97.23 67.07		24258 9379
36.255 -5.1 37.725 -5.4	Jun 1	96.83	6.81	+0.03	96.84	96.81	36	2746
107,35 4.9 103.61 4.7 134.0	N THREE MC				_			
2,4947 =1.1 2,5192 =1.2 • 1 1,4596 =2.5 1,4842 =2.3 •			iti prica	Change	High			
			98.97 98.67	+0.03	96.68			ro a
3.7517 +0.1 3.755 +0.1 - 1.4095 2.7 1.384 2.5 -	May 5	98.37	8.38	+0.04	98.39	98.37	983	n/a
4,528 =12.5 4.8656 =10.8 -	M THREE MC							-
27.565 +0.1			ett price 95.60	+0.01	High 95.61	95.58		Open at
25.625 -4.8 26.5075 -4.7 -	Dec 1	95.55	5.55	+0.04	95.56	95.53	782	5398
ces. Forward rates are not directly quoted to the nominal indices Jul 17: Base leverage 1980–100.	Mar 1	95.36	95.35 95.07	+0.04	95.38	95.33	468	2275
	' LIFFE futures of			T-0.00	DA 10	30.00	. 011	4.40C





#### Wheelock and Company Limited

(Incorporated in Hong Kong with limited liability)

1995/96 RESULTS

- Profit of HK\$2,459,2 million and earnings per share at HK\$1.22.
- Total annual dividend per share at 41.0 cents, up 10.8%.
- Difficult consumer market continued to prevail which had impact on overall performance.
- 8 Hong Kong property developments were put on market with over 840 units sold.
- Wharf's core property portfolio enjoyed over 90% occupancy with reversionary growth.
- Over 210 out of 330 luxury residential Ardmore Park units in Singapore pre-sold for total value exceeding S\$1 billion.

Group telecommunications activities under Wharf Cable and New T&T making substantial headway.

- Wheelock NatWest opened for business with quality professionals and secured meaningful mandates
- Sales of Largo and Great Wall beers exceed capacity and expansion plans now underway in Tianjin.
- Long-term development of property, telecommunications, container terminal, investment banking and trading and services on target.

SUMMARY OF GROUP RESULTS		
Year ended 31st March:	1996	1995
	HKS Million	HK\$ Million
Turnover	2,330.9	2,432.9
Operating profit	195.1	73.9
Exceptional items	<u>167.1</u>	522.7
Profit from ordinary activities	362.2	596.6
Share of profits less losses of associated companies	2,446.8	2,025.7
Profit before taxation	2,809.0	2,622.3
Taxation	(345.3)	<u>(277.7</u> )
Profit after texation	2,463.7	2,344.6
Minority interests	(4.5)	(38.6)
Group profit attributable to Shareholders	2,459.2	2,306.0
Dividends	(826.6)	(745.7)
Transferred to revenue reserves	1,632.6	1,560.3
Earnings per share	122.0 cents	114.3 cents
Dividends per share - Interim (paid)	11.5 cents	10.5 cents
- Final (proposed)	29.5 cents	_26.5 ceuts
- Total	41.0 cents	37.0 cents

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Soaring

demand

forecast

By Deborah Hargreaves

World supply of wood pulp

will have to increase by 85 per

cent to 1.3bn cubic metres in

the next 50 years to keep up

with demand, according to a

study by the International

Institute for Knvironment and

The study forecasts that pro-

duction of wood from indus-

trial plantations - rather than

naturally-growing forests -

will rise by 30 per cent from 1.8bn cubic metres in 1995 to

Much of this increase will

occur in so-called "emerging

regions" where countries such

as Chile, Brazil, New Zealand

Indonesia, South Africa, Spain

and Portugal are planting fast-

growing exotic species. But

industrial wood from the for-

mer Soviet Union will also rise

in importance to make up 35

per cent of total output in 2045

The report suggests that the

continued rate of growth in

demand for wood fibre for

pulp will be met over the next

50 years, but that there will be considerable upward pressure

on pulp prices. These are extremely volatile and haived

from 22 per cent last year.

2.3bn cubic metres in 2045.

wood pulp

By Kenneth Gooding, Mining Correspondent

A spirited defence of the London Metal Exchange's unique way of operating which has been called into question by some commentators in the wake of the Sumi-tomo scandal - has been launched by Mr Christopher Green, a former chairman of the exchange and now chairman of Barclays Metals, a ring clearing member of the exchange and part of the UK banking group.
He points out that Sumitomo

has not defaulted, in splte of claiming losses of \$1.8bn, nor has any member of the LME, nor has any other Sumitomo counterparty. "The LME's systems, and its clearing system in particular, have operated in exemplary fashion. In fact, the only ground for questioning the LME's clearing system seems to have been that it happens to be different from that of all other so-called

futures markets." Mr Green suggests the LME has become the principal base metals exchange because of its clearing system, which is particularly suited to an industry where producers are relatively few and usually financially strong and for materials that



Christopher Green says the the system operated in "exem-

are more or less immutable and can be stored for a long

The system was introduced in May 1987 and was influenced by lessons learned after the Hunt brothers attempted to corner the global silver market. Its principal singularity is that forward profits are not paid out until contracts reach their due date for settlement. "The speculative investor is thus denied the advantage of receiving profits in advance. And industry - the miners. smelters, fabricators etc - is saved from becoming, at times financier of these investors." Writing in his Copper Letter to clients. Mr Green says: "The

changes have been beneficial to industry. Customers know that their own approved LME trading partner or broker cannot now be bankrupted by the default of any other clearing member(s) since all contracts between such members are promptly novated to the clearing bouse"

The security of the LME system has generated tremendous confidence and resulted in a substantial improvement in the exchange's turnover and liquidity.

There is surely no reason whatsoever for the LME to change its system to one which is not geared to the interests of industry and which clearly panders instead to the Interests of speculation. Moreover, a cash cleared system did not prevent the collapse of Barings [Bank] nor prevent Metallgesellschaft from getting perilously close to bankruptcy over

oil dealings on Nymex." Mr Green insists that if, "by whatever absurd reasoning, the LME was forced to switch to a cash clearing system, "the results would be catastrophic," not just for the exchange but also for the metals industry.

earlier this year from a peak of \$1,000 a tonne last Septem-The institute believes that price pressures will stimulate more intensive forest management, but also encourage producers to reduce the fibre content of final products. The report argues that additional environmental constraints on forestry could restrict the amount of pulp available to

meet demand

eastern Europe and Russia to Europe and Asia with more of North America's output going to the domestic market, Towards n Sustainable Paper Cycle: Available from the Alpha Centre, Upton Road, Poole, BH17 7AG.

## Randgold plans low cost refining experiment at its Harmony mine

Randgold, the South African group, is to use a new technique to refine gold produced at its Harmony mine. Not only should this cut costs dramatically but the group also hopes to receive government permission to market its own, branded gold directly to international customers. It also wants to establish a jewellery manufacturing business using its own gold - in South

Africa. Mr Pater Flack, chairman, who says he learned his marketing techniques from Mr Anton Rupert, head of the Rembrandt group, which includes tha Rothmans, Dunhill, Cartier brands in its portfolio, says ha feels sure the "Harmony" and "Durhan Deeps" brands could be used for the group to sell small gold bars internationally. A Korean distributor is

already keen to take the bars and Harmony is being offered 1 per cent above the free market price for its gold from an Italian jewellery manufacturer. Randgold is also keen to establish a jewellery manufacturing business in South

Africa, with an international partner, and will also seek Treasury permission for this new business to buy its gold directly from the Harmony

Since he was installed with a new management team at Randgold by a disaffected shareholder group two years ago, Mr Flack has gained a reputation for breaking away from South African mining house traditions.

This latest innovation is can't just concentrate of cutting costs, we must also South African government sponsored technology group. will build a pilot plant to refine the mine's gold to 99.99 per cent purity.

The plant will use a novel solvent-extraction method developed by Mintek for the chemical refining of gold. This tschnique was specifically designed for smallar-scale applications and is claimed to offer substantial cost advantages over traditional refining methods while still producing high-quality gold.

Mr Bernard Swanepoel, Harmony's managing director, suggests the method could cut the mina's smelting and refining costs from R260 to R30 a kilogram - representing a saving of nearly R5m a year. The cost of establishing a refinery and buying the Mintek technology would be about R3m.

"This saving will have a sig-nificant effect on Harmony's cost structure, which in turn will have very positive implications for the long-term future of the mine," he says. Mintek will operate the pilot

plant, with a capacity of 5kg a day, for six weeks to prove the process and, if this is success.

Harmony and Mintek, the scale refinery with a capacity of 2 tonnes of gold a month roughly equivalent to the total output of Harmony and ils associate Unisel Construction and commissioning will take about a year.

As South Africa's entire production is at present processed by Rand Refinery, the Harmony plant would be only the second gold refinery to be

established in South Africa. Current South African exchange control regulations require all mines to sell their gold to the Reserve Bank, the country's central bank.

Harmony's gold production at present earns about US\$282m a year in foreign exchange. Mr Swanepoel says this could be increased substantially if the middlemen in the refining, fabricating and selling processes could be eliminated and a small premium added to the metal's selling

He points out that, in spite of being the world's biggest gold producer, South Africa has an underdeveloped gold jewellery industry. There are only 250 small manufacturers producing 4.2 tonnes of gold jewellery a year - only 0.2 per cent of world production.

#### Brazilian coffee frost fears return

A meteorologist at a leading US brokerage yesterday reiter ated his forecast that a frost was likely in lbe southern fringes of Brazil's coffee belt early next week, reports Renters from New York.

Smith Barney meteorologist Mr Jon Davis said temperatures would drop to freezing levels in the southernmost growing regions next Monday or Tuesday, which would probably cause some damage to cof-

#### Falconbridge less bullish on nickel demand outlook

Falconbridge, the western world's second biggest nickel producer, bas reduced its bullish estimales fulure world metal demand.

Mr Joseph Laezza, vicepresident marketing, told analysts bere this week thet nickel demand would be flat this year after 1995's 20 per cent increase and western consumption alone would gain 1 per cent in 1997. Most 1997 estimates have ranged up to 4 per

By Robert Gibbens in Montreal

Mr Laezza still expected cash nickel to hit US\$4 a pound on the London Metal Exchange by the end of the year, up from about US\$3.25 now. But he warned that Russian exports and pessimism among stainless steel producers might well exert temporary downward

> For the past two years Falconbridge has been highly optimistic about world nickel demand growth. It is bringing in the C\$400m high-grade Raglan mine in northern Quebec for early 1998 start up

The anthors expect increased exports of pulp from

#### Kazakhstan misses deadline for repaying Placer deposit despite 'constructive' talks

Kazakhstan has failed to meet a deadline for repayment of a US\$35m deposit put np last year by Placer Dome, the Canadian mining group, for an interest in the Vasilkovskoye gold deposit.

A Placer official said this week that Kazakhstan was technically in default but that the parties were "in continuous contact to discuss how this payment can be made". The outcome of the talks are widely seen as a test of the

business climate in Kazakh-

stan, which has been wooing foreign investors. Placer withdrew from the Vasilkovskoye project last year, and the interest-free deposit was due to be repaid by July 4.

The Placer official described the talks, which are being conducted through lawyers in London and Paris, as "constructive". They are understood to centre on the timing of repay-ment. The Kazakhs were expected to repay Placer out of a payment due from a consortium of Canadian companies that earlier this month agreed on the principal terms to

Vasilkovskoye... Mr Norman Keevil, chairman of Vancouver-based Teck Corporation, the leading member

of the consortium, said the

group offered to pay Placer Dome directly, but was turned

st undeveloped gold deposits.

entrepreneur.

#### COMMODITIES PRICES

BASE METALS LONDON METAL EXCHANGE

ALUMINIUM, 99.7	PURITY (\$ pe	r tonne)
	Cesh	edim E
Close	1440-1	1476-7
Previous .	1438-37	1473-74
High/low	1442	1488/147
AM Official	1441.5-2.5	1478-8.3
Kerb close		1475-6
Open Int.	238,706	
Total dally lumover	32,323	
M ALUMINIUM ALL	OY (\$ per lonns	d
Close	1232-7	1268-70
Previous	1222-26	1258-60
High/low		1275/125
AM Official	1230-2	1263-5
kerb close		1270-2
Open Int.	4,613	
Total daily turnover	1,080	
■ LEAD (S per torme	8	
Close	780-1	792-2.5
Previous	766.5-7.5	779-80
High/low	772/771	797/780
AM Official	771-2	782-3
Kerb clase		797-8
Open Int.	30,161	
Total daily turnover	7,233	
■ NICKEL (\$ per tor	ine)	
Close	7075-85	7190-9
Previous	7075-85	7190-20
High/low	7095/7090	7260/71
AM Official	7095-6	7205-10
Kerb close		7210-20
Open Int.	42,494	
Total daily turnover	9,542	
TIN IS per tonno!		

6193-4 Kerb close 3,900 ■ ZINC, speciał high grade (S pe 1017-8 1020/1010 989.5-9.0 COPPER, grade A (S per tonne 1872-4

1952 1951-2 LME AM Official E/\$ rate: 1,5450 LME Closing E/\$ rate: 1,5479 Spot: 1.5483 3 miles: 1.5480 6 miles: 1.5488 6 miles: 1.5498

PRECIOUS METALS LONDON BUILLION MARKET

5 once 283 50-383 90 383.80-384.20 383.85 384.00 248.431 Day's Low 383 20-383.60 Previous close 383.40-383.70

12 months p/troy oz. 323.85 327.90 331.85 500.00 506.20 340.56 526,60 \$ price 393-396 392-95-395-40 £ equay. 254-256 Precious Metals continued

. 60	##		1,07		,	
	Sett	Day's				Open
	price	change	High	i den	Vol	101
	384.2	+0.5	-	-	849	629
dg	384,6	+0.4	385.3	384.1	14,351	70,436
ct	387.3	+04	388.0	387.1	622	7,804
OC	389.9	+0.4	390,6	389.8	1,076	43,971
ets	392.5	+0.4	393.0	392.5	539	9,376
pr	394.8	+0.3	-	-	28	5,705
ptal					17,468	186,780
PL	TINUM	NYMEX	(50 Tre	oy oc;	S/troy o	z.)
uf	394.1	+09			1	101
d	397.6	+0.9	398.4	396.6	2,222	20,395
an.	400 3	+0.9	401.0	399.0	153	2,543
DF	403.0	+0.9	-	-	74	2,240
pf	406.D	+0.9	-	-	-	160
otal					2,376	25,438
	LADRUN	NYME	D. (100	Troy o		
	LADRUN 136 19	1 NYME +0.45		Troy or		
PAI		+0.45	135.25	134.25	L; \$/tro	y oz.j
PAI ec tar	136 19 136,30 137,40	+0.45 +0.45 +0.45	135.25	134.25	216	6,716
PAI ec lar	136 19 136.30	+0.45 +0.45	135.25	134.25 135.00	216 12	6,716 1,264
PAI ec tar	136 19 136,30 137,40	+0.45 +0.45 +0.45	135.25	134.25 135.00	216 12 50	6,716 1,264 62
PAI ec tar ec tar	135 19 136,30 137,40	+0.45 +0.45 +0.45 +0.45	135.25 135.00	134.25 135.00	216 12 50 228	6,716 1,254 62 107 8,149
PAI ec tar ec tar	136 19 136,30 137,40 138,45	+0.45 +0.45 +0.45 +0.45	135.25 135.00	134.25 135.00	216 12 50 228	6,716 1,254 62 107 8,149
PAI ec lar ma otal	136 19 136.30 137.40 138.45 VER CO	+0.45 +0.45 +0.45 +0.45 MEX (5,	135.25 135.00 - 000 Tre	134.25 135.00	216 12 50 228 Cents/tr	6,716 1,254 62 107 8,149 Oy 02.)
PAI ec lar otal SIL	136 19 136,30 137,40 138,45 VER COI	+0.45 +0.45 +0.45 +0.45 MEX (5,	135.25 135.00 - 000 Tro	134.25 135.00	216 12 50 228 Cents/tr	6,716 1,254 62 107 8,149 Oy 02.)
PAI ec far mo otal SIL	136 19 136,30 137,40 138,45 VER COI 496,4 497,1	+0.45 +0.45 +0.45 +0.45 MEX (5,	135.25 135.00 - 000 Tro 497.0	134.25 135.00 29 02.: 0	216 12 50 228 Cents/tr	6,716 1,264 62 107 8,149 (by 02.)
PAI ec far otal still og ep	136 19 136,30 137,40 138,45 VER COI 496,4 497,1 500 0	+0.45 +0.45 +0.45 +0.45 MEX (5, +4.3 +4.0 +4.0	135.25 135.00 	134.25 135.00 135.00 491.5 494.0	216 12 50 228 Cents/tro	6,716 1,254 62 107 8,149 Oy 02.) 112 63,016
PAI ep ec far mo ofai sp ep ep	136 19 136,30 137,40 138,45 VER COI 496,4 497,1 500 0 507 8	+0.45 +0.45 +0.45 +0.45 MEX (5, +4.3 +4.0 +4.0	135.25 135.00 	134.25 135.00 27 02.; 0 491.5 494.0 503.0	216 12 50 228 Cents/tr 58 18.231 3,874	9 02.] 6,716 1,264 62 107 8,149 09 02.) 112 63,016 25,307
PAI ep ec dar mo otal SIL of ep ep ec fer	136 19 136,30 137,40 138,45 VER COI 496,4 497,1 500 0 507 8 515,9	+0.45 +0.45 +0.45 +0.45 +0.45 +0.45 +0.45 +0.45 +1.3 +1.0 +1.0 +1.0	135.25 135.00 	134.25 135.00 39.02; 0 491.5 494.0 503.0 512.0	2; \$/tro 216 12 50 - 228 Cents/tr 58 - 18,231 3,874 639 20	6,716 1,264 62 107 8,149 (oy oz.) 112 63,016 25,307 6,890

	RGY	NYMEX	(1.000	bornel	s S/hau	red)
	Latest	Day's chapge	Mgh.	Low	Vol	Open lat
ug	21 73	-0 07	21.95	21.41	55 703	49,441
ėp	21.22	+0.02	.1.36	20 01		72,527
el	20.55		20.63	20.13		40,655
OW.	30.01	-0.05	20.71	19.86		27,413
90	19.59	-0.09	19 77	19 40		34,372
20	19.28	-0 10	19.42	19.10		25,714
otal					147,964	
	DE OIL	(PE (\$/1	oanel)		,	
	Latest	Day's change	High	Low	Vol	Open
_	19 53	+0.13	19.65	19 32	15.828	80,427
erp cat						
	19.03	+0 06	19 14	10.88		25,211
OT .	18 62	+0 04	18,75	18.54	2,173	9,935
mu .	10 22	-O 14	10.42	16 10	2 004	15 303

170.00 -1.25 170.00 169.75

NYME: (42,000 US dalls.: c/US dalls.)

GRAINS AND OIL SEEDS

	_				_	
	Sett	Day's charge	Migh	Low	Vol	Open
ed	110.65	-0.50				388
Od.	112.75	-0.33	113.10	112.75	130	2,980
BA	114.70	-0.65		114.75		1,362
lar	116.65	-0.55		-		433
lay	11B.75	-0.60	_	_	_	246
nd	119.75	-0.75		-		26
otal					148	5,335
WH	EAT CE	T (5,000	ibu min	cents	/60/b bu	
ud	483.00		485.00		735	1,370
ep e	475.00	-6		474.00		
90	481 50	-8.5		480.00	13,428	
pr'	480.25		492.50		2,348	0,236
lay .	456.00		459.00		17	182
	415.00	-3	416 00	414,50	167	2.155
يُطو						68,020
	ZE CHT	(5,000	bu min	cents/		ishel)
rd .	477,50		481.00		2,213	2,260
-	372.50	-14	385.00		22,252	
90	345.25				73,265	
	353.00		361.00			30,576
pala.	359.00		363.00			
	359.50	-4.75	362.50		1,249	7,313
otal					109,049	<b>194,000</b>
	LEY LC					
ep.	103.40	-0.60	103.75	103.50	37	128
OY	106.00		106.25	106.00	37	842
HG	107.75	-0.60			37	295
	109,90		110,25	110.00	10	51
ay.	111.50	-0.50	-	-	-	15
otal					92	1,242
	ABEAN					<u> </u>
	780.50		808.00	779.00	898	1,308
9	777.00	-27.5	801.25	776 00	13,707	32.482
op.		-27.25		762.00	2,910	11,845
OV	750.00	-28	775.00		51,4821	
MA Mar		-21.25	775.00	756.50		10,151
	764.00	-23.5	779.50	764.00	756	5,796
c <b>ini</b>					73,5391	ووروا

MATURAL GAS !/YMEX (10,000 mm8tu.: S/mm8tu.) 2515 -0123 2654 2470 22926 27.119 2495 -0142 2645 2455 10,852 28,562 2465 -0.130 2590 2435 5,343 20,279 2460 -0.115 2570 2430 2,256 13,028 2485 -0 108 2593 2450 2.160 15.324

62 10 -0.11 56 15 -0.21 62.70 61.60 8,597 20,702 55.50 192 1.531

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id	Open		Sett price	Day's change		Low	Vol	Ope
849	629	Sep	110.65	-0.50	_	_	_	1
351	70.436	Nov	112.75		113.10	112,75	130	2
622	7,804	Jan	114,70		114.75			
.076	43,971	Mar	116.65		-	-	-	- 7
539		May	11B.75		-	_	-	
28	5.705	Jed	119.75	-0.75		_		
468	186,780	Total					148	6,
oy c	x.)	with	EAT CE	(5,000	)bu min	; cents	/60fb b	
1	101	Jul	483.00	+5.5	485.00	473 00	735	1,
222	20.395	Seu	475.00				11,775	30.
153		Dec	481 50				13,428	
74	2.240	Mar	480.25		492.50			
-	160	May	456.00		459.00			
376	25,436	Jel	415.00	-3	416 00	414.50	167	2
	y OZ.J	7otal					28,473	
216	6.716	MA	IZE CHT	(5,000	bu min	cents	56% bu	ishe
12	1.264	Jed	477.50	-11.5	481.00	473.00	2.213	2
50	62	Sep	372.50				22,252	
-	107	Dec	345.25	-9.75				
228	8,149	Mar	353.00		361.00			
ds/tr	Oy OZ.)	May	359.00	-5.75	363.00	359.00	1,696	7;
_		Jol	359.50	-4.75	362.50	358.00	1,249	
58	112	Total					109,049	399,
	65.016	■ BA	RLEY LC	E (E pe	r torme	)		
874	25,307	Sep	103.40	-0.60	103.75	103.50	37	1
659	6,890	Nov	106.00	-0.50	106.25	106.00	37	
20	5,421	Jen	107.75	-0.60	-	_	37	- 2
873	109,478	Mar	109,90	-0.50	110,25	110.00	10	
		May	111.50	-0.50	-	-	-	
		Total					92	1,2
		<b>SO</b>	YABEAN	S CBT 6	5,000to	min; cea	ts/60th b	ushe
		Jef	780.50	-31.5	898.00	779.00	898	1,2
	1		777 00	- 97 E	001 25	726 00		

SOYABEAN Oil CBT (80,000bs; cents/b) 24.65 -0.95 25.30 24.75 1,315 886 24.74 -0.9 25.40 24.70 5,805 18,507 24.98 -0.91 25.57 24.95 2,418 15,211 25.19 -0.50 25.90 25.15 -45 250.3 247.0 1,446 2,944 -5.8 250.0 244.1 10,517 22,090 -6.5 245.3 241.0 4,153 12,165 -6.5 240.5 237.0 812 6,791 -7.0 242.2 255.0 10,845 27,363 -8 239.2 235.5 181 3,184 85.0 - - --1.0 141.0 1**37.0** 

138.8 156.0 162.5

SOFTS III COCOA LCE (E/tonne

■ COCOA CSCE (10 tonnes; \$/tonnes) +27 +25 +24 +27 +27 1421 1403 1,603 15,719 1426 247 6,744 - 88 5,978 - 49 5,188 ■ COCOA (ICCO) (SDR's/lonne) ■ COFFEE LCE (\$/tonne)

■ COFFEE 'C' CSCE (37,500tbs: cunts/tbs) COFFEE (ICO) (US cents/pound)

-1.9 348.0 346.0 1,382 10,404 -2.0 341.9 339.9 958 3,609 -2.1 337.9 335.0 309 4,700 -2.3 334.2 333.2 232 2,324 -2.2 333.0 332.0 32 265 -5.1 318.8 319.0 10 907 ■ SUGAR '11' CSCE (112,000lbs: cents/lbs) COTTON NYCE (50,000lbs; cents/lbs) 72.75 +0.30 73.00 72.05 630 7.863 73.33 +0.16 73.70 72.80 2.105 34.140 74.63 +0.13 74.95 74.05 179 7.600 75.49 +0.34 75.55 74.60 115 5.959

113.90 +1.20 114,70 111 00 279 12,045 111.50 +1.70 111.50 109.50 112.65 +0.80 112.60 112.50

**VOLUME DATA** Open interest and Volume data shown for contracts traded on COMEX, NYMEX, CBT, NYCE, CME, CSCE and IPE Grude Oil are one day in arrests. Volume & Open Interest totals are for all traded months.

sors attempting to trade suggest that ferriness is to strong a word to use. New business is almost no-existent, and any discussion of possible prices has to involve cutting margins so severally that only forced sellers are likely to accept bids offered. Holidays, which in Europe hnolive near-complete closures in one country or crother right through till the end of August, inevitably sitso keep demand at a low ebb Unusually. UK traders are still finding that the home market is moor cheeful than the normally important Continental market. Deliveries from current production are going out well, and are boing specified beyond the holiday period.

1100 1095 1137

348 175

977 26 206 991 979 42,525 992 2,906 41,964 1006 2,249 37,343 598 20,619 570 11,904 7,777 170,076 1360 +28 1362 1336 4,366 26,377 Jul 1372 4.551 17.031

PORK BELLIES CME (40,000tbs; cents/lbs) 8T 400 -2:000 95:400 81:400 239 980 88.300 -2.000 92.250 88.300 80.650 -2.000 82.900 80.650 79.950 -2.000 82.300 79.850 81.800 -2.000 81.750 01,750

COPPER (Grade A) LME 46 88 146

\$19.66-9.68 \$187-132 \$88-90 \$188-190 MATURAL GAS (Pence/the

\$132.50 Copper Lead (US prod.) 45,000 15,15r 290.50 Cattle (tive weight) Sheep (tive weight) Pigs (tive weight)† 100.23p 112.68p 172.450 Lon, day suger (raw) Lon, day suger (wte) Borley (Eng. feed) Maize (US No3 Yellon \$315.90 \$363.70 Unq Unq Unq Rubber (Aug)\* Rubber (Sep)\* Rubber (KL RSS No1) 333.50m Coconut Oil (Phili)§ 775.00w Paim Oil (Malay.)§ Copra (Phil)§ Soyabeens (US) Wooltons (64s Super)

MEAT AND LIVESTOCK

LIVE CATTLE CME (40,000lbs; cents/lbs 66.950 -0.950 67.06 66 825 5.261 31,275 65.500 -0.879 69.275 68.400 2.916 30,613 65.675 -0.808 66.250 65.500 1,775 14,441 63.975 -0.579 64.425 63.950 86.200 46.254 65.254 66.225 -0.900 66.800 86.200 46.54 2.212 66.225 -0.900 65.300 85.100 283 1,757 11,888 98,576 ■ LIVE HOGS CME (40,000lbs; cents/fos) 61.175 -0.025 62.000 60.800 847 1,210

LONDON TRADED OPTIONS

LONDON SPOT MARKETS ■ CRUDE Oil. FOB (per barrel)

13.30-13.40 +0.075

Gold (per troy oz) 392.75 +2.50 -5.0 down by Kazakhstan's lawyers. Teck and its partners paid \$5m at the time of signing the interim licence, and are due to come up with another \$30m on completion of due diligence The latter payment was initially scheduled for November, but has been brought forward to mid-August.

The remaining \$50m of the

acquisition price is due to be paid at the start of construction, scheduled for next spring. Vasilkovskoye has proven

reserves of 6.5m ounces, making it one of the world's big-But exploration and development have been delayed by a series of aborted negotiations between the government and various mining groups.

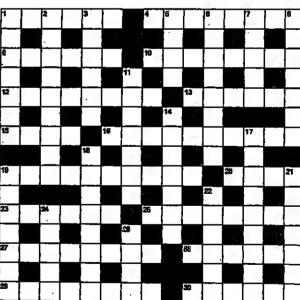
Other members of the Teck group are Vancouver-based First Dynasty Mines and Bakyrchik Gold, both of which are led by Mr Robert Friedland the Singapore-based mining

JOTTER PAD

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#### **CROSSWORD**

No.9,124 Set by DANTE



I Pound added by fellow to the 4 Continues to make money (8)

9 Careful opening hid for a chest (6) prose translation (8)
12 Just the chap for transplanting trees (8)

France (6) 15 Castle in the air (4)

16 Don't remain wholly calm

21 Made a move to train as a (2,2,5) 19 He has a job to discover the facts (10) 20 She's found in a wild rave (4)

23 Industrial outgoing (6) 25 Air force admiral (9) 27 He did noted work on the fountains of Rome (8) 26 Highballs for winter sports 29 Condemn in just a few words

30 A prayer of three short words 1 A striking example of an evil personality (7) 2 No good at all for use m a riot

5 it's unusual to turn up right 6 Express dissatisfaction with a break in service (8) 8 Nursing nuns (7)

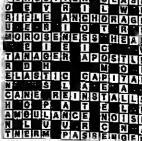
17 Tribe seek to rise under many 18 Bottom leam after defender 19 Places visited on holidays, or

way, perhaps (7) 14 Looked angry when let down

23 But his faith is firm (6) 24 Used by bowman leading Don Quixote's horse (5) 28 In which I combine style and elegance (4)

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Solution 9,123



■ REUTERS (Base: 18/9/31=100)

CRB Futures (Base: 1987-100)

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Jul 17 month ago year ago 1967.5 2041.2 2231.2

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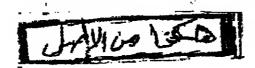
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#### LONDON STOCK EXCHANGE

MARKET REPORT

## Buy programme and US optimism lift shares

By Steve Thompson UK Stock Market Editor

Talk of a substantial programme trade carried out just before the close by UBS and weighted on the buy side gave a final flourish to UK equities yesterday, pushing the FT-SE 100 index back within striking distance of the 3,700 level.

Earlier, the London market had made excellent progress on the back of another strong performance by Wall Street overnight, and an equally good showing by the US market at the outset of trading

The early strength in the Dow

Jones Industrial Average came as the first news of Mr Alan Greenspan's testimony on monetary pol-icy filtered into the market. The Dow was ahead almost 20 points shortly after trading commenced in the US and up almost 50 points 90

minutes after London closed. At the end of a trading session disrupted by the tube strike in London, which caused many problems, but did not ultimately affect attendance at the City's trading desks, the Footsie displayed a 35.2 gain at 3,693.4. The index has now recouped all but 4.9 of the 66-point fall it registered after the Dow's 161-point The FT-SE Mid 250 index was left

behind by the leading index but still rally and build on that next week. made good progress to end the day 17.8 firmer at 4,225.2.

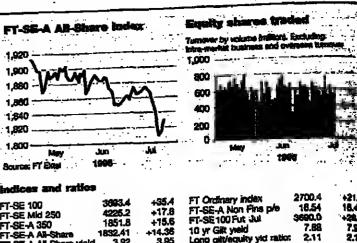
Marketmakers said London had also been influenced by some sizeable activity in the Footsie futures market and in the underlying stocks ahead of today's expiry of the July index options. Some big securities houses were said to have been working towards an expiry around 3,700 on tha FT-SE 160.

Opinions about the stock market's short term performance remained divided, with some traders expecting the Footsie to run into selling pressure after today's expiry and others looking for London to consolidate its hard won

Fund managers were said to be customer business was £1.58bn. considering the medium term impli-Of the hig winners and losers in cations of this week's sell-off on the Footsie, Redland, with its inter-Wall Street. But the general consen-

ests in Germany, took pole position on the upside, responding to the sus among strategists was that London's recovery looked pretty secure and that confidence was being re-esbright outlook for German interest rates. Oils prospered, with the exception of BP, which lagged tablished as long as the Footsie held above 3,650. What was being made behind a buoyant sector. National Power was aggressively bought, clear, however, was that Wall Street was in danger of falling to 5,200 on with Merrill Lynch said to be giving the stock a big push after putting it on its global buy list. the Dow in the short to medium term and to 5,000 thereafter. The level of business in equities

Railtrack's elevation to the FT-SE continued to disappoint traders. At 100 index from this morning, followthe 6pm count, turnover fell short ing the merger of Royal Insurance and Sim Alliance, came in the wake of the 600m-share level, reaching of a good rise in the shares. 592.3m, split equally between Foot-



-SE Mid 250 4225.2 +17.8 -SE-A 350 1851.8 +15.6 -SE-A All-Share yield 3.92 3.95 -SE-A All-Share yield 3.92 3.95	FT-SE-A NOT PIES PO FT-SE 100 Fut àul 3600.0 10 yr Git yeld 7.88 Long git/equity yid ratio: 2.11 Worst performing sectors	7.93 2.10
est performing sectors Life Assurance	1 Gas Distribution	0.1 0.1 0.2

#### Licence boosts Lasmo

News that Lasmo has been granted a provisional production licence for its two Algerian oil discoveries, and that one of the big UK fund management groups has increased its shareholding, gave a big boost to the commany's shares. The big improvement in sen-

timent in Lasmo spilled over into other oil stocks, notably Enterprise Oil, but also Shell Transport. Also helping push the sector better was growing concern in the market over the possibility that the US airliner tragedy may have been caused by a terrorist bomb, which could increase the political tension in the Middle East.

The Algerian news came as no real surprise to the market; analysts said the licence had been expected but had taken much longer to come through than previously thought.

Phillips & Drew Fund Management announced yesterday that it had increased its holding in Lasmo to 125.9m shares, or 13.03 per cent, from 116.3m shares, or 12.04 per cent.

Lasmo shares were among the best performers in the FT-SE 100 index throughout the trading session, eventually settling 7 ahead at 180p, on good turnover of 1.6m.

Enterprise Oil shares, which have recently embarked on a strong run, helped by a "charm offensive" series of presentations to analysts and institutions, closed 11% ahead at 491p.

their highest level since Octo-

Shell, given a push recently and again yesterday by ABN-Amro Hoare Govett, the stockbroker, who has given the shares an £11 price target, moved up 17 to 942p. BP lagged behind the sector with only a 2 gain at 594%p.

#### Redland in demand

There was strong demand for international building materials group Redland. The shares jumped 19 to 419p, to make it the best Footsie performer of the day, following a UBS recommendation. Volume was

The company has been doing the rounds in the City, holding meetings with both institutions and brokers and UBS reiterated its recommendation on the stock after a meeting

with the company. Mr Simon Brown at the securities house believes, "the group is in line to realise shareholder value," and in addition, "the most efficient management is running a larger proportion of the asset

Sentiment in the stock had also been enhanced by recent reports about the improved housing market in Germany. Around 51 per cent of group profits at Redland are derived from Germany.

In the rest of the sector, RMC Group, another stock with German exposure, also that attracted the attention of investors and the shares closed 24 ahead at 1041p.

BAA, the airports operator, slipped 21/2 to 4951/2p on media reports which suggested that the Labour party was considering radical proposals to loosen its hold on London's three biggest airports.

BAA lodged a formal complaint to Mr Tony Blair's office. Mr Graham Allen, the shadow aviation minister, issued a statement that the Labour party had no plans to break up BAA, nor any proposal, should terminal 5 be built, for it to be owned or operated by anyone

other than BAA. Shares in British Biotech rose sharply after the rump of its £143m rights issue was placed at 1,950p a share prompting a shortage of stock later in the session. However, the placing was well below the 2,050p a share at which the offer was underwritten.

Shareholders only took up 49 per cent of the issue, although tha pessimists had expected the figure to fall far short of that, Volume at the close stood at 1.4m. The shares ended tha day up 180p at 2,143p.

#### FINANCIAL TIMES EQUITY INDICES

	Jul 18	Jul 17	Jul 18	Jul 15	Jul 12	Yr ago	7-ligh	Low
Ordinary Share	2700,4	2678.7	2668.8	2723.1	2743.2	2574.4	2885.2	2668.8
Ord. div. yield	4.18				4.03		4.12	3.76
P/E ratio net	15.97	15.88	15.80	16.09	16.38	16.00	17.25	15.80
P/E ratio nil	15.88	15.77	15.71	16.00	16.29	15.63	17.03	15.71
Ordinary Share Inde	ox aince oo	mplication;	high 2885.	19/04/98	tow 49.4	26/08/40.	Base Date:	1/7/35.

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FT-SE AND 1045	18 Jul 17	Jul 18		Jul 12 Y	rago "High - 1140.4	"Low 965.70
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Equity bargainst	_	34,27	40,22			37,307
Equity turnover (2m)†	-	1585.2				1251.8
SEACI Dargams	24,018	20,000				21,/1/

LIFFE Equity option 21 72

U.S. \$300,000,000

Crédit Lyonnais

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Floating Rate Notes Due 2000

CS FIRST BOSTON

Alaska Housing Finance

Notice is hereby given that the Rate of interest has been fixed at 5.9750% p.a. and that the interest

payable for the current Interest Period 19th July, 1996

to 21st January, 1997 on the relevant interest

Payment Date 21st January, 1997 in respect of U.S.\$10,000 nominal of the notes will be U.S.\$308.71.

Bank of America International Limited

Interest Period

Interest Amount per U.S. \$10,000 Note due

21st January 1997

Corporation

Agent Bank

U.S. \$125,000,000

Floating Rate Notes due July 2001

5.9375% per annum

19th July 1996

U.S. \$306.77

21st January 1957

The rise in British Biotech 340%p; the stock was said to helped raise interest in several have featured in thew big proother stocks in the sector. gramme trade. The overnight strength of

including Chiroscience which rose 23 to 340p and Cortecs the Hong Kong market helped boost interest in HSBC and the International up 13 at 282p. Cantab Pharmaceuticals shares finished the session 17 ahead at 1030p. Barclays, rose jumped 68 to 663p, after the company said it had received 151/2 to 792p. approval from the UK Medicines Control Agency (MCA) to

prevention of genital warts.

oping the treatment. Shares in

SmithKline hardened 4 to

6711/2p following trade of 5.4m.

market close that SmithKline

Beecham had bought a 3.15 per

In the rest of the financials, retail banking stocks were firm throughout the session. Lloyds

TSB, which reports figures

next week, was in demand and

the shares hardened 10% to

cent stake in Cantab.

It was announced after the

Shares in Legal & General jumped 14 to 701p, in trade of 1.3m, after the life assurance begin clinical trials with a group said worldwide premium product for the treatment and income rose 39.2 per cent in Cantab is to collaborate with the first half of this year. SmithKline Beecham in devel-

The figures were well ahead of the most optimistic market expectations, and helped boost several other issues in the sector including Lloyds Abbey Life, up 14 at 528p, and Prudential Corporation, which gained 91/4 to 428p.

However, analysts at Charterhouse Tilney urged investors to view the figures with caution because, year's first half comparative figure was weak, and figures from Legal & General have been weaker than those of its peer group over the last four

GEC rose 91/4 to 3741/p after Mr Michael Portillo, secretary of state for defence, revealed that a £450m order had been placed with the company's GEC Marine unit for two new assault ships for the Royal

BT rose 3 to 359%p on volume of 10m, despite what one sector analyst described as an "uneventful" annual meeting. The marginal rise in the stock was ascribed to the fact

that investors were looking for a "safe haven" after tha recent retreat of technology stocks. Other investors showed interest in BT after talk that it might be part of a consortium taking part in a cellular network bid in Germany.

At its agm, BT said it was targeting North America, Europe and the Asia Pacific regions for overseas expansion, after it emerged that it had earlier been tipped as one pos-

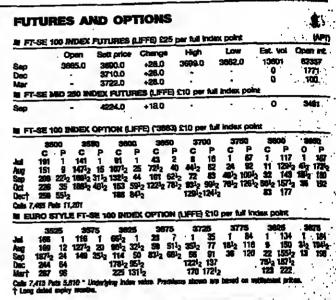
sible candidate to partner South Africa's state-owned telecommunications company

The possibility that DFS Furniture could have a new competitor when UNO floats on AIM was partly blamed for the furniture retailer falling 8 to

Innovations, which revealed that it had approaches from a third party which could lead to

a bid, rose 17 to 212p. Tomkins rose 10 to 264p amid growing optimism over its Gates acquisition. Pannure Gordon published a "buy note. Kleinwort Benson repeated a long-term "buy" recommendation on Hanson, which recovered 2 to 159%p.

MARKET REPORTERS: Steve Thompson, Joel Kibazo, Lisa Wood. John Diudku.



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# TRADING VOLUME

patrie	Aret	MAC.				Close		Nat	Die.	Gra	P/E
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§60	F.P.	8.15	58	50	†Alkyme	53				-	•
•	F.P.	864.6	.020	£1883	Alumex	£194	+4		-	-	•
§125	F.P.	39.4	135	123	<b>†BATM Adv Comms</b>	127		-	-	-	
§180	F.P.	40.3	202	. 191	Bethaven Brewery	200	+1	-	-	• -	
100	P.P.	1,358	96	80	British Energy	96	+112	F13.7	-	88	
34	F.P.	577.2	. 92	92	Central Motor	82		-	-	-	
§170	F.P.	19.0	185	173	TOrcie Comms	175		-	-	-	
•	F.P.	B.94	19	15	Concurrent Techn	70		-	-	-	
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5	F.P.	2.52	50	41	Fayruscood	46	43	-	-	-	
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§12	F.P.	0.70	14 -	12	Life Numbers	14			-	-	
- 5	F.P.	113	4	. 2	Tulle Numbers Wits	4		-		-	
53	F.P.	6.92	4	4	Lotterylang	4		•	-	-	
-	F.P.	0.26	112	1	Lotterylang Wis	112		-	-		
-	F.P.	1.32	18	1B	NECA	18			-	÷	
172	F.P.	361.7	227	172	Page Micro Techn	178	-1	F2.4	2.4	1.7	28.
63	FP.	8.19	4		Pordum Foods	34		-	-		
-	F.P.	0.38	2		Porten Foods Wis	14		٠.	٠,		
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Gold tillnes Index (32) III Regional Indices	1943.84	-1.0	1962.77	2001.92	1.58	-	2520,73	1772.93
Mich (13)	2/37 AT	-O.B	2759.21	2707.63	2.63	37.32	3553,88	2272.74
Australesia (7)	2123.50	-0,7	2139.30	2555,79	2.83 .	19,91	2927.34	2123.50
North America (12)	1694.18	-1.1	1712.91	1810.41	0.82	60.26	2186.39	1488.94

#### Tisses Limited, Figures in brackets show his 31/12/92, † Partial, Dey's Year Jul 18 chge% Jul 17 Jul 18 Jul 15 ago 2.13 14.26 109.26 1517.52 1.73 20.51 116.03 1706.10 1.77 16.50 122.31 1722.83 2.05 15.27 51.56 1555.48 1.91 12.31 65.10 1254.38 2.31 19.59 38.46 1339.82 1.72 23.24 39.56 1725.83 1.80 20.74 41.95 1735.04 2.03 15.68 49.76 1562.89 +1.0 3858.2 3832.3 3698.3 3400.4 +0.4 4207.4 4201.0 4291.6 3759.2 +0.4 4242.2 4237.1 4327.1 3767.8 +0.8 1836.2 1825.5 1660.0 1662.2 +0.9 1764.5 1784.5 1688.1 +0.8 1874.7 1903.5 1944.8 1699.2 +0.1 2092.61 2091.78 2186.30 1889.52 FT-SE 100 FT-SE Mid 250 FT-SE Mid 250 ex law Trusts 4.11 3.53 3.62 3.99 5.32 2.77 3.13 3.34 FT-SE-A 350 FT-SE-A 350 Higher Yield FT-SE-A 350 Lower Yield FT-SE SmallCap FT-SE SmallCap ex low Trusts FT-SE-A ALL-SHARE

FT-SE-A ALL-SHARE	1832.41	+0.8	1618.05	1808.18	1842.72	1672,51	. 3.62	2.03	15.69	49.76	1562.89
I FT-SE Actuaries All-	Share										
		Day's				Year	Div.	Net		Xd adj.	Total
		chge%	_	Jul 18			yleid%	COVOR	ratio	ytd	Return
10 MINERAL EXTRACTION(24)	3522.A7					2876.47	3.80	1.83			1517.68
12 Extractive Industries(6)	3982.42					3994.60	4.03	2.52			1177,90
15 Oil, Imagrated(3)	3634.82					2857.24	3.94	1.72			1606.20
18 Oil Exploration & Prod(15)	2485.08	+1,8	2441.32	2416,48	2441,39	2000,74	2.12	1,58	37,42	34,94	1496,72
20 GEN INDUSTRIALS(276)	1977.66	+0.8	1965.32	1854,31	1992.63	1980.00	4.36	1.08	15.23	51.08	1088.28
21 Building & Construction(34)	1141.28		1135.47				3.52	1,67		21.93	956.20
22 Building Maths & Merche(29)	1851-96		1826.55	1818.22	1850.05	1615.65	4.14	1.72		47.17	842 09
28 Chemicais(25)	. 2392.24		2369.83	2392.87	2438.44	2446.41.	4.17	1.96		81.30	1141.43
24 Diversified Industriele(19)	1490.86		1479.55	1471.82	1506.78	1852.30	6.98	1.68		58.29	341.84
25 Electronic & Elect Equip(37)	2280.67		2249.44	2217.74	2266.45	2000.69	3.41	1.61	22.76	56.68	1138.48
25 Engineering(71)	2408.96	+0.4	2399.08	2380,24	2421.72	2052.42	3.31	2.45	15.41		1471.24
27 Engineering, Vehicles(14)	2949.00	+0.4	2937.35	2941.72	3015.99	2392.75	3.58	1.98		54.61	1531.99
28 Paper, Poleg & Printing(28)	2567,80	+0.3	2558.88	2559.81	2584.51	3127.71	4.01	1.99	15.68		1078.58
29 Textiles & Apparel(19)	1306.73		1312.53				5.40	1.50		42.36	808.00
30 CONSUMER GOODS#80	3516.37	+0.7	3493.20	3471 78	3530 90	3222 48	3.98	1.87	_	81.64	
32 Alcoholic Beverages(S)	2707.96		2666.78				4.63	1.63		71.90	1306.16
33 Food Producers(24)	2473.90		2458.40	2469.48	2408 16	2615.85	4.20	1.85		66.20	982.97
34 Household Goods(15)	2534.74		2533.08				3.92	2.14		56.43	1126.47
36 Health Care(20)	2049.82		2037.92				2.64	218		35.58	972.68
37 Pharmaceuticale(13)	5095.30	+D.8	5058.70	5026 BA	5128 65	4121 BB	3.32	1.86		91.18	1252.57
33 Tobecco(1)	4231.21		4218.50				6.01	2.12			1734.03 1062.85
40 SERVICES(253)	2454.68		2438.98								
41 Distributors(S1)	2762.44		2777.50				2.92 3.15	1.97			1285.52
42 Leisure & Hotels(24)	3048.98	40.3	3041.27	3025.03	2000.91	9991 57	2.90	1.70	23.35	51.03	1023.98
43 Medle(48)	4070.08	10.0	4034.03	4020 53	4134 80	2154 80	2.24	1,89	22.78	162.38	1647.39
44 Retailers, Food(14)	1943.25	40.5	1933.53	1927 50	1050 60	2149 74	3.94	1.88	29.09	54,14	1478.75
45 Retailers, General(43)	2039.35	+12	2018.04	2000 04	2027 49	1700 74	3.09		13.68	48.71	1247,09
47 Broweries, Pube & Rest (24)	3082.89	712	3063.39				3.33	2.12	18.08		1175.60
48 Support Services(48)	2362.96	77.8	2369.09	2948 35	2422 20	1689 00	1.95	1.95			1487.48
49 Transport(22)	2345.72	+0.5	2333.64	2320 86	2323 15	9909 01	3.47				1521.22
60 UTILITIES(33)	2297.04							1,49	_	55.92	986.14
62 Electricity(11)	2347.37	+0.5	2224.06	2204,97	2243.50	2447.53	5.71	2.01		129.10	
64 Gas Distribution(2)	1241.35	+0.0	2336.48	2018.11	2357.75	2398.20	6.91	2.40			1258.21
66 Telecommunications(2)		-0.6	1250.95	1241.23	1268.42	1932.91	9.65	1.36		66.67	851.10
68 Water(12)	1905.37 2127.47	+0.8	1889.90	1868.00	1907.64	2117.68		1.78		12.56	867.78
		+0.8	2109.92	2108.28	<u> 2116.41</u>	2007.11	6.22	2.33	8.62	88.50	1199.81
69 NON-FINANCIAL 9(868)	1944.31	+0.7	1931.30	1920.22	1956.56	1800.50	3.94	1.92	18.54		1489,11
70 FINANCIALS(105)	2880.74		2842.17				4.18	2.63		_	
71 Banks, Retail(3)	4046.24		3976.33				3.85	2.89			1250.34
72 Banks, Merchant(6)	3483.32	+0.4	3470.01	3455.85	3516 63	2811 00	2.84	2.50			1332.50
73 insurance(23)	1394.42	106	1386.04	1774 40	1868 48	1997.05					1111.67
74 Life Assurance(6)	3449.23	+1.8	3387.99	3384.44	9206 27	2744 F	5.93 4.33	3.17		48.33	1057.39
77 Other Prospcial(21)	2479.34		2467.46					2.24	12.88	100.72	1445.94
to a second remainder,		-		24	2003.00	2117.66	4.23	1.81	18.95	82.05	1423.38

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FT-SE-A Redging ox Inv Trusts	1207.73 1222.1e	+0.5 120	1.95 1200.5	53 1227,32	1019,44	2.89	2.47	17.52		1267.50
			3.05 1808.1			3.92	2.09	15.69	49.78	1562.89
89 FT-SE-A ALL-SHARE(000)	1832.41						1.11	48.67		
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#### SUN LIFE GLOBAL PORTFOLIO (SICAV)

CALL TOLL-FREE Finland 0800 49129016 Denmark 8001 0430 France 0590 6446 Ireland 1 800 555018 Greece 00800 49129016 Ituly 1678 70975

Portugal 0505 483561 Sweden 02079 1071 Tel: (49) 40 301 870 Fax: (49) 40 321 851

19th July, 1996.

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Additional information on the FT-SE Actuaries Share indices is published in Saturday Issues.

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#### To the Holders of Abbey National Treasury Services plc (the Insuer") Italian Lire 200,000,000,000

NOTICE OF EARLY REDEMPTION

10% Guaranteed Notes due 2000 (the "Notes")

NOTICE IS HEREBY CIVEN that all of the outstanding Notes will be redeemed by the Isaacr on August 26, 1996 (the "Optional Redemption Date"), pursuant to Condition 9(d) of the Terms and Conditions of the Notes. The Notes will be redeemed at their Principal Amount outstanding together with accrued interest to the Optional Redemption Date.

Payment of principal and interest will be made against prescutation and surrender of the Notes and interest coupons appartaining thereto at the specified office of any of the Paying Agents listed below. Principal Paying Agent

Morgan Guaranty Trust Company of New York 60 Victoria Embantment London EC4Y 0JP Paying Agents

Morgan Guaranty Trust Company of New York Avenue de Arts, 35 B-1040 Brunsels Banque Paribas Luxembour 10A Boulevard Royal L-2093 Luxembourg Abbey National Treasury Services ple

By: Morgan Guaranty Trust Company of New York as Principal Paying Agent

Dated: July 19, 1996

#### **NOTICE OF 1996 ANNUAL** GENERAL MEETING OF SHAREHOLDERS

The Annual General Meeting of Shareholders of The Alliance International Technology Fund, SICAV will be held at 2:30 p.m. (Luxembourg time) on Friday, July 26, 1996 at the offices of Alliance International Fund Services S.A., 35 Boulevard Prince Henri, L-1724 Luxembourg for the following purposes:

 To approve the annual report of the Fund for the fiscal year ended March 31, 1996.
 To approve the payment of a dividend of \$.10 per share payable to Shareholders of record on July 26, 1996. To elect the following persons as Directors, each to hold office until the next Ann Meeting of Shareholdent and until his or her successor is duly elected and qualifi

Meeting of Shareholders and until his or her successor is duly elected and qualified Dave H. Dievler, Chairman Shigemitsa Bekka William H. Henderso

Hiroshi Obte Yves Pressen Shingi Tawarw

Dave H. William John M. Williams To appoint Ernst & Young as independent auditors of the Fund for the forther

fiscal year.

6. To transact such other business as may properly come before the meeting. Only shareholders of record at the close of business on July 24, 1996 are entitled to notice of, and vote at, the Annual General Meeting of Shareholders and at any

July 4, 1996

Dave Fl. Williams

## MARGINED CURRENCY DEALING

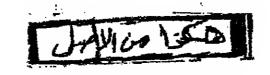
m Flexible managed accounts ■ Limited liability guaranteed

Norway 8001 1181 Spain 900 594814 Switzerland 155 3548 OR CALL DIRECT

The Board of Directors

Registered Office: 14 rue Aldringen, Luxe R.C. Luxembourg B27526 DIVIDEND ANNOUNCEMENT

The Board of Directors announce that a dividend has been declared on Haven Fortfolio at the rate of 0.86 peace per share which will be paid on 9th August 1996 to the respective Shareholders of that portfolio as recorded at the close of business on 28th June 1996.



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	FINANCIAL TIMES FRIDAY JULY 19	WORLD STOCK MARKETS	<del>-</del>
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## **NEW YORK STOCK EXCHANGE PRICES**

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## **US** equities move higher at midsession

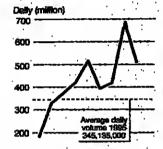
#### **Wall Street**

Hopes that the Federal Reserve would not raise interest rates in the near term sent US share prices sharply higher in early afternoon trading, writes Lisa Bransten in New York. Trading was choppy early in

the session, with most of the major indices bouncing through positive and negative territory as the market struggled to come to terms with the sharp declines seen for most of this month. Just after 11am, however, the market soared as investors interpreted the text of a speech to be delivered by Mr Alan Greenspan, the Fed chairman, as a sign that the Fed was watching for inflationary pressures, but was not necessarily ready to clamp down immediately.

That news sent shares and honds sharply higher. The yield on the benchmark 30-year

#### **NYSE** volume



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bond moved below 7 per cent for the first time since July 5, when a strong employment report led most on Wall Street to conclude that an interest rate increase in August was inevitable. As Treasuries soared, the Dow Jones Industrial Average posted a gain of nearly 49 points.

By 12.30pm the Dow had a gain of 44.39 at 5,421.27. The Standard & Poor's 500 rose 5.30 to 639.37 and the American Stock Exchange composite climbed 6.87 to 546.86. NYSE

#### volume was 237m shares

A better than expected quarterly report from Apple Computer combined with the interest rate expectations to cheer the battered technology sector. In early trading the technology-rich Nasdaq composite was 13.46 stronger at 1,100.11 and the Pacific Stock Exchange technology index was 1.1 per cent stronger.

Apple jumped \$4 or 24 per cent to \$20% and was the most actively traded share on the Nasdaq at midday after reporting a loss of 26 cents a share, far below the \$1.09 loss analysts had expected.

Internet-related companies were mostly stronger as inves-tors awaited results from Netscape Communications, the Internet software maker, due out after tha market closed. The Amarican Stock Exchange/Interactive Week Internet index was 0.7 per cent stronger and Netscape added \$1 %, or 4 per cent, at \$53%.

Two components of the Dow, AT & T and Sears, Roebuck, reported results early yesterday. AT & T came in at analysts' estimates with a second quarter profit of 94 cents a share. Shares fell, however, \$2%, or 5 per cent, \$53% after the company warned that growth in the US consumer business this year would not match last year because of intensifying competition in

Sears was unchanged at \$46 after reporting earnings of 67 cents a share, 3 cents ahead of analysts's estimates.

Toronto extended Wednesday's rebound and by noon the TSE 300 composite index was 39.6 higher at 4,979.60 in volume of

**Toronto-Dominion Bank rose** C\$1.05 to C\$25.05. On Wednesday it said that it might buy back up to 30m common shares before October 31.

Bre-X Minerals addad another 5 cents at C\$23.90, helped by analysts' positive

## Volatility in Mexico

Mexican stocks were traded in a volatile fashion, reversing although domestic worries light early gains before recovering again by midsession. The IPC index was up 35.47 at

In SAO PAULO the Bovespa index had made a very slight forward move by midday, rising 155 to 62,302, as the market awaited comments from the Federal Reserve in the US. BUENOS AIRES was modestly firmer by midday, were impinging on activity. The Merval index had gained 1.15 at 553.42. ING Barings has revamped.

its Latin American portfolio, reducing its weighting in Chile Mexico and Brazil.

The company also said it was reviewing Peru's second-quarter results season.

#### S African industrials higher

FT/S&P ACTUARIES WORLD INDICES

Jobanneshurg's industrial shares ended at the day's best levels, propelled higher by a stronger start on Wall Street, with investors more optimistic about gains on the Dow following the strong carnings figures

However, much of the day's activity was futures-related which, analysts said, was indicativa of continued nerhedge positions.

Gold shares closed softer, taking dealers by surprise, fol-

NATIONAL AND

Anglos which were well ahead of expectations.

Traders said that hullion's mability to break convincingly through the \$384 an conce barrier, and fears of a US interest rate rise, may have heen behind the stock weakne

The overall index ended 30.9 up at 6,715.1 and industrials added 48.3 at 7,945.4, but golds gave up 17.1 at 1,790.9.

De Beers finished R1.75 stronger at R142.75 but Anglos relinquished R1 to R256.

## Deutsche Bank advances on acquisition talks

The Continent's equity markets were relatively quiet FT-SE Actuaries Shars Indices

vesterday. FRANKFURT saw modest price movements, although activity did pick up slightly during late afternoon. The Dax index ended with an advance of 9.03 to 2,506.22, while the Ibis trimmed the gain slightly to finish at 2,505.56. Turnover was DM19bn. Dautsche Bank, DM1.44

higher at DM74.30, and then to an Ibis DM74.60, confirmed that it was holding talks to acquire Chase Manhattan Trust and Banking (Japan) from Chase Manhattan.

Analysts were positive about the news, saying that if the deal went through it would give the German bank a strong presence in Japan.

Siamens, the electronics group, was hit on two fronts: firstly by a loss reported from Linotype-Hell, the printing machinery company in which it holds a stake, and secondly by a broker's downgrade. The shares closed officially off DML18 at DM77.61, and in the This at DM77.50.

ZURICH slid into negative territory late in the day, with prices heavily influenced hy today's expiry of options and futures. The SMI index turned back from a high of 3,680.9 to close 7.0 weaker at 3,649.2.

Roche certificates lost SFr30 to SF19,300, while the bearer sbares added SFr100 to revenue came after the market SFr15,350 as the German chem-

13.00 14.00 15.00 Close FT-SE Eurotrack 100 1631.83 1634.08 1638.87 1634.63 1635.43 1635.43 1632.20 1631.33 FT-SE Eurotrack 200 1669.60 1670.65 1670.21 1673.08 1674.19 1670.73 1671.28 1671.28 Jul 17 Jul 16 Jul 15 Jel 12 Jul 11 1624,77 1969,60 1824.61 1684.07

ical group, Bayer, denied a rumour that it planned to sell a drugs subsidiary to the Swiss

Sandoz and Ciba gave up early gains which followed Vednesday's EC approval of thsir planned merger into Novartis. Sandoz lost SFr4 to SFr1.396 and Ciba eased SFr2

MILAN continued to recover from its sharp losses at the start of the week as the market took its lead from domestic bonds and the lira. The Comit index rose 6.29 to 622.49. Stet rose L96 to L4.860 after

the approval of a telecoms

watchdog opened the way for

its privatisation, probably next year. Foreign demand drove Tim L128 higher to L3,238. Mediaset moved ahead in early trade, before slipping back to close L15 weaker at L7,613 amid doubts about the government's rules on TV advertising and ownership. News that the rules could cost the company L1,000bn in lost

PARIS was slightly disap pointed after the Bank of France left interest rates unchanged even though most investors had not been expecting a move. The CAC-40 index. nevertheless, managed to nudge forward, to a close of

UAP was one of the bigges gainers, up FFr4.80, or 4.7 per cent, to FFr106, as rumours spread that it might be a takeover target

2,007.26, up 12.15. Turnover was

FFr5.5bn.

AMSTERDAM took another look at Stork and was impressed by its acquisition, amnounced on Wednesday, of the maintenance and parts division of Fokker, the aircraft manufacturer which went bankrupt earlier this year. Stork's shares rose F1240 to Fl 50.40. Analysts noted that under the terms of the deal Stork would probably enhance its 1997 earnings per share, and a number of brokerages lifted recommendations. The AEX index put on 2.29 to

Haeco fell 65 cants to

HK\$20.25 and Miramar Hotel &

Investment lost HK\$0.35 to

HK\$15.20. Both companies are

to be replaced in the Hang

Seng index on August 30 by

First Pacific, np 30 cents at

HK\$11.80, and Henderson

Investment, which gained

SEOUL marked Samsung

Electronics higher in spite of

confirmation from the com-

pany that it was undergoing a

tax investigation by the

Samsung ended Won1,200

National Tax Administration.

ahead at Won70,000, as local

media reports said that the

HK\$0.20 to HK\$7.30.

Polygram went against the

trend with a number of investors turning cautious ahed of the company's first half results, due out next week. The stock fell F12.10 to F187.90.

BRUSSELS saw a 6.3 per cent tumble in Spector, Europe's second-largest indapendant photograph processing group, although the broad market posted solid gains on the last day of the 14 day account, supported by steady bonds and the dollar. The Bel-20 index rose 13.31 to 1.681.78.

Spector Photo Gronp, slumped BFr140 to BFr2,070 after the company warned that profits from a French subsidiary were not living up to expectations MADRID moved cautiously

higher with the general index recording a 2.60 rise to 356.69. Banco Bilbao Vizcara, jumped Pta150 to Pta5,450 on first half results that far outstripped even the most optimistic estimates. The hank, Spain's second largest in terms of deposits, posted a 26.4 per cent rise in net attributable profit, compared with forecasts of around 19 per cent. Analysts predicted more good news before the end of the year as a result of the bank's strategy of offsetting weakness in domes-tic traditional banking by seeking profitability elsewhere, in other banks abroad or through its industrial portfolio.

Written and edited by Michael

EUROPEAN EQUITIES TURNOVER Monthly total in local currencies (bn) May 1996 1996 87.279 126.48 32.62 35.18 15.51 15.36 15.88 162.75 21.78 247 54 157.42 35.84 25.81 65,792 44.20 50.90 45.20 51.40 32.28 39.93 1,438,43 1,653.21 129.40

190.06 Domestic share trading activity was sharply higher in Germany

during June, but the 27.5 per cent rise on the month, and 28.7 per cent on the year, was entirely the result of a surge volumes on June 21, accompanying the triple options and futures expiry. If an average day's volume is substituted, says Mr James Cornish, European strategist at NatWest Securities, June's domestic volumes would have been I per cent down us May. Moreover, German volumes on Seaq International, the London screen based trading system, fell 23.4 per cent on the mouth, suggesting a lack of activity on the part of international funds after the inflow seen in May.

Across Europe as a whole, June domestic volumes were 0.1 per

cent down on May but up 27.4 per cent on June 1995. Mr Cornish notes that the fall in June's volumes accompanied a rise of 0.2 per cent in the FT/S&P Europe index, which again underperformed the World index's 0.5 per cent increase.

International interest was, however, markedly weaker, with a 12.7 per cent fall on the month in the volume of European stock

deals declared to Seaq International.

The biggest fall in domestic volumes in June was in Finland, down 29.5 per cent, accompanied by a very steep 44.5 per cent drop in volumes on Seaq International. Mr Cornish notes that the Helsinki index fell 2.1 per cent over the month on some disappointing tertial corporate results.

## Tokyo sees recovery in technology, financial sectors

Wall Street's recovery encouraged buyers, but while share prices gained ground, volumes remained sluggish due to lingering cautiousness over interest rates, writes Emiko Terazono in Tokyo.

The Nikkei 225 average finished 153.54 up at 21,566.42 after moving between 21,428.36 and 21.573.55. Technology stocks, banks and brokers, which have been weak over the past few days, were chased. Foreign investors continued to sell electricals, but buying by domestic institutions provided underlying support.

Volume was 260m shares, against 288.2m. The Topix index of all first section stocks rose 10.54 to 1,636.08 and the Nikkei 300 added 1.99 at 302.66. Advances led declines by 672 to 334, with 193 issues unchanged. In London the ISE/Nikkel 50

index put on 1.08 at 1,445.88. Short-covering on the futures market towards the end of the session prompted arbitrage bnying. Futures tradars said that, amid current low volumes on the cash market, concerns over the negative effects of sudden arbitrage unwinding due to a fall in futures prices

High-technology stocks, which had been battered ear-lier this week due to the sector's plunge on Wall Street, rebounded, with Toshiba rising Y1 to Y721 and Hitachi appreciating Y12 to Y993. Matsushita Electric Industrial gained Y20 at Y1,950 hut Sony was

unchanged at Y6,900. Banks, which have been weak on fears of rising interest rates, were higher. Industrial Bank of Japan rose Y20 to Y1,950 and Sanwa Bank gained Y50 to Y1,900.

ery maker, rose Y26 to Y863 on expectations of an increase in demand for the company's sanitary machines amid the current food-poisoning epidemic which has hit the country's western regions.

Drugs companies were weaker on profit-taking. Takeda Chemical fell Y20 to Y1.910 and Daiichi Pharmaceutical lost Y10 to Y1,690. Retailers were also lower, with Seven-Eleven Japan, the convenience store operator, down Y40 to Y6,870 and Ito-Yokado, the supermarket chain, falling Y80 to Y6.440.

Nippon Telegraph and Telephone, the leading telecom company, climbed Y4,000 to Y790,000 on reports that it planned to triple its investment in digital network lines to some Y100bn.

In Osaka, the OSE average rose 86.66 to 22,687.71 in volume of 28m shares. Aoyama Trading, the men's suit maker, added Y100 at Y3,080.

#### Roundup

SYDNEY just missed closing at an intra-day high, as the All Ordinaries index ended up 23.5. or 1.1 per cent, at 2,096.1. Volume was 269.4m shares valued at A\$833.2m.

Tha media index went

against the trend, losing 1.3 per cent, a factor which was largely accounted for by News Corp. Tha group's preferred shares tumbled 34 cents, or 6 per cent, to A\$5.31 after confirming its involvement in a \$2.48bn bid for New World US. The ordinary shares slipped 6 cents to A\$6.59.

HONG KONG was pulled higher by the property sector on the view that July and on the view that July and August tended to ha good months for property sales, and the Hang Seng index gained 102.14 at 10,711.24. Turnover, however, dipped to HK\$4bn.

Sun Hung Kai Properties climbed HK\$1.25 to HK\$74.25, Henderson Land rose HK\$1 to HK\$5.25 and Chewre Keng.

HK\$56.25 and Cheung Kong

#### rise in net profits for the first investigation was the first Samsung had seen in 10 years. six months of the year. TAIPEI was lifted by tha The broad markst edged higher as renewed demand out-

ahead on growing hopes that the July 22 budget might give some incentives to industry. The BSE-30 index finished 53.75 higher at 3,775.99. Reliance surged Rs13.50 to Rs234 after the company hinted

eighed late profit-taking.

BOMBAY moved 1.4 per cent

at a possible bonus equity issue within a year. Thomas Cook, the travel and foreign exchange group, jumped Rs83.75, or 12.6 per

cent, to Rs749 after the com-

pany announced a 99 per cent

financial sector which left the weighted index up 19.47, or 0.3 per cent, at 6,122.20. Turnover

was T\$40.6bn. Among finan-

cials, China Life soared 7 per cent, or T\$3.50, to T\$58.50. MANILA's composite index edged up 0.38 to 3,188.04 in volume of 7.9bn shares.

BANGKOK took comfort in BEC World, a media company making its market debut. The SET index advanced 7.46 to 1,179.84 on turnover of Bt7.2bn. BEC World accounted for

some 38 per cent of the total

turnover, to close at Bt280

against an initial public offering price of Bt142. COLOMBO was unsettled by news of a Tamil rebel attack on a military camp in the north east of the island. This:

All Share Index lost 2.0 to 553.8 in turnover of SLRs6.7m. SINGAPORE was broadly weaker, although some demand emerged for banks. which led the recent sharp fall in prices. The Straits Times Industrial index closed 13.08 off

at 2,190.95. KUALA LUMPUR ran out of steam, after a firm start, on profit-taking in some recent winners. The composite index lost a net 3.14 at 1.123.36.

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# Japan

As productivity levels fall, there is a growing belief that the current return to prosperity is less assured than previous economic revivals, reports William Dawkins in Tolyo

## Pressure relieved as economy shows signs of recovery

and yet the changes wrought by the typhoon have been less dramatic than many Japanese at first

The past four years, of economic stagnation, exchange rate pressure, financial crisis; political upheaval have been challenging ones.

They have been seen by: some as the potential catalyst for a new opening, on a par of the Second World War. when Japan, driven by a different kind of crisis, made the transformation from defeated military dictatorship to one of. the world's mightlest industrial democracies. The reelity has been evolution, not revolu-

Certainly, the past few years. have posed the biggest test yet. of the old certainties that. underpinned Japan's post-war success - unstoppable economic growth, stable one party government, an unshakeshler alliance with a protective US lifetime employment, and

social stability.

Those values have been rene gotiated but, on the whole, the foundations of the old system, conservatism and respect for consensus, have survived the pressure is off, thanks to a

fear that the pressure has. come off too soon - see neport, page troo,

The resilience of the old system used to be a strength when high growth was a certainty. But it could, fear many politi-cians and economists, become a weakness in the years alread. by delaying Japan's reaction to e new set of challenges; externally from the growing indus-trial competition from east Asia and China's growing economic and military clout, and internally from the financial demands of the fastest ageing demographic profile of any leading economy and an explosion of government debt.

be tested — endless economic growth — clearly holds no lon-ger. It, has been the longest downform since the 1930s. Average output growth has slowed from just over 3 per cent in the last half of the 1980s, to a mere 0.6 per cent in the first half of this decade. ...

Even after this recovery. growth is emected to average a mere 24 per cept in the current decade, and halve to 12 per cent in the next, according. to a recent study of the eco. nic outlook in the next century by the Nihon Kelzai Shim-

of the conservative Liberal Democratic Party. Three years ago, Japan appeared to be on the brink of peaceful revolu-tion, after e band of LDP rebels left the party, threw it out of government for the first time in nearly four decades, and set up a coalition government

devoted to economic deregu-

lation and to putting consum-

ers' interests before the pro-

ducers' lobbies that used to dominate policy. A year later, the LDP was back, in a curious coalition under a socialist prime minister. The LDP's revival strengthened further in Jenuary, when its leader, Mr Ryntaro Hashimoto, because prime minister. Opinion polls suggest the party will increase its size as the dominant minority in a

or early next. There has been a deeper renegotiation of another important post-war value, relations with the US, which underwrote Japan's economic growth by relieving it of the need to provide its own defence, beyond diate frontiers.

general election later this year

Japan started to accord trade sts more prominence in its US relations three years

Union. Tokyo'e refusal to bend to US trade pressure has since toughened - and it is no accident that Mr Hashimoto owes much of his popularity to hav-ing resisted US-demand in last year's talks on access to the

Japanese car market. At first, the foreign ministry was acutely anxious that being tough on trade might jeopardise the security link.

That anxiety reached a new intensity last autumn, when the rape of a schoolgirl in Okinawa by three US servicemen provoked an unprecedented public questioning of the value of the alliance, and the largest anti-US demonstrations since the 1960s.

But in the event, the debate proved the catalyst for both governments to strengthen the alliance, as agreed at a summit between Mr Hashimoto and US presideat Bill Clinton in May.

in Tokyo and Washington, an unspoken agreement to keep trade and security matters separate. The foundation of the alliance is, by common consent, secure, but Japan has won slightly more indepen-

Unemployment is at record levels for Japan, but still low by industrialised world standards

Another foundation of the Japanese system, the social contract of lifetime employment in return for a life of hard work and loyalty, has

also been shaken - but again. proved durable. ...

salutary effects was to expose a surplus of labour in an economy that used to suffer from e shortage of workers. Corporate Japan accordingly cut its labour costs as hard as the taboo against redundancy would allow. Unemployment rose as a result from just over 2 per cent at the turn of the decade to e record 8.5 per cent at the latest count, in May. But cost-cutting has in fact been

gentle, and many surplus

native back-office jobs.

rorkers were shifted to alter-

i factur of US reliance

Japan's high productivity, once generally accepted as the world standard, has weakened. Manufacturing output per man hour was ahead of the US before the recession. Now it is just over 70 per cent of the US level, according to the Japan Productivity Centre, a private sector think tank.

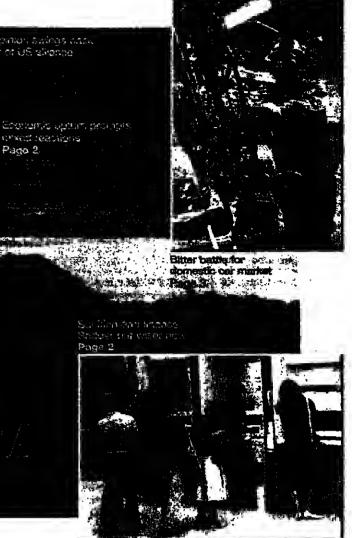
In short, the Japanese system has moved through the tle crisis. And yet there have, to he fair, been some significant changes in attitude.

The corporate world, for example, has been forced more open, for good and bad, to international market forces, It is why Rupert Murdoch's News Corp was recently able to take a stake in a Japanese television station and why Ford, the US car company could take management control of Mazda - both unprecedented investments, which could have never

happened before the recession. The erosion of old barriers to the outside world has sometimes been painful, as Dafwa Bank discovered when it was nnable to conceal lts \$1.1hm US bond dealing losses, a blow to the international credibility of the Japanese financial system.

Another change is that the network of mutual obligations

But for the citizens of Japan, between politicians, officials and businessmen - subtly loos-ened. This has evened the way



for deregulation in a number of industrial sectors, such as telecommunications, oil refining, retailing and fund manage ment. But deregulation overall has been patchy and moderate - and is certainly not a prior-

ity of the LDP government. backward-looking. But there still has to be harmonious relationship between political powers and the civil service. Vested interests still have to be preserved," says Mr Dan Harada, a veteran political lobby-

For many Japanese, this relatively trouble-free passage through recent trials has been a boon, even if an enormous frustration for foreign companies still trying to prise their way into the many sectors still protected by official regulation

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■ Economic prospects • By William Dawkins

## Mixed reactions on upturn

There is widespread scepticism among Tokyo economists over the sustainability of the latest recovery

r Nobuhiko Kawamoto, president of Honda, the car producer, is celebrating Japan's economic recovery from the longest slowdown since the 1930s with mixed feelings.

The company, be says, expects record profits in the current year. And yet if only the strong yen, a big factor in the past recession, had persisted for a little longer, Honda would have made better competitivity gains, he adds. Mr Kawamoto's remark highlights the central dilemma of Japan's economic future.

It took a crisis, last year's rise of the yen to Y79.75 to the dollar in April, to force companies to start to cut surplus labour and industrial capacity – some of the main weaknesses exposed by the post-bubble downturn. But the yen has since weakened by 27 per cent, after hovering for just four months between a punishing

Has Japan emerged from this recession in leaner and meaner shape? Or has the pressure come off too soon, before company bosses have had a proper chance to persuade a conservative society to make painful changes?

n the surface, it looks as if the Japanese economy has once again demonstrated formidable underlying strength. In the first quarter of this year, gross domestic product expanded by an annualised 12.7 per cent, the fastest for 23 years, or by 5.7 per cent from the same quarter last year. It is the second quarter of robust growth, after a 2.7 per cent year on year increase in the final three months of

Most economists think those figures over-state actual growth, because of a host of statistical anomalies. But even so, the consensus is that the economy will grow by between 2.5 per cent and 3 per cent in 1996, a decisive end to three years of stagnation.

years of stagnation.

For once, the three main engines of Japan's economy private spending, corporate investment and government

investment – appear to be firing together. In the first quarter, private consumption rose by 5.1 per cent against the same period last year, corporate investment by 7.4 per cent and government investment by an astonishing 27.2 per cent, according to the government's Economic Planning Agency.

The data may be imperfect, and yet companies are behaving as if the upturn is, unlike false dawns in each of the past three years, real. Cheered by a 23 per cent rise in pre-tax profits, the fastest growth in seven years, several leading companies – including Honda – have started to hire people again.

As a result, the ratio between available jobs and job seekers started to improve from the middle of last year. But it has not been enough to make a dent in overall unemployment, which hit a record 3.5 per cent last the same time.

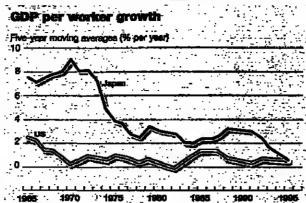
There is, at the same time, evidence that recession did bring some structural change—but again, this is restricted to a few specific areas. Deregulation has been slow, but it has begun to make an impact. In retailing, there has been fast growth in supermarket openings and a decline in prices, as restrictions on new stores have been partially dismantled by

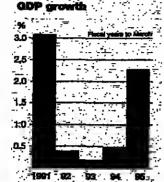
Several important sectors – such as telecommunications, television and oil importing – have been opened to foreign competition.

The taste for change extends to industry policy. The acquisition of a controlling stake in Mazda by Ford. the US car company, and the purchase of a large shareholding in Asahi National Broadcasting by Mr Rupert Murdoch's News Corp, suggests that forces of change are meeting the least resistance for decades.

So much for the good news about Japan's immediate recovery. Yet several constraints to medium and long term growth remain.

First, there is widespread scepticism among Tokyo economists over the sustainability of the recovery. The consensus – admittedly of very disparate





forecasts - is that GDP growth will ease to a sedate 2 to 2.5 per cent next year Why?

cent next year. Why?

For one reason, the recovery is largely driven by the government. It would, indeed, have been a disaster if the economy had failed to pick up, having received last September the largest fiscal and monetary boost in modern Japanese history, a halving in the official discount rate to 0.5 per cent and a Y14,220bn public spending package, worth an esti-

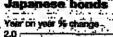
mated 1.5 per cent of GDP in new money.

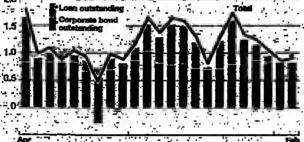
Those benefits will soon wear off. The Bank of Japan, acutely anxious to avoid another liquidity fuelled explosion in asset prices, is widely thought to be looking for an opportunity to raise interest rates, probably in the autumn. By then, last year's fiscal package will have been exhausted, and only partly

compensated for by a much smaller spending package now being concocted by the ruling Liberal Democratic Party. Another jolt to demand will come next April, when sales tax is to be increased from the

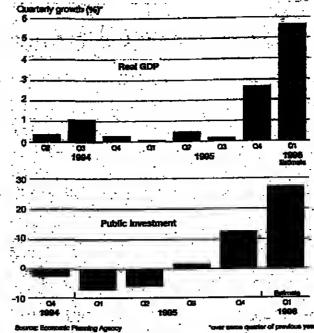
present 3 per cent to 5 per cent.

To make matters worse, there has been an acceleration in the amount of production to be moved offshore in the search for lower costs. Migrant companies send goods back home, detracting from GDP, and without reducing the overall surplus of industrial capacity. In the year to last March, 18 per cent of total production was offshore – up from 3 per cent 10 years go – according to









a survey by the Japan External Trade Organisation. That proportion is forecast by Jetro to rise to nearly 27 per cent by the end of the decade.

Domestic demand, meanwhile, is weaker than the recent GDP figures auggest. There has been a decline in outstanding bank loans in every month since last September, suggesting that demand for cash is weak, argues Mr Richard Koo, senior economist at Nomura Research Institute.

ost of the stimulus, he argues, has therefore come from expansionary fiscal policy, rather than from low interest rates. The expected fiscal tightening would thus be a grave mistake, argues Mr Koo.

Javanese investors amount to

Japanese investors appear to appreciate this, in that they have been keen buyers of government bonds in recent months. Foreign investors, eager buyers of equities, continue to believe in the economy'e underlying etrength, points out Mr Koo, Only time will tell whether Japanese bond buyers or foreign equity buyers are right.

But time points to two other long term constraints on growth: an ageing population and declining productivity.

Japan has the fastest ageing demographic profile of any leading economy. The proportion of over 65s will rise from the present 18 per cent of the population to 27 per cent by 2010, according to the Organisation for Economic Co-opera-

tion and Development.
Yet Japan's pay-as-you go
pension system is underfunded. This, plus the past few
years of heavy fiscal spending
required to get the economy
back on its feet, point to a
rapid increase in government
debt, likely to push up interest
rates.

Without radical action, such as further rise in sales tax, cuts in pension payments and increases in contributions, net government debt would explode from the present 10 per cent of GDP to nearly three times national income by 2030, predicts the OECD.

Along with the grey wave, has come a decline in productivity growth - the rise in GDP per worker - from 3 per cent 20 years ago, to around 0.6 per cent, just below the US, now. It is hard to guess how much

It is hard to guess how much of this decline in productivity is due to the temporary fall in output of the past recession and how much is the structural consequence of over-regulation and the resistance to change bemoaned by the president of Honda.

But if productivity growth stays at this level, GDP per head will be barely changed in three decades' times, forecasts Mr Robert Feldman, research director at Salomon Brothers Asia. If Japan is to avoid falling back into stagnation, a crisis may be just what is needed to provoke structural change.

■ Banking and finance • By Gerard Baker

## Sadder but wiser now

Bankers are on the defensive. To ensure there is no repeat of the disasters of the last few years, the government is committed, at least in principle, to shaking up the financial system

Ten years ago, if you believed the lurid headlines, Japanese banks were poised to conquer the world. Propelled by the country's enormous financial surpluses – the world's largest – financial institutions' growth was geometric. Having been largely obscure foreign names in the 1970s, by the

mid-1980s, the Japanese accounted for aix of the

world's ten largest banks.

But what most impressed outsiders about these newcomers was their apparent strength. The largest banks very quickly earned top credit ratings. The reason, according to financial analysts, was that they enjoyed hidden strengths way beyond simple balance

Today, those hidden qualities are viewed rather differ-

Reputations of some of Japan's leading institutions have now been sullied by recent failures

entiy. The Japanese may still dominate global financial markets by scale, but the reality that now lies behind those figures is much more likely to scare foreigners than to impress them.

The disastrous losses of the last few years have put Japanese banks in disgrace at home and forced them to retrench abroad. And in spite of their grand claims that the worst is over and that they have learned their lessons, you would have to be brave to believe either proposition.

In the last year, more than

at any other time in post-war

Japanese history, the comity's banks have been close to the edge. Having avoided a single financial failure in the previous 20 years. Japan has now had eight in twenty months.

The reputations of some of its leading institutions have been sullied by an endless stream of revelations about fraud, corruption, even concernations with gangsters. The once unimpeachable finance ministry, the sturdy care of the banks' world, has been all but publicly impeached for incompetence and worse.

The root of the problem is hy now familiar to almost everyone – the habris that took hold of the normally sober Japanese during the so-called "hubble economy" of the late 1980s. Banks mistook the speculative growth of land and stock prices in the late 1980s for real underlying economic strength – and lant accordingly.

Like a storm that had long threatened to break, the accumulation of had loans hungover the economy throughout the early 1990s. . . . .

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It was last summer when that storm finally broke. A string of smaller credit assets mer panic. In August, Ryogo Bank became the first listed bank to fail for half a contury Then Daiwa Bank, one of Japan's largest, was thrown out of the US for hiding massive losses from American regulators - a cover-up at which, it was claimed, the finance ministry itself counived. Japanese banks were forced to pay a high premium to borrow to international markets as fears of a systemic collapse sureed.

Finally, at the end of last year, came the government's ill-conceived plan to spend Y685bn of public money

Continued on facing page

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According to the oncient Chinese philosophy of yin and yang, the universe is composed of opposing but interdependent forces. Interestingly, this philosophy resembles the concept of homeostasis, the natural balance that accurs within living organisms, including the hormony between antagonists and aganists that regulate vital functions. Thus, on important factor in the search for new medicines is developing compounds that work together with the body's own restorative and regenerative abilities.

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Banks are forced

so-called housing loan compa-

lenders, the finance ministry

and a host of characters from

the criminal underworld infu-

ted taxpayers, who were being asked to foot part of the

It was only last month that

the government won a Pyrrhic

victory by getting parliament

to approve the bailont after

promising to reduce the public

Bankers, then are on the

To ensure there is no renest

of the disasters of the last few

years, the government is com-

mitted, at least in principle, to

shaking up the financial sys-

tem - deregulating faster, for-

cing banks to take more indi-

vidual responsibility for their actions, rather than have the

regulators underwrite their

And even the powerful

bureaucracy itself has had to

take its share of the blame.

The crisis has led to calls for

reform of the finance ministry

too, though that seems likely

The banks themselves have

started to put their chaotic

bouses in order. In the year to

March, the big lenders wrote

off more than Y10,000hn in

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ment of the Company bad loans, and reported record The state of combined pre-tax losses of 1 2 2" 1 1"TTL 4" Y3.000bn as a result. -Several banks bave even started to 'review their global ambitions' - code for retrench-19 45 43 4 2 20 20 ment. The Long Term Credit Management and the State of the Bank of Japan (LTCB) and property from the party lives and the second of the Junitomo Bank were the first (2014年) (A. 11年前) to bave formally committed . N - 1998-49 --themselves to shrinking their manufacture and it is and the second figure balance sheets. And all hanks AND SE claim they are sadder but ١١٥٠ - ١٤٥٠ فينيو فاشو 1. A Section 14 (1981) wiser for their experience. permitted allegate beautiful and the second of the But few doubt that old probwhere it we trans in lems remain. For one thing, in spite of efforts designed to

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Service of search to a

houses in order Continued from facing page towards a bailout of the country's virtually bankrupt

customers in the dark about the full extent of their ultimate liabilities in the bad debt ss. There are still billions of dollars in bad loans at non-This last move had the effect banks and other finencial of adding the wrath of popular disapprobation to the banks' institutions few people have. even heard about. Much of woes. Revelations about that will have to be covered by improper relationships between banks, the housing banks, yet no-one knows how

What is more, while attention has been focused on the role of individual banks and their managers in the debacle of the last few years, there has been little attempt to address the real systemic problems that helped create it.

These come down in accorde to a hanking structure that was designed for a different era of economic development -

> There are still billions of dollars in bad loans to be covered

a system designed to ensure that banks channelled cheep funds to capital starved industry in the heady days of the 1950s and 1960s.

That stage of economic growth in Japan is now long past, leaving banks seeking a new role. Yet the strict rules that still itmit what banks, securities companies and other institutions may do, prevents them from developing that new role.

As the Japanese economy alowly gathers momentum after the long recession of the last four years, the immediate pressures on banks and on the financial regulators to change But it will be a pity if the

pressure disappears completely. Without a radical overhaul of the very struc-tures of Japanese capital, the economy will ultimately be. handicapped by an essentially uncompetitive and ontmoded financial system. That is not something the rest of the JapaMotor industry . By Michiyo Nakamoto

### to put their chaotic Bitter battle for domestic car market

New vehicle sales last month slumped by 4.3 per

In an effort to boost their sagging fortunes, Japan's leading car makers last year called pron the services of two young baseball players whose spectacular performances made them national heroes and helped to revive waning popular interest in the game in the process.

cent, year-on-year

Toyota, the country's largest car manufacturer, enlisted Hideo Nomo, who rose to national fame, both in Japan and the US, with his "tornado" pitch for the Los Angeles Dodg-ers, the big league team, fol-lowing Nissan's employment of Ichiro Suzuki, a leading batter with the Orly Bine Waves.

But as competition in the domestic car market intensifies amid a fragile recovery, both companies must be hoping that their performance does not follow the example of the twoheroes who have put in a somewhat less than stellar performance this year.

Japan's car manufacturers are fighting an increasingly bitter battle for the home market Last month, sales of new vehicle slumped by 4.3 per cent year-on-year, according to the Japan Automobile Dealers Association. For the first half of the year, new car sales in Japan have fallen 0.7 per cent

The market's sluggishness, in a year which is supposed to see strong replacament demand from the large numbers of consumers who bought their cars during the peak years of the bubble economy, has prompted concerns that market growth this year will not achieve the level forecast at the beginning of the year.

to 1.81m units.

Mr Yoshifumi Tsuji, chairman of the Japan Automobile Manufacturers' Association, Jama, indicated recently that given the weakness of demand in the first half, the industry association's forecast for demand in the Japanese market may have to be revised. Mr Tsufi said that while demand is undoubtedly coming back, "it is insignificant".

The domestic market is cru-

matically due to the shift over- car executive is asking himself ing to foresee what kind of car seas. In the past five years, is: "What next?" domestic production has dropped by 3.30m units - a figure equivalent to the total annual production in Japan of Toyota, Japan's largest car maker, or three times that of Honda

Against this environment, Japanese car makers are focusing their energies on the one sector of the domestic market which appears to guarantee success, at least for the time being

Recreational vehicles, including station wagons, off-roaders and mini-vans, heve been attracting much of the buying among Jepanese consumers who have been avidly pursuing a new-found taste for the great outdoors and the do-it-yourself lifestyle.

These vehicles, which were not a popular sector of the market until about four years ago, have increased their share of the market from 15 per cent in 1991 to nearly 30 per cent last year with 1.37m units, according to Jama.

Japanese car makers which have a strong RV line-up have benefitted greetly from this trend. Although it has been losing ground recently, Mitsubishi Motors, for example, had pnt in a strong performance over the past few years, largely on the strength of its RVs.

Honda, which suffered two years of declining profits in 1993 and 1994, has made a strong recovery on the back of its widely sought RVs which have been introduced in rapid succession over the past year and a half.

#### Contrast

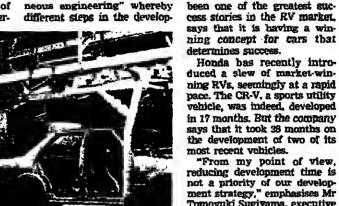
Meanwhile, Toyota, which has been under pressure in the domestic market due to a sharp decline in sales of medium range mass-selling models, such as the Mark II, has enjoyed a flood of orders for its lpsum, a newly launched mini-van. But even as they try to make the best of the RV boom at home, Japanese car makers are looking further ahead to a future of greater uncertainty.

Few expect a continuation of the kind of strong demand for

There is no doubt that the maturity of the Japanese market has led to a diversity of taste, notes Mr Akihiro Wada, executive vice president of Toyota. "Each market is differ-

will sell can't be done by market research." he says.

Toyota, along with many other car manufacturers, uses what is known as "simultaneous engineering" whereby different steps in the develop-



ment process take place at the

same time, rather than in

sequence. But the company

has taken simultaneous engi-

neering further than most com-

Usually, simultaneous engi-

neering involves the manufac-

turing department taking part

in discussions during the

development stage to make

suggestions on what can - or

cannot - be done on the pro-

duction line or bow a particu-

lar feature on a new model

But at Toyota, the produc-

tion engineering division peo-ple look at the design before it

is fixed and only after the

design and manufacturing

teams agree on the design does

it go up to top management for

The process is not restricted

to just discussions between dif-

ferent teams, but the factory

thinks ahead about bow the

car ia to be manufactured

while the design is being con-

sidered. This is possible

because the company generally

knows where a particular

model is to be manufactured

hy the time the design is fixed.

makers which do not decide

The system gives Toyota a

might boost costs.

approval.

nies, Mr Wada claims.

The race is on to cut costs and develo

ent. But the Japanese market has e particularly strong tendency to undergo dramatic swings in preference," he says. The RV boom is a case in

Yet true to their reputation for katzen, or continuous improvement, Jepanese car makers have been busy taking steps to prepare for the eventual swing in the market that could be calamitons for an illprepared company,

One of the ways in which companies are working to strengthen their position is by reducing the amount of time it takes to develop a new model. Toyota, for example, says it

has brought down development time - from when the design is fixed to when the car is put on tha manufacturing lina - to about 18 months. Development of the Ipsum, which was developed under very favourable conditions as far as the availability of engineers went, was completed in 15 months. according to Mr Wada. This compares with a target of 28 months for the US Big Three.

"The reason why we are reducing development time is because it is so difficult to tell what kind of cars will sell.

determines success. Honda bas recently introduced a slew of market-winning RVs, seemingly at a rapid pace. The CR-V, a sports utility vehicle, was indeed, developed in 17 months. But the company says that it took 28 months on the development of two of its

most recent vehicles. "From my point of view, reducing development time is not a priority of our development strategy," emphasises Mr Tomovuki Sugiyama, executive chief engineer at Honda. "The most important thing is the

going to be made until a rela-tively late date.

may be crucial in responding

quickly to a fickle market.

However, Honde, which has

A shorter development time

concept," he says. In the recent years, as it was faced with the need to cut costs drastically, Honda has succeeded in increasing the use of common parts in its range, thus savings costs and development time. For exam-ple, 50 per cent of the Odyssey'a parts - in value terms -

es from other Honda cars.

as does 60 per cent of the parts in the Orthia, a station wagon

based on the Clvic. But Honda, which did not bave its own recreationel vehicles until it introduced the Odyssey in late 1994, has been successful even as a latecomer, mainly because of the new con-

cept it introduced into the Jap-

anese market - that of an RV, based on passenger cars. Unlike RVs based on trucks Honda's RVs which share engines with the Accord and other passenger cars and use suspensioos that offer the smooth steering and comfort of a sedan, have appealed to a growing number of users who want an RV but do not want to

drive a truck Honda has tried to differentiate its products by spending sufficient time to develop a concept that is unique and that meets market needs.

Whether it is a shorter devel opment time, or bright ideas, that will determine tomorrow winners, one certainty is that the turbulence in the domestic market has found Japanese car makers competing to improve their skills even more, which in turn, is bound to further raise their competitiveness in

### Prosperity now less assured

Continued from page 1

the country is safe and prosperous. Unemployment, even at its record high, is among the lowest in the industrialised world, and GDP per head is among the highest. And yet, there is a growing sense that the current return to prosperity is less assured than previous economic revivals.

#### Social strain

If productivity growth continnes to fall at its present rate, living standards will start to decline in 15 years' time, according to a projection by Salomon Brothers, the US significant advantage over car securities house.

What is certain is that the

age points to 27 per cent of the population by 2010, placing buge demands on the govern ment budget and a aocial strain on the workforce,

will rise by nearly 10 percent

The fear is that the existing consensus-based system cannot react fast enough to deliver the reforms in tax, social and industrial policy needed to cope with Japan's accelerating transition to a mature economy. The problems of the future

will be different, but the system has not yet adapted. It will be a rocky road.

D Japan's movers and shakers: personality profiles - see Page 7

Political scene: moving full



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### Public anxiety over nuclear power

An incident at an experimental fast breeder reactor in western Japan last year has fuelled opposition towards nuclear energy

The Japanese government has learned to add an environmental twist to its message over the country's energy policy: relying on fossil fuels will increase the amount of carbon dioxide emissions, but nuclear energy will help prevent global

It is hoping that a new long-term projection of the country's supply and demand for energy will back up its claims. The Natural Resources and Energy Agency, an affili-ate of the Ministry of Interna-tional Trade and Industry (Miti), has started to make a forecast up to the year 2030.

For a country which is acutely anxious over the lack energy and recycling waste to produce plutonium, which feeds on itself to produce more plutonium, had seemed a boon. Japan now depends on more than a third of its energy from nuclear power; the government wants to increase this ratio and cut the country's reliance on fossil fuels.

However, the government needs all the support it can get as public anxiety towards nuclear power has heightened over the past few years, threatening the government'e agenda to promote nuclear energy. The adverse climate for nuclear power has boosted the amount of time and money needed to obtain local approval for the purchase of land and construction of nuclear reac-

According to a survey by Mitt, during the 1970s, it took 10 years for an electric power company to start operating a plant once the plans were announced. However, this has rose to 17 years during the 1980s and 25 years in the 1990s.

Although the Japanese government's energy plan calls for the construction of 15 nuclear power stations over the next 14 years on top of the existing 47 in order to produce 70.5m kilowatts of power by 2010, there is

Some utilities have already abandoned nuclear reactor construction plans, Kyushu Rlectric Power, which operates in the southern island of Kyushu, recently announced a freeze on its plans to build a nuclear reactor in Miyazaki, due to strong local resistance.

The problem has been aggre vated by last year's leak of three tonnes of non-radioactive sodium coolant from an experimental fast-breeder reactor in western Japan which has fuelled opposition towards

The public outcry and calls for a permanent closure of Monju in Fukul has been so great that the government has not been able to set up a clear plan to relaunch the reactor. The handling of the incident

by the Power Reactor and Nnclear Fuel Development (PNC), the state-owned operators of Monju, compounded the problems. The PNC initially hid video footage of the dam-

#### Fears over nuclear power have risen in recent years

age caused by the leakage and also failed to report the accident immediately to the munic-

A plan by Tohoku Electric Power, which supplies electricity in northern Japan, to build a nuclear reactor in Maki, a town of 30,000, is hanging in the balance and may become the latest casualty of the Moiu fallout. Tohoku Electric had announced the construction plan in 1969, but the project has been fraught with problems from the start.

The company paid local fishermen Y4bn in compensation but was forced to halt purchase procedures in 1983 as land speculators and anti-nuclear groups bought up small lots of land in the planned

The plan has divided residents of Maki, and calls for a referendum heightened in 1994, following a controversial announcement by Mr Kanii Sato, the then mayor who had been elected on an anti-nuclear

platform, that he would support the construction of the power plant.

Mr Sato was forced to resign last year following a request for his recall accompanied by signatures of 10,231 Maki rest-

The new mayor, elected earlier this year, plans to hold a referendum over the nuclear power plant construction next

The government fears that a further rise in the anti-nuclear climate will hit the country's nuclear industry, consisting of plant makers, general contractors, heavy industry companies, and leading electronics companies. Many have already started to restructure their nuclear plant divisions and are looking for business opportuni-ties overseas, especially in

The situation is especially severe for the Mitsubishi group, led by Mitsubishi Heavy Industries which specialises in pressurised water reactors. (PWRs)

Ever since an accident in 1991 at the Mibama PWR plant - located in the north of Kyoto, and built by Mitsubishi for the Kansai Electric Power plans for PWRs have been non-

New reactors planned for construction in Japan over the next five years have been boilwater reactors, which are made by groups led by Hitachi, and Toshiba, and while PWRs still dominate the international nuclear industry, Mitsubishi has no new orders after a PWR which is under construction for Kyushu Electric.

For the companies, the grass looks greener in Asia, the region's rapidly growing economies are creating demand for electricity, and about 20 nuclear plant projects are being planned in Asia, including China and Indonesia, Plant and equipment-makers, includ-Mitsubishi Heavy Industries, Hitachi and Toshiba, are eager to enter the expanding market.

Meanwhile, the government has belatedly started to look at other sources of energy. Two years ago, Mitt started a programme to promote eolar power generation, where the government foots half of the costs of solar power generators installed at newly-built homes.

# Asian rivals undercut prices

Japan's steel industry is sounding warning bells over the rising threat from international steel producers

Although the gradual recovery of the Japanese economy has helped the country's leading steelmakers - battered by recession and the high yen back into the black, in addition to the rise in raw materials and aluggish export demand the industry is facing increasing competition from China, Talwan, Korea, the US and

A report recently released by the Japan Iron and Steel Federation bighlights the rise of China as a leading steel producer, eager to displace Japan from its spot at the top of tha steelmaking hist.

China aims to boost crude steel production to 105m metric tons by the year 2000, compared to the current 94m metric tons. Under its most recent five-year plan. China aims to increase crude steel production by 2.2 per cent a year, according to the report

Growth in demand from the rapidly developing Asian region has presented opportunities for the world's steelmakers, but at the same time the region's manufacturers are also starting to increase capactty. And although, in the past, Japanese steel maintained a premium due to its superior quality, Korean, Taiwanese and US steelmakers have caught up - hitting prices. The Chinese for instance, have started to compare prices from North American, European, Japanese and South Korean

in the face of rising capacity, the Japanese strategy has been to cut down export volume to maintain prices. This is likely to affect their export revenues once Asian steelmakers step into take market share, say industry analysis.

POSCO. Korea'a state-owned steelmaker, has especially started to export aggressively. that it will be putting more emphasis on exports to China and south-east Asia this year. With demand in the region expected to rise only slightly this year, Japanese steel com panies could see their export revenues displaced as POSCO is poised to take market share. believes ING Barines in Tokyo.

Adding to the pressure, is Japanese companies' increasing enthusiasm for cheaper steel from overseas. Japanese trading companies are taking advantage of lower priced Kor ean steel and are now planning



Employment levels in the steel industry have been cut back drastically

to supply steel produced in Korea to Japanese manufacturers based in Asia.

Marubeni, a leading trading company, recently announced that it would form a joint venture with Daewoo of Korea and a Thai corporation in order to supply low-cost Korean steel to Japanese car and electronics companies with manufacturing

bases in south-east Asia. Meanwhila, the improved quality of Korean and US manufecturers and the high ven have eroded loyalty among domestic steel users which are turning to imports from Korea and other Asian suppliers, POSCO, for example, has cracked the Japanese market,

supplying steel to car makers including Mitsubishi Motors, Nissan Motor and Honda Motor.

In order to counter such have started to follow the carand electronic manufacturers overseas. In the next two years, the country's leading five steel companies are expected to have cold-rolled steel sheet plants in Thailand.

Cost-savings

Amid the adverse climate, the country's steel companies have intensified their efforts to cut costs by personnel reduction, asset sales and dabt

reduction. In spite of their problems, the companies have continued to unhold the Japa nese traditional management system and have resorted to a

treeze on job hiring, while

introducing early retirement

echemes in order to reduce overhead costs, rather than announce redundancies. According to UBS Securities in Tokyo, nverall employment levels have been cut drastically, from 23,000 in-1992 to 19,000 last year, while the number of workers in the steel divi-

from 16,000 to 12,000 during the same period. The reduction of white collar

sions have fallen by 25 per cent

with overall white collar employment falling by 20 per cent and headquarters' staff declining by 28 per cent. Industry analysts expect further job cuts over the next few years. playing the key role in the companies' efforts to push up

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The companies have also started to focus on their balance sheets in order to cut back under performing assets. The industry's return on assets has been less than I per cent over the last 15 years and return on equity only 3 per cent. Although there is a : 1tural attachment to property. companies are becoming aware of the drain on return on equity by unutilised land and selling cross holdings, and increase in financial income has in turn belped them to pay down debt.

Of the country's leading five steelmakers. cost-reduction programmes at NKK and Kobe Steel have been the most aggressive. NKK reduced its debt by Y163bn in 1995 to Y900bn, the first time in 20 years that it debt has fallen below Y1.000bm. The number of employees in the parent company was cut by 9 per cent and costs by Y73bn.

In terms of asset reduction. the company freed up 1.6m square meters of land valued at Y200bn. Although the company is unlikely to sell it at its will help its debt reduction effort.

In spite of its damages from last year's earthquake, Kobe Steel is expecting to return to the black this year thanks to job cuts and debt reduction. The company lost production Kobe and up to 60 per cent at its Kakogawa Works. The earthquake set back the company's restructuring plan scheduled to finish in 1995 to 1997. The company is focusing on improving production procedure in order to incre yields, personnel reduction and

**Example 1** Consumer electronics • By Alice Rawsthom

### Computer suppliers move into traditional electronics terrain

The consumer electronics industry is now pinning its hopes on digital video discs which are able to play hims at farhigher quality than video cassettes

into Sony's showroom in the Ginza area of Tokyo to try out the Glasstron, which went on sals last month as a portable headest that functions like a

personal cinema.

The excitement about Sony's new product harks back to the heady 1980s when consumers crowded into the showroom to check out the first generation of video cassette recorders and compact disc players. However, it paints a somewhat deceptive picture of the current fortunes of Sony and other Japanese consumer electronics companies such as Matsushita, Sharp, Sanyo and Toshiba.

Japan's economy may have recovered from recession, but the electronics industry, which led the country's export drive in the 1970s and 1980s, is under intense pressure at home and abroad. It faces fierce competition in its conventional markets from new competitors in other Asian countries, and is threatened by the incursion of personal computer makers into the entertainment sphere.

The industry's difficulties started when the Japanese economy alid into recession in the early 1990s and demand faltered in the hitherto buoyant domestic market. This problem was aggravated by a number of other factors that boded ill for the electronics companies' lon-

ger term prospects.
One issue was that cheaper products made by rival manufacturers in fast-expanding Asian economies - notably Taiwan, South Korea, Malaysia and the Philippines - were gaining ground in the the Japanese market thereby depressing prices and profitability.

Competition from these new rivals has continued despite the Yen's recent weakness. One leading Japanese manufacturer estimated that 70 per cent of all audio products now sold in Japan come from other Asian countries, against 20 per cent a decade ago. These countries also account for 50 per cent of video cassette recorders and 40 per cent of televisions. Conversely, the strong Yen has locked the Japanese out of these dynamic markets, and has also made it difficult for

them to compete in the estab lished export sectors of North America and Northern Europe. Most companies have tried to

counter the rising Yen by sour-

Day after day this summer, cing more of their products dozens of people have squeezed and components outside Japan. However, the impact of this strategy has been hampered by the fact that many of the prod-nots which catalysed the industry's growth during the 1980s

> disc players, have now hit maturity. There are some pockets of growth. Wide screen television sets have proved extremely popular in Japan, where sales are expected to rise from 2.8m in 1995 to 3.8m this year, according to Matsushita. Similarly digital camcorders have revitalised the camcorder sector, achieving sales of 140,000 last year, with 490,000 forecast

including VCRs and compact

for 1996 and 1.8m for 2000. Despite these successes the overall market has remained sluggish and sales of other recent "innovations", such as Sony's MiniDisc and Matsushita's digital compact cassette (jointly developed with Philips of the Netherlands) have been

disappointing.

The industry is now pinning its hopes on digital video disc, the advanced compact discs that can be used for data storage and for playing films at considerably higher quality: than video cassettes. However, DVD's development has been clouded by rows over technical

specifications and latterly and Toshiba, which had hoped to bring the first DVD entertainment systems on to the market this autumn, may have to delay their launch plans.

However, the overwheening threat facing the consumer electronics industry is the expansion of the computing

#### Multimedia PCs

First, the success of personal computers has already diverted consumer interest and expenditure away from conventional electronics. More ominously. computer manufacturers are now moving into traditional electronics terrain as the new wave of multimedia PCs combine the functions of TV sets and audio-CD players with data manipulation and storage

Almost all the Japanese groups misjudged the potential of the computing sector. When PC sales were poised for dramatic growth in the late 1980s, the prevailing wisdom in electronics was that investment in entertainment software was the key to success.

Matsushita and Sony both made expensive Hollywood acquisitions at the time. The former ended its rocky relationship with MCA last year by selling control to Seagram, the Canadian drinks company. but has incurred heavy losses.

copyright issues. Matsusbita gled in Hollywood, the PC sector went from strength to strength. The electronics groups have tried to compensate by supplying components to computer-makers. This strategy bas proved reasonably successful. Components form one of Matsushita's most dynamic businesses. Sony is a leading manufacturer of CD-Rom drives - as is Sharp in liquid crystal display technol-

Similarly, many electronics companies have developed successful multimedia products of their own. The PlayStation video games system is the fastest-selling launch in Sony's history achieving sales of over 4m units in 18 months.

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Sony now has high hopes for the Glasstron and for the PC it will introduce this antumn. Meanwhile, Sharp has nur-tured a lucrative new market with its Zaurus personal information tool, a portable communication system expected to increase its sales from 415,000 units in 1995 to 850,000 this

However, these successes do not fully compensate for the problems in the rest of the electronics market. After the disappointments of the past few years, Japan's consumer electronics companies now face a tough task if, after decades of being lauded as symbols of the Sony has clung on to the country's industrial rise, they Columbia-TriStar film studio, are to avoid being regarded as totems of decline.



Computer buffs throng Tokyo's Akthebara shopping district. Enthusia



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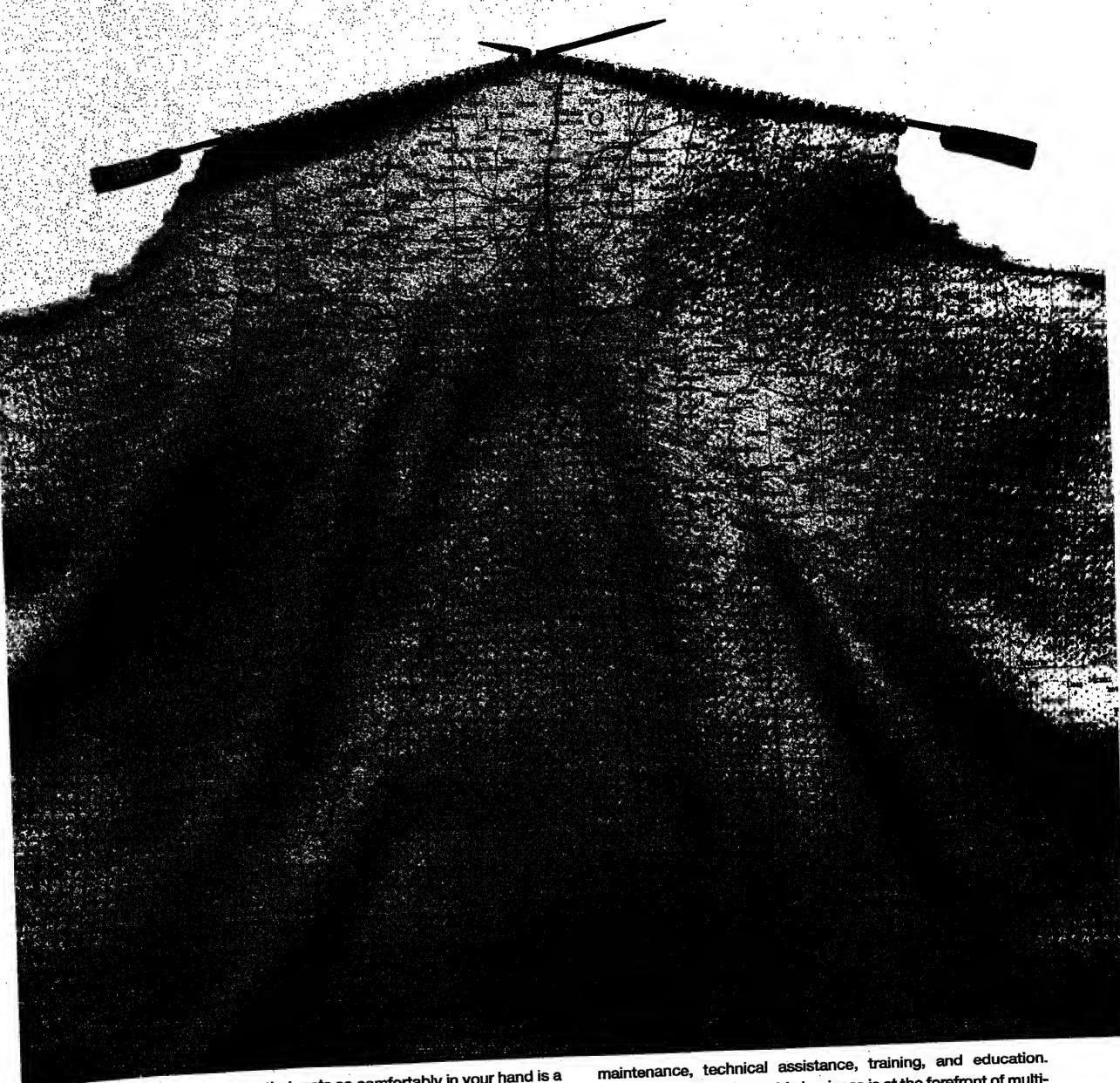
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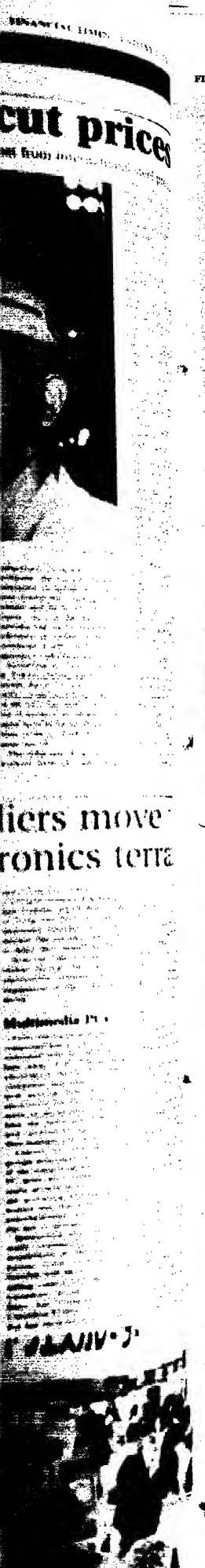
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### Breaking with tradition

The squeeze on corporate earnings and increasing pressure to boost productivity have prompted Japanese companies to take a radical look at traditional employment systems

Lifetime employment - where a staff worker remains with an organisation for the whole of the working career, along with seniority-based payment and tors now being criticised for eroding efficiency and roduc-

in the past, however, Japaoese-style management systems were upheld as key factors supporting the country's economic growth, it was widely believed that lifetime employment and seniority payment offered workers security while ensuring the company s stable and loyal workforce. The Confucian consensus-oriented system also meant that employees at the lower end of the corporate hierarchy were still part of the decision-making process, giving them an incentive to participate in the improvement of the work

An egalitarian compensation system - where the salary differeotial between executives and ordinary workers is relatively small ~ has also helped relations between management and employees

The system, however, has become a burden on corporations in the recent years as they face slower economic growth. An automstic pay increase for each additional year of employment has weighed on earnings and has also decreased the incentive for productivity and creativity among workers.

Some of the country's leading companies have started to phase-out traditional labour practices. Nomura Research Institute, the think-tank subsidiary of the securities house. and Honda Motor are examples of companies trying to implemeot a merit pay system where salaries are reviewed every year. Fujitsu, the electronics maker, has begun tying managers' bonuses to their individual performance.

Meanwhile, Sony, the consumer electronics company, is trying to shift its executive salaries to a more market-oriented system. The company has started to give warrants to its board members - these are securities giving the holder the right to subscribe to s compaoy's stock at a given price, during a given period - in lieu of the annual increase in basic

The scheme is supposed to give executives more incentive to work for the company's profit growth, which in theory sbould pusb up its stock price. It also makes executives more aware of shareholder' interests, says Sony, The company's move is in response to criticism that the egalitarian renumeration system stifles creativity and discourages strong

Some corporate consultants believe that a results-oriented approach is needed at a time when companies are suffering from slow earnings growtb. But while some of the more progressive companies bave started to turn away from the traditional employment system, they are among a minor-

In a culture where harmony within the group is still a preoccupation, corporations are reluctant to implement a wage system which could create fric-

Many companies also cite the lack of internal evaluating methods. And with the majority of stable sharebolders remaining silent, the push for productivity has been muted. Most companies bave been loathe to break the biggest corporate taboo of announcing redundancies, choosing to shift excess labour to subsidiaries



Money dealers under pressure: employment stress levels among

and affilistes, that a liquid labour market is virtually non-

The hurst of the economic "bubble" in the early 1990s and the ensuing earnings slump has also taken toll on workers in s different sort of way. The pressures of corporate restructuring are even driving middleaged men to death, as drastic changes in the corporate environment have increased stress among staff.

Suicides by men between the ages of 40 and 59 totalled 6,296, rising 13.7 per ceut in the last five years, according to the National Police Agency.

Although, in the past, the goals of corporations and employees coincided with workers being rewarded for loyalty and hard work by a rise within the hierarchy, today's organisational changes have heightened the sense of betrayal among workers. For female workers, the

changes in the economic climate have proved to be especially harsh. Companies are now halting the hiring of "office ladies" whose role has been mainly secretarial, serving tea and taking phone calls, Japanese companies have traditionally divided roles in the workplace by sex, placing male workers on a "career track" and on the lifetime payroll while giving women lowerranking jobs.

While some companies have started to open doors to women by accepting them on the career track, the majority of

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female graduates have been hired as office ladies. However, instead of marrying and leaving the workforce as they would have in the past, these "offica ladies" are now choosing to marry later and staying on at their companies. This has become an overhead burden especially at a time when companies are facing

declining profits. Leading corporations, including Mitsubishi, the trading company, have decided to stop hiring "office ladies" and replace them with cheaper

temporary staff from agencies. Sexual harassment has also come a problem in the face a harshar economic outlook. With prospects of finding another job declining due to the sluggish economic recovery, more women are reluctant to "blow the whistle" on their colleagues and superiors over sexual harassment And since employers' concerns have been superseded by labour problems stemming from the recession, dealing with sexual harassment has been given low prior-

The decline in work for women university graduates has boosted the number of incidents involving sexual harassment during joh interviews. The labour ministry recently launched investigations into claims that students have been told come to interviews in mini-skirts, while other joh hunters have apparently been refused work dne to their physical appearance.



Young people in Tokyo: women in particular can look forward to an increasing range of career opportunities which did not exist a few decades ago se report on page 9 on wider roles for women as Japanese starectypes are being dispelled

■ Foreign policy • By William Dawkins

### more robust stand on trade

As a new order begins to take shape in Asia, Japan is shedding its inhibitions

Japan's transition from merchant trader to a nation with wider world interests has

not been simple or easy. Neither is that change complete. And yet the past few years have brought a host of small incremental developments in Japanese foreign policy, which point to a more confident Japan, harder to push around, and motivated by interests that extend well beyond the commercial.

To illustrate the depth of that change, only five years ago, Japan was agonising over a decision to send troops to join United Nations peacekeeping troops in Cambodia. Its critics, mainly in Washington, saw it as a free rider, benefiting from the work of international institutions but making little contribution in return.

Now, one of its diplomats. Mrs Sadako Ogata, is being cited by the US as a candidate for UN secretary general. She is seen, says a senior US state department official, as "eminently qualified" to pursue UN reforms: Mrs Ogata is a sign of the times, in other fields, such as development aid, Japan has shown over the past year that It wishes to add an intellectual contribution to its financial

Japan's attempt to redesign the comfortable cold-war of a profound change of identity. For 40 years until tha early 1990s, foreign policy was a simple matter because it barely existed. During that time. Japan followed the US political and security lead. Tokyo's politicians and bureancrais were free to build economic power, unburdened by the need to assure their own defence. The US was happy to oblige, for it needed Japan to be an economically strong democracy, ss a bulwark

against the spread of commu-

At first, the end of the cold war did little to change that situation. But gradually, policy makers on both sides realised that the collapse of the Soviet Union had thrown that cosy interdependence open to rene-

The economic part of the US-Japan relationship was the first to be tested. A tougher Japan was evident in the economic framework talks in 1993, designed to curb the Japanese trade surplus. Those talks, marked by Tokyo's refusal to accept US demands for import targets, were the starting sig-

nal for a series of confrontational trade oegotiations, leading to a remarkable compromise by the US in last year's car trade dispute, in which Japan gave away almost nothing.

#### Reactions

Today, the Liberal Democratic Party government under Mr Ryutaro Hashimoto, whose popularity owes much to his tough line in the car talks when trade minister last year, is now holding out against US demands on access to the semiconductor and photo film markets. Most policy makers, apart from some anxious senior officials in the foreign ministry, welcome this more robust trade stance and want to see it

Security and defence was the second and much more sensitive aspect of the US-Japan relationship to be renegotiated. Both sides' defence ministries' reviews last year that the end of the cold war had in fact made the region no safer. The threat of s global war between the US and the Soviet Union had given way to a new and less predictable series of problems; a patchwork of potentially very dangerous local Asian disputes and wobbly changes of regime.

Top of Japanese defence planners' list of regional headaches are the transition of power in China and its territo-

the disputed Spratly islands. the shock waves from North Korea's likely implosion and Russis's political future.

That is why all seemed plain sailing towards an agreement to set aside trade rows and reinforce the defence alliance at a US-Japan summit last year; until, as is so often in foreign policy, a surprise incident intervened.

Last September's rape of a schoolgirl in Okinawa - for which three US servicemen have since been convicted stirred up the most lutense Japanese public criticism of the US military presence in 90 years. At first, politicians on both sides were taken by sur-

Local enger in Okinawa, the

biggest US base in Asia, was as

much against the Tokyo government, seen to haveexploited the island by placing the lion's share of the of US forces in Japan, as against the US-Japan security treaty. But the tragedy also provoked a wider debate over the desirability of the treaty and its price: 47,000 US troops in Japan at an annual cost to taxpayers of

in the event, Japanese public opinion swung back in favour of the US alliance, nudged into place by the salutary reminder of Japan's vulnerability provided by last spring's Chinese missile tests across the straits of Taiwan.

Thus, president Bill Clinton and prime minister Hashimoto were able to agree at their April summit on a significant extension of the treaty, under the number of troops in Japan and the Japanese military would, for the first time, offer logistic help in peacetime. In an important gesture towards Okinawan sensitivities, the US also agreed to close an air base there and move its functions to other US air bases on the

The accord went less far than US defence officials would have like. They wanted logistic help in war, for example. But the issue of what role Japan rial ambitious for Taiwan and should play in any Asian

regional conflict, beyond defending its own territory, remains the subject of a divi-

sive internal debate. There is an uneasy balance between the desire to make a greater contribution to international security, as argued by a reformers like Mr Ichiro Ozawa, leader of the opposition New Frontier Party, and the need to avoid stirring more unhappy memories of the imperial past among Jopan's Asian neighbours, a key con-

cern of the fureign ministry. . A third change in Japan's post-cold war foreign policy has been highlighted over the past year. There has been a growing sense of independence from the US, a sense that Japan has an alternative Asian view of the world to offer. Asia has long been critical for trade reasons, as shown by the 60 per cent of Japan's foreign aid which goes to the region's. developing economies, but wider interests have recently come into play.

#### Asian role

Japan's tentative attempts to play a greater role in Asian can be seen in the role it. played as chairman of the Asla-Pacific Economic Co-operation council last year in seeking to bridge US and Asian views in a critical debate on regional integration.

This ambition can be seen in the attitude Japan has taken to Burma, where Japan has resumed aid before western countries - admittedly a policy for which Tokyo has been crittion for continuing to put commercial interests first.

It can also be seen in the vigour with which Japan is seeking to persuade a reluctant US that China should be permitted entry into the World Trade Organisation.

In sbort, as a new order begins to take shape in Asia. Japan is shedding some past inhibitions. The nation has emerged as a more active player, prepared to set more of its own etrategy, with less

were emblazoned across the

international media, will not

be completed until late Septem-

ber. Meanwhile, the journey

from Kobe to Osaka takes 90

minutes along local roads.

compared with 20 minutes on

Many of the schools and hos-

pitals in Hyogo are modern

buildings which were sturdy

enough to survive the earth-

quake intact. Other public

buildings, including the city

hall, were badly damaged, but

many have now been repaired,

and the chief concern of the

local anthority is providing

permanent housing for the peo-

ple whose homes were

Unlike Tokyo, Kobe was not

destroyed in the disaster.

the expressway.

■ Disaster city slowly rebuilds • By Alice Rawsthom

### battle for recovery

Many signs of the earthquake have been erased, but empty lots remain across the city

Glancing around the central square of Sannomlya, the commercial district in the heart of Kobe, it is hard to see why the bustle of office blocks, department stores and building sites should be different from any other prosperous Japanese

Yet it is only 18 months since Kobe and the surrounding Hyogo region were devastated by the Great Hansin-Awaji earthquake, the worst catastrophe to hit Japan since the second world war. More than 6,000 people died, 35,000 were injured and 600,000 buildings were demaged or destroyed including the Kobe newspaper office which once stood opposite the Sogo department store in Sannomiya, and the city hall, now scaled down from an eight-storey building

to two floors. The Hyogal Prefectural Government has since initiated a reconstruction plan to repair the Y10,000bn damage caused by the quake. The most visible signs of the disaster have been erased, hut there are still empty lots all over Kobe and more than 40,000 people living in temporary bomes. The authorities are desperately trying to balance the need to return the city to normal with the hope that they can use the reconstruction programme to modernise the local economy.

Before the earthquake, Kobe was best known as the home of

who settled in Japan in the 19th century. It was also famous as Asia's largest container port and as the location for some of Japan's leading steel mills, ship building plants, consumer electronics factories and sake breweries.

Although the local economy was fairly buoyant before the quake, the long-term outlook was less reassuring as many of Hyogo's industries, notably steel and shipbuilding, were in decline. Its consumer electronics plants faced flerce competition from new producers in lower-cost Asian economies, and even the port was losing trade to rival harbours in Hong Kong, Singapore, Taiwan and South Korea.

"The local anthority recognised that it had a problem in the traditional industrial base,

In the aftermath of the disaster that killed 6,000 people and injured

35,000, more than 1,000 refugee camps and supply centres

before the earthquake," said Mr Satoshi Maekawa, senior research officer at the Daiwa Research Institute in nearby Osaka. "It had a latent intention to make changes, but the earthquake has speeded things

After the disaster the first priority was to repair the damage done to Kobe's homes and businesses. Japan's construction companies, including Obayashigumi, which is head-

pictures of its collapsed pillars

quartered in Osaka, shipped teams of workers and equipment into Hyogo to tackle that task. The railway network was repaired within five months and most of the roads are now usable, although the work on the Hanshin expressway. which became the most visible symbol of the tragedy when

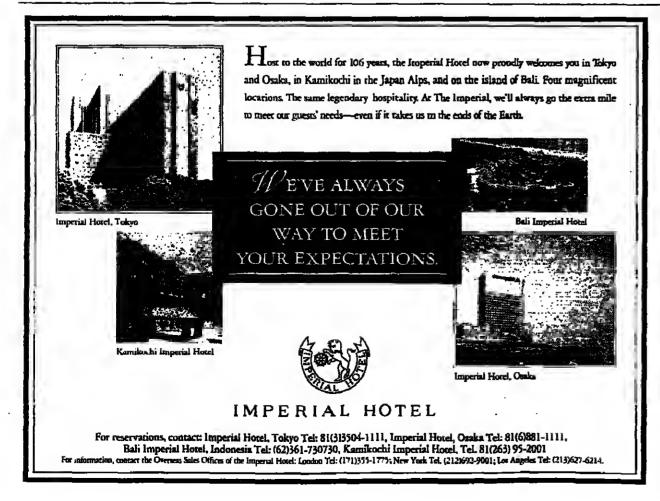
previously prone to earth-quakes, so relatively few residents were insured against them. Some people had enough money to rebuild or repair their own homes after the quake, but others did not and have been forced to go into temporary housing. This problem was aggravated by the fact that the most vulnerable buildings were the traditional wooden houses which ware largely inhabited by elderly

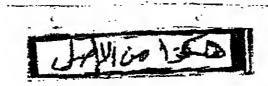
> with sparse savings. Some 42,000 people are still living in cramped temporary housing in the Kobe region and another 150,000 have moved outside the area.

people living on tiny pensions

After months of discussion, the Hyogo authorities have finally reached an agreement with the national government whereby the letter will provide 75 per cent of the cost of constructing 38,600 new housing

Continued on facing page





But his influence in party, Mr Hashimoto's inabil-showdown between Mr Ryu-domestic issues is ty to forge close relationships taro Hashimoto and Mr Ozawa limited, writes Emiko Terazono

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CONTRACT OF

#### Ryutaro Hashimoto, Prime Minister

middle-aged housewives, Mr Ryutaro Hashimoto, is the first Liberal Democratic Party prime minister since his party lost its 38-year reign to 1998 and is known as a fearless externational trade negotiator.
His ability to take international initiatives in issues such as the US and car exports has won him support from the public and the country's bureaucrats.

Recently he succeeded in obtaining an agreement by the US to give back an air base in Okinawa. Successful negotiations with the US boosted approval rates in the polls.

In domestic affairs, however, his influence seems to be more limited. Parliamentary politics is one of Mr Hashimeto's

Mr Seiroku Kajiyama, the chief cabinet secretary has taken on that role of striking tactics with the opposition party. Mr Kajiyama'e strongarm tactics helped the ruling coalition buildoze its way through the Jusen housing loan debacle. Even in his own with fellow party members is said to hamper his full leadership potential.

Mr Hashimoto's next political hurdle will come later this year when the government will try to obtain parliamentary approval to oblige 3,000 land owners in Okinawa to renew leases - due to expire next May - on land occupied by the US military.

The darling of Japan's Mr Hashimoto cannot afford to let these leases expire since Okinawa is the largest US base in Asia, as well as being strategically important to the US-Ja-pan security alliance.

#### Ichiro Ozawa, leader of opposition

Ever since Mr Ichiro Ozawa was elected the leader of Japan's main opposition party at the end of last year, he has frustrated allies and surprised opponents with his lack of political achievements.

Mr Ozawa, who became a self-proclaimed reformer after he left the Liberal Democratic Party in 1993, was long regarded as the shadow shoom - a backroom operator and revered 'king-maker' of the

Reformist Party. However, as head of the New Frontier Party, Mr Ozawa has been ineffectual and is said to have become increasingly isolated within his own party. Those who had hoped for a

- both originally from the same faction within the Liberal Democratic Party - have been disappointed.

Mr Ozawa failed to orchestrate a successful attack over the government's liquidation plan for the bankrupt Jusen housing loan companies, and the opposition party resorted to blockading the entrances of the parliamentary committee room to prevent voting.

In spite of Mr Ozawa's reputation as being a strong leader, the opposition party neverthie se seems to be in the danger of breaking up.
At a time when the New

Frontier Party needs to be preparing for a general election which must be held by July, party members - critical of Mr Ozawa - are threatening to

Mr Ozawa himself has announced the opposition party'a possible support in parliamentary matters and seems to be trying to form an alliance with his old nest, the LDP.

#### Naoto Kan, health and welfare minister

Mr Naoto Kan, health minister, showed the Japanese public that the country's inscrutable bureaucrats con, after all, be controlled. A member of the liberal New Party Sakigake, he managed to uncover informa-

tion on what lay behind the infection of 1,800 haemophiliacs in Japan with Aids-contammated blood in the 1980s.

Mr Kan, a 49-year-old former civil rights activist, has redsfined the role of cabinet minister, proving that politicians can rule instead of reign.

Although previous health and welfares ministers also questioned the ministry's involvement into the distribution of Aids-contaminated blood clotting agents in the 1980s, they were met with a wall of silence by ministry offi-

Mr Kan, however, ordered the ministry to set up a special investigation group to unveil the past discussions and decision-making.

The group myeteriously came up with notebooks which had been "lost" over the years. His manoeuvring indicated that bureaucrats will follow orders if a minister gave them a highly specific mission.

The revelations have led to an official apology by the government and pharmaceuticalmakers, and a compensation agreement between the state. pharmaceutical companies, and the victims.

The resolution of the HIV debacle has made the enterprising health minister "the man most wanted as prime minister" - and he has now indicated an interest in teaming up with other young liberal politicians to form a new party ahead of the general election.

Masayoshi Son, president of Softbank

Dubbed the "Bill Gates" of Japan, Mr Masayoshi Son, the 38-year-old head of Softbank, a software distribution and publishing company, has recently shaken Japan's media establishment with his venture with Mr Rupert Murdoch of News

Mr Son has never been a conventional Japanese business-man. After leaving for the US during his high school years, he developed the world's first 'translation machine' as a student at University of California's Berkely campus and bought a game centre with the \$1m he made from selling the rights for the system.

He shook Tokyo'e financial community last year by raising funds on the corporate bond market without appointing a trustee bank, where a financial institution guarantees the bond and takes on the paperwork. The trustee bank system, only seen in Japan, has been widely criticised by corporate bond issuers and broker-

ages as pushing up the issuance cost of banks without having much practical use. Mr Son may not need the help of the trustee banks, but he certainly listens to the advice of a network of former officials at Nomura Securities

and the ministry of finance. His venture into television with Mr Murdoch is another step into the multimedia arena and follows his purchase of Ziff-Davis, the US publishing company, and his link-up with Vahoo of the US in an Internet joint venture.

#### Nobuyuki Idei, president of Sony

For some Sony watchers, the appointment last year of Mr Nobuyuki Idei, as of one of Japan's most important compaples, came almost out of the blue. However, as president and chief operating officer of Sony, Mr Idei, has managed to lift spirits at the consumer electronics company, which has started to regain its sparkie. He is trying to turn Sony into a company which can identify with a new generation

whom he dnbs the "digital dream kids," and has pledged support for young talent and more research and development in software, networks and information technologies.

Speaking fluent English and French - and speaking his mind - Mr Idei is known for his "un-Japanese" character. While some critics identified him as the protege of Mr Norio Ohga, his predecessor, he has shown that he was ready to push ahead with his own ide dispensing with the services of Mr Michael Schulhof, then head of US operations who was

Mr Idei faces the challenge of changing more than the conventional product lines at Sony. The company, which was regarded as a young mayerick company until the 1980s, has become a sprawling bureaucratic organisation, the sort of company from which its founders sought to differ.

said to be close to Mr Ohga.

#### Hiroshi Okuda, president of **Toyota Motor**

Mr Hiroshi Okuda, who was appointed as president of Japan's largest car maker last August, is the first outsider of the founding Toyoda family to

take the helm in 28 years. Mr Okuda took over from Mr Tatsuro Toyoda, who was hospitalised for hypertension. Although members of the founding family are expected to eventually return to head the company, the injection of new blood at the top has proved a

While Mr Okuda's appoint ment has not lead to a significant change in strategy or corporate style, his background in sales has helped boost morale of Toyota's distributors, whose loyalty to the company is said to have been waning under Mr Taisuro Toyoda, an engineer.

large success at Toyota.

Mr Okuda has taken on a broad range of responsibilities since he foined the company after graduating university, from the supervision of Asian and North American operationsto the management of financial matters. Ha speaks fluent English and enjoys playing mah-jong. He is also known for his humour.



oto: reputation for being 'a feerless trade nego









support for young talent

#### Frivatisation . By Alice Rawsthorn

### Disaster Accident-prone

rebuilds

Continued from page 6 units. Another 50,000-plus homes will be built by private sector developers and housing

corporations.

Progress is slower in the commercial property aector where, despite the recent pick-up in the Japanese economy, developers are still ner-vous about investing in new office blocks and factories. Mr Keisuke Shikata, head of planning in the reconstruction divi-sion of Hyogo Prefecture, said that construction work was either already echeduled, or under consideration, for just 23 of the 60 commercial buildings destroyed in Sannomiya.

"Many of the larger local companies moved to Osaka after the earthquake and don't plan to come back," he added.
"And developers are worried about finding enough tenants to fill the new buildings." Nonetheless, the Hyogo Pre-fectural Government is press-

ing ahead with its plans to use the reconstruction programme as a way of modernising the economy. In the container ter-minal, for instance, one reason why Kobe had lost business to other Asian ports was because its berths were too small to accommodate huge new vessels. The largest of the old berths were 14m deep, eight new ones are now being built with a depth of 15m, and the smallest of the old berths will not be replaced.

Similarly, the authorities are trying to reshape Hyogo's industrial base by drawing more companies in fast-expanding areas, such as multimedia and advanced electronics. Mr Shikata admits that there is no evidence to suggest that such companies are moving into the region. However, the Ministry of Post and Telecommunications plans to set up a Kobe International Multimedia and Entertainment City, which will include research and education institutes, to

provide a hub for them. The Hyogo Prefectural Government has mooted other proposals for a new conference centre, an import shopping complex and an enterprise zone on a reclaimed island in Kobe's barbour, but tha region's finances are already severely strained.

### mp for sale in 1994, but only two thirds were cold. This spring the ministry of finance unveiled proposals to sell the The stock market's

recovery has prompted the finance ministry to

dust down its ideas It is scarcely surprising that the Tokyo financial community's reaction to the news that the Japanese government is recommencing its oft-delayed privatisation programme has been far from enthusiastic.

So far. Japan's attempts at privatisation have been, at est, accident-prone. The first of this year's issues is the sale of the shares in Japan Tobacco (JT) which were left unsold after that company's initial public offering two years ago. The next candidate for sale, the JR West railway company, should have gone public last year, but was forced to abandon its plans after the Kobe

earthquake. Other proposed state issues have also gone on ice because of the sluggish state of Japan's stock markets. However, the market'a recovery since last summer's four-year low - cou-pled with the need to reduce central government debt - has prompted the finance ministry to dust down its privatisation plans. Will its efforts be more

successful this time? "The reason why the governnent is so keen on privatisation again is concern about budgetary conditions," says Mr Kunji Okue, economist at Dresdner Kleinwort Benson in Tokyo. "The economy has recovered, but only gradually. The equity market has improved, but it is questionable whether it can swallow so

many new issues." The first test of the market's capacity will come to a head at the end of this month when the new tranche of JT shares start

trading. Japan Tobacco is the country's only tobacco company and for years was a stateowned monopoly which manufactured its own brands of cigareties, including Mild Seven and Seven Stars, and controlled the distribution of foreign tobacco products in

Its monopoly was abolished in 1985 and the company has since tried to expand into other countries and other product sectors, while the government has implemented plans to sell a third of its shares on the stock market. All of those shares were put

remaining 272,390 shares. Significantly, the ministry departed from its past policy of fixing the share price after auctioning the stock among domestic institutions, in favour of a book-building exercise, whereby its advisers recommended a price after consulting prospective investors. Past auctions had been followed by

falls in the share price. The ministry also set a precedent by appointing a foreign adviser, Goldman Sachs International, the UK arm of the US investment group, as well as Nomura Securities, one of

The first test of the market's capacity will come to a head at the end of this month

Japan's most powerful banking groups.

The share price that the gov-

ernment and its advisers finally decided upon was Y815,000, a slight discount to JT's market price, which should ensure that the issue yields a total of Y222hn. The final details of the sale were announced in mid-June and the new JT shares will start trading at the end of July.

The next privatisation pros-pect is JR West, one of the six passenger railway companies created in 1987 when the state split up the old Japanese National Railways (JNR) network. JR West, which had operating revenues of Y874.2bn last year, is the second largest of the six companies and covers a region of western Japan including the busy lines between Tokyo, Osaka and

The government has long been anxious to privatise all six passenger railway companies, not least because it is eager to pay off the Y27,600bn debts left by INR's abolition which were transferred in 1987 to a specially created company. the JNR Settlement Corpora-

Initially the corporation had hoped to pay off pert of those debts by selling the land it took over from JNR, but that plan has been impeded by the steep decline in Japanese prop-

Necto Ken, health minister: he hee

erty prices. One railway company, JR East, was privatised in 1993 and, even though its issue trig-gered a dramatic fall in the Tokyo stock market, JR West was due to follow suit in March 1995.

However, the damage and disruption caused by the Kobe earthquake meant that JR West could not meet the financial criteria required to go public and was forced to postpone its flotation plans.

Trading conditions have since improved and JR West filed a formal application to be quoted on the Tokyo and Osaka stock markets in June. It is now preparing for an auction to set its share price in early August and for its shares to start trading in early Octo-

The proposed auction raises awkward memories of the less successful aspects of past attempts at Japanese privatisa tion. However, the authorities have struck a cautious note by stressing that it has not yet decided how many of the JNR Settlement Corporation's 2m shares in JR West will be put up for sale. The final number will be determined by the likely level of demand and some Japanese analysts suspect it could be as few as

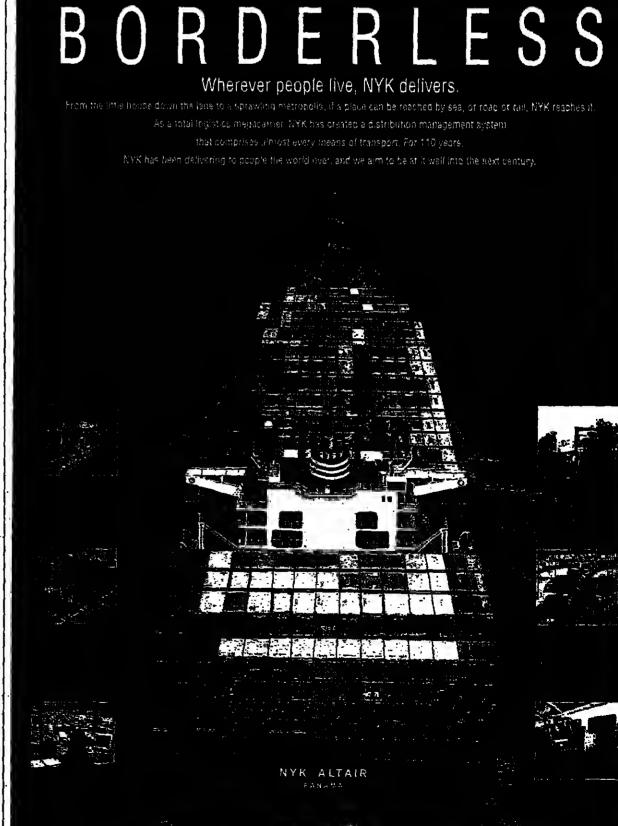
If the JR West's second stab at privatisation proves success-ful, other railway companies are expected to follow it on to the stock market.

However, the government's newfound enthusiasm for pri-vatisation also extends to other sectors. NTT, Japan's domestic tele-

communications company, is an obvious contender as a third of its shares are already listed and legislation is already in place for the state to sell another third. The spotlight may then fall

on newcomers to the privatination arena, possibly on the Japanese post office, which is the world's largest savings institu-tion and a highly controversial stock market candidate. Japan's hanks have lobbied

hard for the post office to go public hoping that this would remove the government support and subsidies that enable it to offer high interest rates to savers. But the post office's own employees are firmly set against it, which may raise yet another set of problems for Japan's accident-prone privatisation programme.





200

8 JAPAN

### Organised crime • By Gerard Baker

### Moving out of the shadows

Connections with the 'yakuza' have played a big role in Japan's financial problems of the last four years

long been a central feature of Japan's distinctive version of the free market economy. The yakura, tattoo-infested, punch-perm coiffed gangsters, numbering as many as 80,000, are a significant element of the statistically less well-documented parts of the economic system.

In the big cities, Osaka, and Tokyo especially, they have long enjoyed a virtual monopoly over the usual underworld entertainment staples - prostitution, gambling, illicit

Safely in control of their nether world, the uakuza have generally been left unmolested by a police force who have often seen them as useful extra pillars of social stability and order.

As long as they seasoned their less-savoury activitles with a sprinkling of "good works" - a bit of assistance for the under-privileged in their neighbourhoods, conspicuous donations to local charities - they could carry on their core businesses in wbatever peace their fierce inter-gang rivalry would allow

But in the last few years, their search for more sophisticated and lucrative forms of bring them out of the shadows of Japanese society.

The process bas revealed ome distinctly unattractive truths about Japan that the authoritles would much rather remained hidden away still - oot least because they demonstrate the occasional intimate relationship between criminals and the supposedly respectable business establish-

Yokuza long ago realised the financial potential buried in Japan's secretive business world. A popular source of

Daiwa Bank

Kashime

Tokyo

Showa Shell

Nippon Steel

Kangyo Bank

Dai-ichi

Nippon Sanso

■ Trading losses • By William Dawkins

Banking

Oil

OII

Chemicals

FINANCIAL BLUNDERS

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165.3

rganised crime has earnings for them in the past was corporate blackmail: they would threaten to disrupt sharebolders' meetings with uncomfortable revelations about company directors unless they were handsomely paid off. Many supposedly respectable companies were bappy to pay up, rather than

> But as with many entrepreneurial Japanese, it was the real estate boom of the late 1980s that set the pulses of the gangsters racing. As land prices rose sbarply they sensed an opportunity to break out from their high-risk, low-vield semi-felonious activlties. Within a few years they had slotted themselves into a wide range of property market nicbes, most often with the belp of more established

The most direct form of yakuza property market activity was *ji-age*, a term that means, literally "land-raising". The eupbemism referred essentially to bullying tactics employed by yokuza at the bebest of property developers. Land is scarce in Japan's

big cities, and as the "bubble of land prices began to inflate the pressure on developers to find new land for building intensified. But the jigsaw puzzle layout of plots of land in urban Japan made the task difficult. Developers had to buy up each parcel of land from sometimes stubborn owners, before they could build something suitably large to endure real profits.

That was where the yakaza came in, Companies would hire mobsters to "persuada" the landowners to sell. If threats were not enough, arson or the odd broken limb usually settled the matter to the developer's benefit.

For their efforts, gangsters were well-rewarded - often

US bonds

Currency

exchange

US bond

Foreign

exchange

Foreign exchange

exchange

Fears over risk management

with an expensive condominium in tha property that would be raised just months later. But the developers would pay for the Faustian pact. The yakuza were so useful that they became indispensable. Several companies invited gang bosses to join their boards. Their direct methods worked well in a whole range of dealings with recalcitrant customers, bank-

ers or tenants. But then the bubble burst, and the dynamics of the relatlonship changed. As land prices fell, property developers fell quickly into the mire. Banks, which had asked few questions about values connections when the going was good, now found themselves forced to play by the rules of the criminal underworld.

#### 'Mobsters have taken on a new significance in the economy

Attempts to recover non-performing loans from companies with gangster counections, were not often successful. Several bankers paid dearly for their involvement: most, however, were too scared to press their claims, and loans were written off.

The ever-resourceful gangsters have found new ways to exploit the collapsing market for their own ends. A favourite technique in current vogue involves the yakuza in a form of squatting. They identify buildings used as collateral for loans on which interest payments bave long since stopped. Banks' attempts to recover the monay through a sale of the property suddenly get nowhere - no-one wants to buy a building occupied by men with a penchant for sword-play with parts of their rivals' anatomies. Their various activities in the property

market mean the uakuza have

per trading loss in June at

Sumitomo Corporation, one

of its most venerable trading

companies, exposes wider

weaknesses in corporate con-

trols. That, at least, is the

bellef of a senior executive at a

Japanese securities group, who

argue that the loss - by one of

the most conservatively man-

aged of the country's top com-

panies – illustrates a general

deficiency in Japanese risk

Certainly, Japan has notched

up a significant roll-call of

financial catastrophes in

Executives are worried that unexploded

apan's latest corporate Daiwa Bank's Y110bn loss on

Y152bn foreign excl

ten off by the banks.

by Kashima Oil in 1994 and

Showa Shell's Y165bn foreign

exchange loss in 1993, not to

mention the thousands of bil-

lion of yen of dud domestic

property loans now being writ-

One factor in Sumitomo's

loss was the culture of per-

sonal trust, ironically part of

the team ethic that makes cor-

porate Japan ao strong, and

Kyoto. Trust in this case was

vested in Mr Yasuo Hamanaka

48, given sole charge, over the past 10 years, of the world's

argest copper dealing opera-

His losses may bave been

covered up for a while by

senior managers, as allegedly happened in the case of Mr Toshihide Iguchi, Daiwa's for-

mer New York bond dealer.

Merrill Lynch, the US securities house which handled some

of Sumitomo's copper

accounts, maintains the pay-

ments were properly author-

sed. The group denies a cover-up. Even so, metal traders in

Tokyo assume that the faith of

Mr Hamanaka's managers

Continued on next page

very deeply rooted in this 400 year group, once a copper refiner in early 17th century

financial bombs could be laying

undetected in Japanese companies

played a crucial role in the country's financial crisis of the last four years. Raisuke Miyawaki, once a senior policeman, now a private-sector adviser on organised crime, estimates that the yakuzo are involved in at least a tenth, and possibly a third, of Japan's total

Y50,000bn-worth of non-performing loans. As a result, he says, mobsters have taken on new significance in the econ-The unshot of these ties is that yakana began to grow out of their inferiority complex that they were members of the underworld. Instead, they began to develop a superiority

complex vis-a-vis the coun-

try'a financial institutions,

since they felt they had looked out for these firms during the bubble economy," he says. Police estimate that a large number of some of the bigges creditors of failed financial run or influenced. Several of them even used connections with politicians to help mooth their path in the days

of the bubble economy. The sanguine view is that with the collapse of the bubble, their activities have been forced out into the open, where their lifestyle will not flourish.

Rarely have the Japanes media covered in auch daily detail the nefarious antics of organised crime as in the last few months. Prosecutors and the police have said they will redouble their efforts to bring

them to justice. But a less rosy view says that, on the contrary, the events of the last decade have demonstrated fust how desply enmeshed in the mainstream of Japanese life gangsters

Their tendency to pursue their interests through threats and violence gives them great power in a largely peaceable society. Even the optimists do not expect them to retreat back into their underworld.

■ Political scene • By William Dawkins

### The circle is complete

The return to power of the Liberal Democratic Party marks an almost comforting return to the natural order of things

Japanese politics has moved full circle, from the partial collapse of the old order to its return to power.

The circle was completed when Mr Ryutaro Hashimoto, leader of the conservative Liberal Democratic Party, became prime minister in January. putting the LDP back on top for the first time since its 38year-old monopoly in power was broken with the loss of a general election in 1993.

The new government, which believes in fiscal expansion, in taking deregulation at a moderate pace, and is a keen unholder of the security alliance with the US, is popular. And Japan's gathering economic recovery adds to the feelgood factor.

During the first few months of office, Mr Hashimoto won the highest opinion poll ratings - just over 60 per cent - of any LDP prime minister since the legendary Mr Kakuei Tanaka in 1972-1974.

Even after the end of his political honeymoon, Mr Hashimoto now commands a respectable 40 per cent support. in the next general election.

likely late this year or early next, the LDP is widely expected to increase its number of seats in parliament. The opposition New Frontier

Party, a group of LDP rebels. loosely agreed on the need for economic deregulation and a more internationally assertive Japan, is meanwhile trailing with around 10 per cent of the vote, too fragmented to be able to offer a stronger message. Cynics might be forgiven for

thinking that the radical changes that seemed in prospect three years ago have come to nothing.

Then, the old style of backroom government by party faction appeared to bave given way to a generation of younger politicians, who promised to create a more open democracy, to push for economic deregulation and put consumers, rather than producers, on top.

The LDP's fall was then seen by its own members - as well as opponents - as a punishment. The electorate was disticatastrophe, the \$1.8bn coplusioned with the whims of LDP factions, felt to be remote from their own aspirations. series of political corruption cases and with an economic status quo that ensured that Japanese prices were the highest of any advanced economy. In the event, reality was more subtle. There was a ritual element to the LDP's punishment, which made the damage to the old system look greater

> order simply failed to domi-The first post-LDP government, 2 coalition of reform-minded LDP defectors under Mr Morihiro Hosokawa, a young former provincial governor, appeared to have a strong mandate for change.

> His deregulation programme was liked both by the Japanese - Mr Hosokawa was the most popular prime minister in the country's history - and by forelgn governments, which believed that the new Japan would quickly dismantle trade barriers and suck in more foreign imports

> But Mr Hosokawa lasted barely eight months. Allega tions of personal financial impropriety, stirred up by for-mer LDP colleagues, caused the aristocratic Mr Hosokawa.

How the political parties line up New Harbinger Party (Shinshinto) Liberal Democratic

The main political parties

Liberal Democratic Party: Formed in 1955, mainly conservative, but includes a young generalized less on political and expressive refer to Consolidating its light Leader Mr. Ryutaro Healington. Social Democratic Party: Forned in 1906 as the legan Socialist.
Party but changed its name in 1994. The party is on the point of being broken up and printinged as expense all European style social democratic party, possibly with other files minded politiciers from the coelitor and oppositor.

Leader Mr. Toerlich Riusgains.

New Herbarger Party: Formed in June 1993, this came left LDP splinter group is locking by it painers, its humber law, Mr Yudo Hatoyama, it seeking to form a new referentialed party before the next election, possibly with feltiner members of the SDP Leader. Mr Masayoshi Jasemara.

New Frontier Party: Formed in December 1904, this is a disperate ellience of rive most ordinary dominated in former LDP politicians who precipitated the past few years of political fragmentation by leaving the LDP in spring 1963, decrease, it of a partiamentary majority, now straighted to essent itself.

politics, to lose patience and esign. The government coalition limped on for another two months under the likeable but uncharismatic Mr Tautomu

The Hata coalition succumbed to a parliamentary coup in June 1994 staged by an



per cent poil ratings

extraordinary new alliance, a marriage of convenience of the LDP and its traditional foe, the

LDP was to have their own leader, a former fishing union official, Mr Tomiichi Muray-

Power also cama at great cost for the socialists. In defer-

left wing Social Democratic Party. The socialists' price for forming a government with the

ama, as prime minister. ence to its larger coalition partner, the SDP had to abandon

a relative novice to national all its most important policies. such as condemnation of the US-Japan security alliance, Its former support for communist North Korea and its resistance to sales tax.

> The party's supporters fled. many to the Japan Communist Party, the only left wing group left. It was the need to rebuild his party's broken fortunes that prompted an increasingly exhaustad Mr Murayama to hand over power to Mr Hashimoto, after 18 months. Tha aggressive young LDP star was the obvious candidate; popular for his tough trade stance against the US in last year's car trade talks and blessed with the essential backing of LDP former faction leaders like former prime minister Mr Noboru Takeshita.

While the LDP has been edging its way back to the top over the past few years, the new opposition, a disparate band atretching from centre left to religious right, has attempted to put together a single party organisation capable of challenging the government. The result has, to date, . been poor.

The remnants of the Hata and Hosokawa coalitions, nine small parties, got together in late 1994, amid a great publicity fanfare, to form the opposition NFP. But the new party has ever since been torn by internal disputes between three factions; those loyal to Mr Ichiro Ozawa, the party's robust personal style is critic-

ised as un-Japanese; followers

of Mr Hata and Mr Hosokawa: and allies of the Komeito clean government party, which is close to a powerful Buddhist 2s: --

group called Soka Gakkai. These rivalries have paralysed the opposition's ability to make policy. It is seen by critics as no more than a fragmented group of former LDP politicians, whose ideas are indistinct from the ruling party. The logical consequence. seen by political observers as likely, would be for some senior members of the opposition to rejoin the LDP after the

If so, that would bring mod ern Japanese politics more or less back to where it started in 1955, when the LDP was formed as an alliance of two conservative group. And yet, at the same time, there bave been two kinds of real change over

the past few years:

First, parliament managed to agree in late 1994 on a new electoral system for the lower house of parliament, designed to encourage politicians to woo the cash handouts and public works projects of traditional constituency electioneering.

The aim of the new system, to be tested for the first time at the next general election, is to rebuild low public confidence in politicians.

The original plan was much watered down in the nearly five years required to achieve agreement from understandably reluctant members of parliament, fearful of losing their jobs - and there is a risk that it could be further diluted before the election.

But the new system, as it now stands, does tip the balance away from the old regime. in which large districts would provide seats for up to six candidates, some of which would come from the same party.

The lower bouse is to be reduced, at the next election, from 511 to 500 seats, of which, 200 will be chosen by propor tional representation and 300 by direct vote in a single-seat constituency.

Under the old rules, a candidate could win a seat with as little as 10 per ceot of a multiseat constituency vote; now he will have to win at least twice that proportion of votes:

☐ The second change is the vocal young urban electorate. keen on deregulation and a better deal for consumers.

These new voters are impatlent with the political establishment, as shown last year. when two outsiders, a former sitcom actor and an ex-come dian were elected as governors of Tokyo and Osaka. the top jobs in local politics.

In the runsup to the next election, politicians on all sides will be fighting to attract that protest vote. That, in itself is a change from the older order. strategic mastermind, whose when the secret of getting in to government was to cultivate



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which did not exist The state of the s a few decades ago hen Atsuko Toyama joined the Ministry of Education in 1962; she was one of just three women accepted by the

ministry as career bureaucrats. Japanese women have come a long way in the past 30 years. In 1993, Ms Takako Doi Secame the first female speaker of the Lower House and today there are 40 women in the education ministry who are on the career track

Women are active in just about every walk of life and have made a distinct mark in many fields from domestic diplomacy and private

Perhaps the most internationally-renowned and respected Japanese woman today is Sadako Ogata, UN High Commissioner for

Ogata has been described by Nicholas Burns, US State . Department spokesperson, as one of the most capable public officials in the world and a strong candidate to become

the next UN secretary general. But what strikes most people when they meet Ogata is her smallness, her open nature and her charm. Born in 1927 in Tokyo, Ogata, whose father and grandfather were both diplomats, spent a good part of her childhood years abroad,

in the US and China. After graduating from the University of the Sacred Heart in Tokyo, she studied international relations at Georgetown University and received a master's degree in political science from the University of California at

Although she has a high profile role as top UN official responsible for refugees that had previously been the reserve of the white male establishment, Ogata

Yet it is clear from her courage in risking danger to go into the field, her willingness to expose herself to criticism by adopting umprecedented measures and the sheer energy she brings to the job that Ogata is totally dedicated to her mission of helping the tens of millions of refugees throughout the world

who depend on the UNHCR. Her reputation is formidable, as a strong leader, a thinker and a humanist who has restored morale at the UNHCR and made it one of the most open agencies of the UN. At the same time. although Ogata has had to leave her family behind in Japan, her friends know her as a dedicated mother and

Toyama at the Ministry of Education is another diplomat who has succeeded in achieving the difficult task of the balancing the requirements of career and family. Although she is more than ten years younger than Ogata, the soft-spoken Toyama who has a gentle but firm manner, remembers her parents' dictum that she should raise a family as well as pursue a career to contribute to the good of

society: She has succeeded in achieving both objectives her parents set her. Having risen through the ministry's ranks to become commissioner of the Cultural Affairs Agency, Toyama has been named. Japanese ambassador to Turkey, a post she will take up next month. She is the sixth female ambassador in Japanese history.

It is perhaps fair to say that ese women have to work harder than most men not only in order to win recognition in male-dominated organisations but also to dispel stereotypes about what is expected of a woman or how she is likely to behave.

Toyama notes that her appointment as a career bureaucrat also forced her male colleagues in the ministry to deal with a new and unfamiliar situation. "I came up against many difficulties that men would

not have experienced," she recalls. But she did not allow the expectations those around her might have had of her as a woman, to get in the way of her work. "I changed my way of thinking. Rather than merely worry about what people thought of me, or how they viewed me, I decided to

E Wilter tobe for women - By Michiyo Nakamoto

do for the job - and for others," she says. But public office, and the academic world where Ogata spent her early working years as a professor at Japan's International Christian University, have generally been more open to women than the business world where few Japanese women

concentrate on what I could

have wen recognition. Women in Japan have been able to pursue successful careers in business mainly as entreprenents or in professions such as fashion design where individual creativity is the key determinant of success.

R et Kawakubo, who has built Comme des Gercons into a \$100m fashion business, became the first Japanese to win the prestigious title of best lesigner from the French Journal de Textile in 1987.

Noted for a rigorous attention to detail and her love affair with black, Kawakubo, 54, has won plaudits from many corners as one of the most innovative forces in the fashion industry. She pioneered such design silhonettes and double collars. Unlike many fashion.

designers among even the more successful names in Paris, who keep an eye out for the colour or cut of the season. Kawakubo is not one to concern herself with the latest trends, Instead, she sees fashion as a medium for innovation and self expression. "That, I believe is why

Kawakubo is so widely respected," says an editor of a popular fashion magazine in Tokyo. Born in Tokyo just before the end of the war, Kawakubo,

whose father was an academic

at one of Japan's most

universities, studied fine art before going into advertising. She opened Comme des Garcons in 1973, nearly a decade after the Olympics came to Tokyo and at a time

prestigious private

were enjoying the fruits of their country's growing economic success. More than two decades later, Kawakubo does not fail to surprise and delight her audience with innovative creations. Her recent.

departure from black to colour she has not used Comme des Garcon's trademark black in her past few collections shows Kewakuho breaking away from a trend she herself created, in further pursuit of innovation.

The achievements of women such as Ogata, Toyama and Kawakubo, have inspired younger Japanese women to seek an increasing range of opportunities which did not exist just decades ago.

Toyama, who acknowledges there is a pressing need to open up more opportunities to women and make it easier for them to balance the demands of a career with those of a family, is nevertheless hopeful about the future for women in

"In today's Japan, young women are much more energetic and unique than men. Society is changing, men are changing, too," she believes.

Certainly, the traditional view that an intelligent, ambitious woman does not make a good wife, may be less popular these days. particularly after the marriage of Princess Masako, a Harvard graduate and ex-foreign ministry bureaucrat, to the Crown Prince.

But from the point of view of many young hopeful Japanese women, change is clearly not coming fast enough. Each year, more than 500 women sign up with Pasona, an employment consultancy, in search of work in Hong Kong, where greater job mobility and a more results-oriented employment system is believed by many to offer better chances for female advancement.

■ Football • By Emiko Terazono

### Row over World Cup plans

Japan and South Korea will co-host the next world

Many Japanese politicians have been relieved by the recent decision by FIFA, the international football association, to appoint both Japan and South Korea as co-bosts for the 2002 World Cup football finals.

cal community had preceded last month's FIFA decision over who will host the 2003 games. The rivalry between Janan and South Kores had been intensifying, with the Korean government expressing full support for its nation's cause. World Cup fever took over Korea just before the decision was made, and Japanese politicians had expressed concern about a potentially huge outers in Korea if Japan was

The co-hosting decision has hence been welcomed by politicians as an opportunity for healing old wounds which stem from Japan's colonial rule of the Korean peninspla between 1910 and 1945 and a chance for both countries to work together in hosting one of the largest international

tournament finals in 2002

Jitters among Japan's politi-

appointed to host the tourna-

The decision provided a recent excuse for heads of both countries to hold a meeting to start preparations for the tournament. Although Mr Kim Young Sam, the Korean president, and Mr Ryutaro Hashimoto, Japan's prime minister, seem to have hardly discussed football, the recent meeting gave both sides a forum for rebuilding diplomatic relations which had soured over the sov-

ereignity of an islet and a way of helping to resolve long-held anger over the way Japan once forced Korean women into sexual slavery as "comfort women" for the Japanese army during World War Two.

Now, in sharp contrast to Japanese politicians, the country's football officials have taken FIFA's co-hosting decision as total defeat. Their disappointment was apparent during the press approuncement in Zurich of the association's decision where Mr Ken Naganuma - head of Japan's bidding

committee - looked as if he was going to hurst into tears. Prior to the decision, Korean government officials had privately suggested to Japanese counterparts a possible co-bosting. Japan's nationalistic press had called co-bosting the "devil's whisper, regarding the

ean football delegates who might be seeking a "safety net"

in the event that the Japanese Now that the FIFA decision has been announced, critics of the Japanese bldding team accused officials of ignorance of the politics within FIFA: cohosting was seen as a defeat for Mr Joso Havalance, the association's president and general secretary, who had

> Politicians and football officials clash over FIFA's decision on co-hosting World Cup

supported Japan its bid. The media's wrath aside, a partial hosting is better than nothing for Japan. The popularity of country's J-League, the professional football league which hecame a national obsession when It was launched in 1993, is now running out of steam. Attendance at its games are faltering as are sales of J-League retail

have been sliding to record lows. The new league had appealed to the young generation which had been looking for alternatives to professional baseball, a sport they regarded as slow and lacking in colour ful stars. The J-League, it was believed, would provide fans with big sporting personalities and exciting matches. But the early appeal has worn-off.

partly due to the failure of the

Japanese national team to make the 1994 World Cup

Games in the US. The Japanese

team suffered a crushing goal

in the last few seconds of the

qualifying games against Irao.

stadiums around the country

thus losing its place in the World Cup tournament. And while the Jananese team has just managed to qualify for this year's Olympics, a victory against other teams is not widely expected. A humili ating spate of defeats could

also cast a long shadow over Japan's football business. launched, tickets to football games were hard to come by with those for the stronger teams almost impossible to buy. Now, supporters are filling only about half of the stadiums with the weaker teams

Continued on next page

### Inquiry into latest financial upsets

Continued from previous page

made things worse by allowing

him to pile up losses Whether or not Mr Hamanaka really was acting alone, the first evidence of the official inquiry by six regulators in the three countries involved, Japan, the UK and the US, suggests that the group was especially voluerable.

Looking beyond Samitomo. common threads are discernible in the recent run of financial blunders. Misplaced trust in the rise in asset prices, a hangover from the boom years of the 1980s, is one such thread, suggests Mr Aldo Mik-uni, president of Mikuni Credit Rating, the only independent Japanese credit rating com-

may be that Japanese companies expect less of a hammering from their main shareholders when they make a blunder. Those shareholders are often their own banks, suppliers, or even members of the same keiretsu corporate family. Business relations, as much as earnings per share, are these shareholders' priority - and they are unwilling to let blunderers collapse or be taken over. This is especially true of Sumitomo, whose largest shareholders are six keiretsu cousins, holding 24 per cent of

the equity. Japanese trading companies pose a specific risk management headache. They are uniquely diversified, both by geography and sector, and have become more so over the its by expanding beyond their original export import businesses into a bewildering range of ventures from satellite television to power genera-

Sumitomo, whose corporate motto is "global mind, global reach", was the world's fourth biggest company by sales in 1994, and yet merely 408th in profits. To try to redress that imbalance, it has built up interests in mobile telephones. industrial parks, textiles, food, chemicals, oil, steel and drug retailing among others.

The finance ministry has the widest regulatory remit of any government body, yet its official are relieved to find this is the one financial upset for which they have no formal

ster their notoriously low prof- Bank of Japan, which has opened its own inquiry, hut only into the risk, which it believes to be insignificant. that financial institutions doing business with Sumitomo

might be harmed by the loss. All this suggests that more unexploded financial bombs could be lying, undetected, in other Japanese companies. Fragmented financial regulation, naive faith in individuals and asset prices and weak shareholder pressure all suggest that it could happen

Quite a few Japanese company presidents may be nervously scanning internal audits over the next few months, wondering what grim surprises are concealed in their dealing rooms and treasury



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■ Contemporary art • By Alice Rawsthorn

### Avant garde tradition

New venue features the work of influential Japanese artists, such as Jiro Yoshihara and Yoshishige Saito

Any art buff visiting Tokyo has bitherto had to race around the private art galleries to piece together a picture of the Japanese modern art scene. now they can bead straight for the oew Museum of Contempo-

rary Art. The museum, which opened last summer in a glacial building designed by the architects, Takahiko Yanagisawa and Kisaburo Kawakami, lies oo barren strip of land beside the waterfroot at Kiba Park in eastero Tokyo. It combioes examples of post-war Japanese painting and sculpture with works by western artists in a permanent collection and temporary exhibitions.

#### Opportunity

Arguably the museum's chief attraction, particularly to a for-eign visitor, is the opportunity to see the work of influential Japanese artists, such as Jiro Yoshihara and Yoshisbige Saito, who rarely exhibit in the

particularly Tokyo, where the pre-war art scene had the deca-deot flavour of 1920s Berlin and 1930s Paris, but until receotly cootemporary art was not taken seriously outside that small bohemian circle. This is partly because Japa-nese art historians have tended to coocentrate on the art executed before the Meiji era in

the late 19th century, when the country embraced Western industrial values, and hava made little attempt to interpret contemporary developments.
As a result, Japan's modern

artists have made little impact in the west, despite the fact that architects such as Tadao Ando and Arata Isozsaki are lauded for their ability to infuse modernist forms with a Japanese spirit, as are designers from Shiro Kuramata, to Rei Kawakubo of Comme des Garçons. Probably the bestknown Japanese artist interna-tionally is Yoko Ono, who was part of the 1960s Tokyo avant garde, but that is largely because she married the pop star. John Lennon.

One of the first attempts to stimulate more serious consideration of post-war art was a series of exhibitions on the Japanese arant garde of the

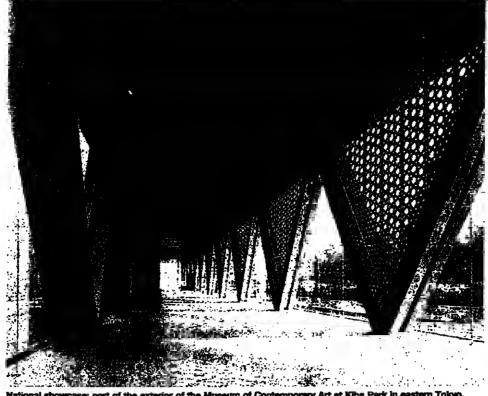
Japan has always been a strong avant garde tradition, the Tokyo Metropolitan Art Museum in Ueno Park during the 1980s. However, that venue was too small to show more ambitious presentations and the new museum has taken over the 3,000 works in its permanent collection and acquired 500 other pieces of its

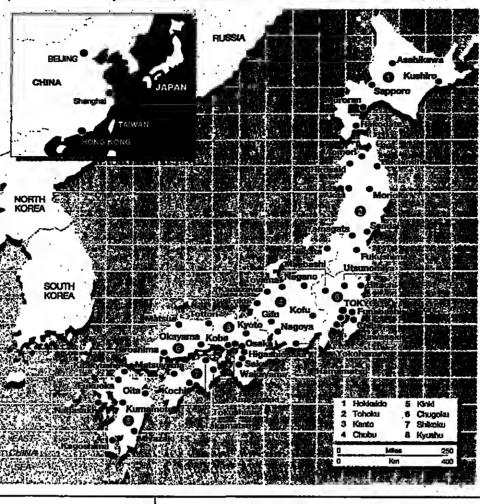
#### Assets

It now shows 150 pieces from that permaneot collectioo alongside temporary exhibitions, which this year include shows devoted to the work of the painter, David Hockney, and photographer, Cindy Sher-man, as well as modern architecture and urban theory.

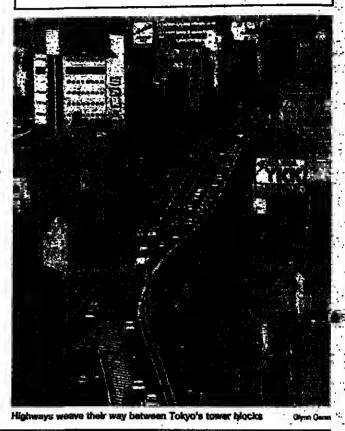
Another asset of the new museum is the selection of contemporary Western art taken from the permanent collection. Many of these works were receotly acquired and the Yen's strength has enabled the curators to add beautiful pieces from contemporary fig-ures such as Gerhard Richter and Anselm Kiefer, to those of the modern masters, Mark Rothko and Ellsworth Kelly.

The Museum of Contemporary Art is open Tuesday to Sunday at 4-1-1 Miyoshi, Koto-tu,





KEY FACTS ON JAPAN 377,800 sq km 1995 \$1-Y 94.02 1995' \$1=Y 108.90 THE ECONOMY 5,114 0.9 4,707 Total GDP (\$bn) Real GDP growth (%). 37,357 40,715 GDP per capita (\$). Annual change in: Consumer prices (%) indus'l production (%)..... Household disposable inc.(%)... Unemployment (%)... Reserves minus gold (\$bn). Money stock (an'L % change Stock market index\* (%). Current acct. balance (% GDP)... 2.2 110.4 Current account balance (Sbn)... 438.1 427,3 Exports (\$bn). Imports (\$bn). -332.4 Main trading partners (1995, %)' Imports 22,4 **Linited States** 10.7 andicated, 50 M2 - C.D.'s, j4 Grav



#### Dilemma over World Cup dates. Japan's football officials in Korea.

Continued from previous page

suffering severely. Although the J-League refutes claims that the league is going steadily downhill, it describes the initial hype over the football league as "over-done" -with the result that current popularity is inevitably coming down to more normal levels. Nevertheless, today's oumbers clearly indicate faltering popularity. Sales of paraphernalia, once worth Y30bn in 1993, are falling by a third.

Working groups in Japan, Korea and FIFA are now trying to solve technical difficulties which will arise from co-hosting. Choosing the venues for the games will be one decision which is likely to cause anxiety among the 15 Japanese and 16 Korean municipal candi-

will have a hard time selecting among the 15, since municipal governments have invested taxpayers' money in building stadiums and have also cootributed to the bidding cam-

#### Concern

this region provides. For fast, flexible service,

Other problems include deciding where to hold the final match, the expected disparities between admission and other fees between Japan and Korea, and what to do with visas for the fans,

Mr Shoko Kajiwara, general manager of Japan's World Cup bidding committee, recently expressed concero over how some Koreans would react at seeing information signs in Japanese - which are banned

A trickier question is whether the Emperor of Japan will participate in the event if the opening ceremony is held in South Korea. In the past, official visits by the Japanese emperor and empress have been cootemplated but subse-quently cancelled by the Imperial Household Agency, due to fears of angry outcries among

In spite of the various World Cup difficulties, one consola-tion may be that the co-hosts of the tournament will automatically receive the right to play in the 2002 tournament.

This fact will exempt both countries from having to play in the qualifying matches and may be the only way that Japan gets to play in the World Cup finals.

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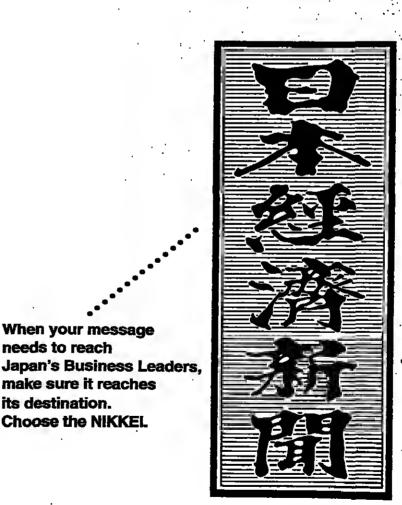




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IN HUNE AND



FINANCIAL TIMES FRIDAY JULY 19 1996

Bartolomé does not believe that family-friendly employ-

ment practices have emerged

as some sort of philanthropic

gesture by employers. He thinks they have much more to

do with the bottom line. The

potential loss of several thou-

sand pounds because of the

failure of an individual to set-

tle into a foreign assignment is

a powerful incentive for man-

agement to take an interest

in the personal lives of

The recognition of such

costs, said Bartolomé, speaking

at a Royal Society of Arts semi-

nar in London last week, has

for a partner ahead of a foreign

research there were fewer con-

flicts involving working part-ners, but their attitudes

towards domestic responsibili-

ties appear to have changed

surprisingly little as he has updated his work over the

he has not emerged in Barto-lome's studies. Men think that

women should devote a bigger

proportion of parental time to

the children. The average male

ome 27 years ago when Fernando Bartolomé,

de Empresa busmess school in Madrid, began studying the

way that executives balanced

their professional and private

lives, the prevailing attitude

among companies and employ-ees was that the two were not

- or should not be - related.

What an executive did outside

his work - and it almost always was "his" - was his

business and nothing to do

with his employer.
Today that view is changing

as the dividing line between

private life and working life

becomes blurred. Computer

technology, for example, enables work that could once have been completed only in

an office to be done at home.

While the executive is still usually male, a big difference

is that his wife or partner may

The emergence of women in

virtually every area of work is

continuing to have an impact

on employment policies. Multi-national compenies have been

made sharply aware that the

employee, male or female, can

be vital to the success of a

career move such as a foreign

be pursuing a separate career.

professor of manage-

ment at the Instituto

#### RECRUITMENT

**JOBS:** Employers are paying more attention to domestic lives

### Happiness starts at home

responsibilities for the underfives. The proportion of time that men said they would make available for fatherly responsibility increased as the

Executives are much more interested in children when they can play tennis with them, than when their children led to widespread adoption of the once rare "look-see" visit are little shit-making machines," he said. "At that age it is very tempting to dele-gate the job to the other part-ner in your relationship."

posting. When Bartolomé began his In spite of women's increasing involvement in paid work, he found that they gave very similar estimates when they were asked the same questions. "It means that, if these beliefs are very culturally rooted in individuals, they are going to change very, very slowly," he If the "new man" does exist

was not reasonable, he said, for men to argue that they spend too much time at work. When he examined how in Bartolomé's surveys thought he should be looking much time executives were spending at their jobs it

worked out at little over half their waking hours. He concluded that executives were mable to use the alibi of work to justify their lack of investment in their private lives. The reason that men devote little time to their families, be suggested, had much more to do with selfishness and unwillingness to spend time with

Bertolomě's included studies into the events that cause work-related worries to spill over into private life. He found three main causes. The first was moving employees to new locations. He found, from talking to multinational executives, that it takes up to two years for them to feel comfortable coping with the demands of a new foreign job. This, he said, was sometimes the point at which their

their children.

Another reason for work problems spilling over was "lack of fit" in a job with new responsibilities; it takes time

employers chose to move them

before you feel that you can do the job, enjoy it and take pride in it. This usually occurs in the first year after someone in a technical job is promoted to a managerial position.

The final cause was career disappointment among those who realise that they have gone as high as they are going to get in their professional lives. Some of these people compensate by expanding their out-of-work interests, many of which begin to resemble alter-

These may be the people who are beginning to do what Bar-tolomé urged all individuals to do - take more responsibility for managing their own careers. His broader studies suggest that managing lives and families is equally important. Perhaps we are entering the age of the holistic approach to life and work. • The continuing job-cutting

programmes among many employers, headlined in count-

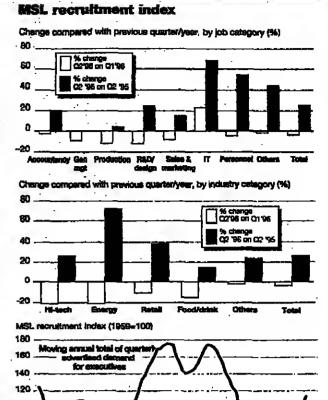
something of a paradox in the

recruitment activity among the ranks of senior executives continnes to suggest sustained husiness growth.

According to the latest quarterly index of advertised demand for executives compiled by MSL, the recruitment and human resource group, recruitment demand in the senior executive market has risen by 26 per cent on the same period in 1995.

The moving annual total, published here, has climbed consistently since its last suggesting sustained growth and confidence among UK businesses. Gary Long, MSL Group chairman, says: Business strategies are increasingly more concerned with growth and development than with curvinal and it is our expertation that the second half of 1996 will see e continuation in the upturn in recruitment advertising."

Richard Donkin



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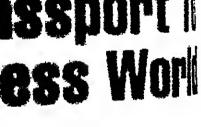
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Standard Chartered Bank has a significant and historic presence in India operating out of 24 offices in 10 cities. One of the key growth areas is the bank card (Visa. Mastercard) segment that operates in an industry experiencing growth of over 100% a year. The existing base of 1.5 million cards is expected to grow to 15 million cards in the next 4 years. Standard Chartered Bank is well positioned to be one of the main credit card issuers in the region.

#### Job Profile

The successful candidate will manage and control the full credit cycle including credit policy, credit operations, authorisation and fraud control as well as MIS generation, in a business that today has an 18% market share, a staff complement of 200, and a presence in 10 Indian metros. The business is ISO9002 certified. The primary challenge is to direct portfolio growth in a manner that identifies and maximises revenue opportunity, with the balance of risk, and process control and management.

#### Key Requirements

The candidate should preferably have a degree in accountancy or management, and must have had at least five years' experience in the risk management area related to credit card or retail financial services. The incumbent will be based in Bangalore, must have an understanding of the Indian market and possess excellent inter-personal and team management skills.

#### **Future Deployment**

This is a senior position in the Standard Chartered Group structure and a successful incumbent could expect in future, to take on responsibilities within the Asia Pacific region where the Group's principal strengths lie.

This position offers an attractive package. If you are interested in this challenging role, please apply to Jean Collins, Human Resources Department, St. Clements House, 27-28. Clements Lane, London, EC4N 7AP, within 2 weeks, enclosing a full c.v. and your salary expectations.

#### Standard & Chartered

The client, a leading fully integrated investment bank with significant global presence, is enjoying considerable growth and development within the Corporate Finance department. Ta consolidate this success and accelerate market penetration a number of key appointments have been identified.

#### Asst. Director c£65,000 Manager As part of the Financial Institutions Group, your. The role is an ideal opportunity for an experienced role will be both the origination of deals and the Financial Institutions specialist to move away from management of the transactions. Deal type are a purely execution role and descrip origination primarily M&A advisory across a broad sector, and deal management skills. Candidates will

spread including Banks, Building Societies and surers. You will be able to demonstrate a. significant track record of success in this area."

#### Asst. Manager c£42,000 A number of opportunities exist at this level dealing with a variety of industry and country A number of opportunities exist at this level. The organisation offer exceptional opportunities in dealing with a variety of industry and country develop a first class corporate finance career, sectors for candidates possessing 2 years+ Excellent training is supplemented with a variety

Executives to £35,000 corporate finance M&A experience and ideally deal spread together with a good volume of high ACA 1st time passes from one of the 'Big Six' profile transactions.' ACA 1st time passes or includence of the control of the big Six' profile transactions.' ACA 1st time passes or includence of the control of the big Six' profile transactions.' ACA 1st time passes or includence of the control of the big Six' profile transactions.' ACA 1st time passes or includence of the control of the big Six' profile transactions.' ACA 1st time passes or includence of the control of the big Six' profile transactions.

possess a proven track record of success in this

area sogether with a sound academic background

and preferably language skills.

In addition to attractive salaries all positions offer excellent beaus potential

and the opportunity for extensive career progression.

For further information and a confidencial discussion please contact Durid Goodrick or Julian Durey

#### Prime Executive

Bell Court House, 11 Blomfield Street, London EC2M 7AY Fax: ±44 (0)171 638 9667 Tel: +-14 (0)171 628 0770

#### FINANCIAL CONSULTANTS Projects in Developing Countries

#### THE FIRM

A consulting firm specializing in projects in developing countries involving the establishment and strengthening of financial institutions and capital markets, privatisation and public sector reform. The firm is associated with an international Group represented in several countries.

#### THE CANDIDATE

An experienced manager in the banking securities or insurance industry, having performed projects in operations, finance and/or accounting or finance, or having participated in projecte in privatisation or public sector reform. A university degree or professional designation is an advantage Langueges in addition to English also a benefit. Willing to work on short or long-term projects as a member of a project team. Compensation commansurate with the role to be performed on a

> Please send your resume in confidence to: Box Number A5122 Financial Times, One Southwark Bridge,

#### Full Charge Accountant/Controller

London, SE1 9HL

the Central Asian-American Enterprise Fund seeks "hands-oo" Accountant/Controller. ACLC extends small business loans in countries of Central Asia

The Asian Crossroads Loan Company ("ACLC"), a subsidiary of

and seeks Accountant/Controller experienced in banking/financial institution record keeping. Incumbent will reside in Uzbekistan with substantial travel to other countries in the region.

Ideal candidate will be finent in Russian and have several years of progressively responsible experience in hands-on bookkeeping. accounting, Accounts Receivable/Payable, loan income/payment processing, and PC LAN based accounting systems. Strong MS Word/Excel experience required.

This is single incumbent, hands-on position offering significant experience/responsibility for right individual. Significant growth and learning potential for enthusiastic, hard working individual. Minimum 18-24 month commitment required. CAAEF offers a comprehensive salary/benefits package but does not include spouse or dependent allowneces.

Interviews to be held in late July, Resumes can be faxed to ACLC at US Area Code 703, fax number 560-7531.

#### YOU HAVE A PROVEN TRACK RECORD IN SELLING

YOU HAVE AN ENTREPRENEURIAL SPIRIT YOU HAVE A GOOD UNIVERSITY DEGREE

YOU CAN BECOME THE MANAGER OF THE LOCAL

SUBSIDIARY WE PLAN TO SET UP IN LONDON.

We are the leading company in Proces in providing Financial dambenes on ex-sent management and research departments of Series, Brokers and Insurance con Founded I years ago we track European and US equity markets. To access the dam we have developed a high technology software package using Windows/Excal facilities which is updated by CD-Ross.

If you take up fits challenge and market this software <u>outbanively</u> in the UK we will office you a fixed income and high commission on sales. You will faine closely with our Paris team after receiving immustive product training.

A SIMILAR POSITION IS AVAILABLE FOR DEVELOPING OUR SPANISH MARKET.

Send resume to PT Box No. AS125. Pinancial Three, west Beidge, London SEI Btill or Sytvio Mories, Puz: 33 1 44 53 23 20.

# ASSISTANT MANAGER, BANKING

A major global private bank, with over 30 offices in 16 countries world-wide, is currently seeking to recruit an Assistant Manager who will assist with the management and development of the International Banking Services in the Isle of Man.

Candidates should have extensive experience of pashore and offshore international banking combined with a solid professional education to degree level, have ACIB or other equivalent professional qualifications, and be fluent speaking in both the French and German languages. In particular candidates need to demonstrate a high level of specialised knowledge in dealing with Fiduciary Deposits and products.

An attractive benefits package commensurate with a Leading financial institution will be offered. If you wish to be considered for this position please forward a detailed curriculum vitae, to arrive no later than Welfnesday 31 July, to:-

> Box A5123, **Financial Times** One Southwark Bridge London SE1 9HL

#### **Custody Product Development**

experienced Relationship Manager with an indepth Experience Actanonsup manager with an interptal basedge of Global Castody products and nurkets. The role involves deviang and marketing the Bank's Castody Services and Products to a broad range of clients, analysis of nurkets and the coordination of Sales and Relationship Management teams. Excellent career prospects and package.

#### Risk Manager

#### e£50,000

Suitably senior and experienced individual is required by a summy senior and experienced individual is required by a leading Gay Bank to undertake responsibility for both market and credit risk management. Candidates will be educated to degree level and possens an accountancy qualification, combined with no understanding of processing and resultation methodologies. Strong IT skills will be required to soccessfully axist with systems implementation.

#### Credit Manager c650.000

Prestigions International Bank seeks a degree educated individual with 5-7 years' credit analysis experience, covering the Corporate Sector. Duties will include detailed analysis of proposals, reviewing structured deals, managing documentation and counterparty exposure. The successful candidate will have strong analytical skills and possess the desire to work in a dynamic and changing environment.

#### Private Cilent Fund Manager C35,000

Cay based Bank seeks to recruit an individual with c.3 years' Lay passen, John, Reeks to recruit an individual with C.5 years, Private Client portfolio nurangement experience to Join a young, dynamic European team. Responsibilities will include the management of client finances, asserts and investment decisions within a multi-currency environment, Applicants must possess European language skills, and a familiarity with portfolio-calertin patters.

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Joslin Rowe Associates Ltd Bell Court House 11 Blomfield Street Loodon EC2M 7AY Telephone 0171 638 5286 Facsimile 0171 382 9417 A Member of the Blomfield Group

#### **ACCOUNTANCY APPOINTMENTS**

#### PINSENT CURTIS To £100,000 + bonus + benefits **Finance Director**

A new position with partnership status at the heart of one of the UK's leading national law firms with 650 staff and offices in Birmingham, Leeds, London and Brussels. The firm provides its corporate clients with the full broadth of partner-led legal advice in a cost-effective manner, whilst maintaining the professional disciplines and quality thresholds of the larger city firms. The age profile is young and the culture commercial, positive and unstuffy. Challenging remit to help steer the firm during a period of growth and development by providing the financial management framework to ensure efficient financial control and post-merger cost benefit.

THE QUALIFICATIONS

- THE ROLE Member of the Management Committee, responsible to the Senior Partner for the financial management and smooth dayto day administration of the business.
- Consolidate and centralise the support services departmentalising the level of their contribution to the partnership a
- the level of their contribution to the partnership and ise benefit from its major and continuing investments
- Provide financial input and contribute to strategic de business plans and budgets in the context of a rapidly changing legal market.
  - Leeds 0113 2307774 London 0171 493 1238 Manchester 0161 499 1700

Selector Europe Spencer Stuart

Thuns copy with full densits to Selector Europe, Sel. XLP1 (1997)2., 16 Constaght Place, London WZ 22D

Professionally qualified graduate with strong financial control, management accounting and information systems skills. Track record which demonstrates commercial acumen and success as a manager, problem solver and agent of change, probably in a professional services firm.

A self-starter with a hands-on approach, a real eye for administrative detail and the highest quality standards. Familiar with the selection and deployment of information

Enthusiastic, energetic and imaginative with the personality, intellect and statute to operate successfully at all levels in a

objectivity and inner steel to champion best practice.

amnership culture. Pirst-rate interpersonal, communications

#### c. £80,000 package European Distribution **Finance Director**

Realisation of the first phase of a stretching strategy for growth and geographic expansion has created a new role in this highly profitable £100 million+ turnover subsidiary of a major UK-quoted international group with a turnover approaching £2 billion. Demanding challenge for a talented finance professional to provide a solid foundation from which the business could double in the short term via organic growth and European acquisition.

- Creating a divisional finance framework to support operating company Finance Managers and provide consistent financial controls and reporting measures to enable further rapid growth throughout the European
- Leading best practice initiatives on broader commercial matters, e.g. profitability/working capital management to maximise current business performance. Evaluating and integrating cross-border acquisitions, liaising with Group and third party advisors.
- Developing the IT function to deliver cost-effective solutions to the operating companies. Leeds 0113 2307774

London 0171 493 1238

- THE QUALIFICATIONS Ambidous and diligent graduate Accountant, ideally with a second business qualification, aged early 30s+ Strong financial management and IT skills gained from a dynamic, global, blue-chip, multi-site manufacturing or distribution business. Fluency in French or German
- Quick-witted, 0exible and resourceful manager comfortable in dynamic, open and evolving management structures with first class interpersonal, leadership and negotiation skills.
- Commercially focused and able to make a management contribution across the business. Sense of humour and the ability and desire to progress in the medium term,
- potentially into general management.

Selector Europe Spencer Stuart

Picaro sepiy with full detalla to: Schengr Europe, Ref. F6179076L, 16 Connaeght Piece, London W2 2ED

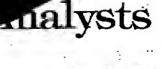
### Europe

South East or North West England Our client ie the European division of e global Cur client is the European division of a global consumer products company whose expansion in recent years has been outstanding. Annual sales, world-wide, are now in the region of \$14 billion. The potential for further growth, both domestically and throughout the world, has never been greater.

Agoinst This blackground, the company is looking to recruit a number of top quality ausiness Analysts to join the European business finance team.

The task is to provide business unit managers with sound commercial analysis of existing operations, to evaluate new business opportunities and to contribute to the development and implementation of tuture business and financial strategies ecross

Probably in your late 20's, you will be a graduate qualified accountant or an MBA end will already have had several years' experience within the



Birmingham

#### **Excellent Package**

corporate planning or finance function of an international manufacturing business.

A good communicator, orally and in writing, you will have proven ensigned and in writing, you will have proven ensigned and financial skills, combined with the self-confidence and maturity to operate effectively at all levels of the organisation. Experience of working in a continental European location would be a distinct advantage as would the ability to speak more than one European language. Fluency in English is essential.

This is an excellent career opportunity for high-potential individuals and it offers a remuneration package to be expected of a major multinational

Please reply in confidence, enclosing a full curriculum vitae, current salary details and quoting reference B1984, to:

Alexander Hughes Selection 58 St. James's Street, London SWIA 1LD

ALEXANDER HUGHES S E L E C T I O'N' A Company Member of the CPM Search International Network

#### COMPTABLE! CONTABILE! BUCHHALTER!

North West or Nottingham Based

c£30.000 + Car + Benefits

We are sourcing high calibre linguists for our client who is a fast moving, market leading, blue chip organisation. With up to three years post qualification experience, you will be a chartered accountant with a strong academic record and natural linguistic flair.

The role incorporates an interesting variety of tasks:

- Project work.
- Secondments.
- Operational review.
- Special investigations.

A line role within a maximum of two years is guaranteed, either UK based or overseas. Although relocation is not necessary, you will be required to be mobile within the job, as you will be working within an operational trouble-shooting facility. You must be an innovative and confident individual and be seeking a challenging first move from practice.

If you feel you have the qualities required, please telephone Lucy Blakemore or Anita Allison on 0161-831 7127. Alternatively, send your CV to them at the address below.

FMS. Amethyst House '28 Spring Gardons, Manchester M2 IEA Tel: 0161-831 7127 Fax: 0161-832 9123 BMail: fmam@psd.co.nk





We have offices in Loadon, Birmingham and Manchester

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#### **EXCITING DEVELOPMENTS IN EASTERN EUROPE**

This c.23bn turnover, household name retail organisation is planning eignificant expansion of its existing business in Eastern Europe, through both managed stores and tranchises. These two key appointments are designed to ensure that commercial opportunities are exploited to the full and controlled through strong local and international reporting systems.

#### FINANCE DIRECTOR FINANCIAL CONTROLLER to £80,000

+ executive benefits + bonus

contribution in this position, you should be able to offer:

- an exceptional record of commercial success at
- a broad capability in finance, Π, asset management and fiscal/legal issues
- a determined, assertive, influential personality

International experience of complex multi-site operations, possibly including retailing, franchising and consumer brands, would be of particular interest. You will work from a UK base with extensive overseas travel. Ref: 889 ... or other foreign language is a plus.

### to £40,000

+ expatriate benefits + bonus

This is a critical, high-profile role. To maximise your The accent here is on safeguarding the company's assets while achieving the highest standards of information integrity. You will be skilled in developing and managing:

- robust, responsive reporting and control systems
- · dual currency accounting systems
- \* committed, competent support teams

You will be confident and adaptable, anjoy the challenge of an unfamiliar culture and thriva in a fast-moving, customer-focused environment. You will be based overseas on a full expatriate package. Slavic

The company offers outstanding prospects for further career growth across a number of diverse business divisions, management disciplines and international locations.



THE GRAFTONS, STAMFORD NEW BOAD. ALTRINCHAM, CHESHIRE WALA IDQ



Please send your CV, including latest salary, to Dudley Harrop at Ashley Search & Selection, counting the relevant ref. no.

#### FINANCIAL CONTROLLER

#### OUTSTANDING OPPORTUNITY FOR BUSINESS FOCUSED ACCOUNTANT

CUMBRIA/LAKE DISTRICT

c. £60,000 + BONUS + BENEFITS

- Group comprising leading Life and General Insurance companies in the UK and Republic of Ireland. Following. its recent UK flotation it is set to play a key role in its parent group's plans for further expansion. With a turnover in excess of £400m, its strong profit performance reflects a focus on quality and customer service, and continuing investment in leading edge technology.
- Reporting to the Finance Director and with strong links inm the business, your brief is to ensure the function is seen to add value and contribute to overall business performance.
- Wide ranging and challenging role covering planning and performance analysis, statutory accounting, financial comrol, cash management and treasury.
  - Picase apply in writing quoting reference 1097 with full career and salary details to: White-head Selection Limited Tel: 0171 290 2043
- UAP Provincial Insurance is part of a publicly quoted Probably in your thirties, a bright, graduate calibre qualified accountant, with strong financial and management accounting experience gained within a progressive blue chip company. Good intellect with rounded business awareness and a record of enhancing business performance and efficiency.
  - · Previous service sector experience is not a prerequisite, but must be commercially orientated with strong analytical skills, gained in an operational environment with a rigorous approach to quality.
  - · Ambitious, focused and energetic, with a proactive, Probust but diplomatic approach; must promote high standards and set stretching objectives. Good presence, a team player who is credible at all levels within an organisation, seeking a stimulating environment in



### CONTROLLER - GROUP ACCOUNTING

LOGISTICS

#### ATTRACTIVE PACKAGE + CAR

NORTH WEST

This European group of businesses, with a turnover in excess " and increasing efficiency. of £500m is a market leader in logistics solutions. The profitable \_\_\_A Chartened Accountant with good man management experience group is achieving growth organically and through selective and a detailed awareness of computer systems, you must have acquisition.

a team of 30 people and carry full day to day financial realistic career progression for the right individual. management responsibility for the running of the centre. The business units currently administered have a turnover in Please send a CV to Howgete Sable & Partners, Arlowight House, excess of £250m. You will be expected to bring a fresh Parsonage Gardens, Manchester M3 2LF. Tel: 0161-839 2000, commercial outlook to improving the service to business users Fac 0161-839,0064, quoting ref: FT.234W.

which to develop.

excellent communication skills and the ability to implement Heading up the Group Accounting Centre, and reporting change. The successful candidate will have no less than five years to the Group Financial Controller, you will be managing post qualification experience. This exciting opportunity offers



#### **Howgate** Sable & PARTNERS

EXECUTIVE SEARCH AND SELECTION

# FINANCE DIRECTOR

An exciting end challenging new role has been created in one of the most beautiful countries in Southern Africa.

Working for one of Botswana's brand leading food manufacturers the Finance Director will have total responsibility for the financial affairs of a highly profitable US \$44 million Group. Operating companies activities include:

- the manufacture and sale of wheat flour, pasta and biscuits
- the packaging of grain products the pre-packaging of salt, rice and beans
- the manufacture of a ranga of bakary products
- the manufacture of woven polypropylene Applications are sought from UK Qualified Accountants, with appropriate experience, Accountants, with appropriate expensive Executive. Square, London WC1A 2LJ.

BOTSWANA

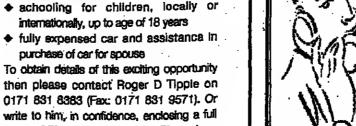
based in Ramotswa, a short distance from Gaborone the capital of Botswana. An attractive expatriate package will include: ...

- £60,000 full relocation costs PACKAGE
  - full housing allowance
  - ◆ 25% bonus on completion of contract (tax free) annual salary review

  - internationally, up to age of 18 years : - ◆ fully expensed car and assistanca in

To obtain details of this exciting opportunity then please contact Roger D Tippie on 0171 831 8383 (Fax: 0171 831 9571). Or write to him, in confidence, enclosing a full c.v. at CEDAR International, 15 Bloomsbury







#### CHEF ACCOUNTANT

#### £60 - 70,000 + EXECUTIVE BENEFITS

Established in 1983, we are a leading service company within the oil industry. Our main activity is the procurement of goods and services for the Libyan oil sector, totalling about £400 million per annum. Subsidiary activities include the recruitment of personnel for employment in Libya, and sourcing educational programmes for the training of Libyan staff in the UK and elsewhere.

We wish to appoint a Chief Accountant, to replace the present incumbent who is retiring.

You will have a financial and accounting background with at least five years' management experience, and will have worked in the oil and gas industry preferably in Africa or the Middle East. Experience of dealing with the Arab husiness world is essential. The position reports directly to the Chief Executive in London, and will have responsibility for an accounting/treasury function of some 40 people. Tha role will include active management of accounting procedures and controls, treasury activities and IT systems. There is extensive liaison with client companies in Libya and also related group companies in the UK, Cyprus and Canada, engaged in oil and gas project management, and applicants must be willing to travel when required.

The rola thus calls for a mature individual who is able to combine diplomacy needed in client liaison with a pragmatic approach to problem solving. Our preferred age range is 40-50.

Please send full career details, including current remuneration and daytime telephone number to Gerald John, Head of Recruitment and Personnel, Jawaby Oil Service, 15-17 Lodge Road, London NW8 7JA.

JAWABY OIL SERVICE

#### **CORPORATE FINANCE DIRECTOR - FOODS**

**Excellent Tax Free Package** 

The Company

Middle East

Already one of the most successful, fast growing Food Groups in the Middles East, our client has a wide portfolio of businesses principally in the Middle East, Africa and Europe, they are destined to become one of the worlds major producers of food products by the year 2000.

#### The Position

- A high profile role directing and managing group
- Developing and implementing financial strategy.
- Actively supporting international growth through the existing business, new ventures and acquisitions.
- Reviewing developing and implementing a financial management structure to underpin this growth whilst maintaining tight financial controls.
- As a key member of the mangement team be expected to provide a high level of support to fellow board members.
- The Person
- Professionally qualified with 10 years experience in major international FMCG manufacturing, preferably in the food sector.
- First-hand experience of overseas operations preferably including some time in the Middle East.
- Experience of acquisitions and the monitoring of satellite operations.
- Able to manage change with confidence.
- Qualities Innovative, resilient, persuasive, tenacious, having outstanding communications skills and a high degree of computer literacy.

Excellent analytical skills and an ability to contribute to the

Good presentation skills and service and quality orientated.

· Qualified accountant, finent in Durch and English.

with an ability in manage teams.

Please send a full c.v. quoting reference FD007236 to: Group Personnel Director, C/o Trulink Appointments, Witlow House, PO Box 422, Chalfont - St. - Giles, Bucks. HP8 4AT Fax +44 (0) 1753 553455.



#### FINANCE & OPERATIONS CONTROLLER

Excellent package

Quaker Oats is a large multi-national US corporation with worldwide sales exceeding \$6 billion in 1995. Quaker is a key player in the European cereals market and products include Cruesti, Sugar Puffs, Harvest Crunch, Quaker Oats, Crakes and Solgryn. The Financial Controller for Holland reports into the Plant Operations Manager with a secondary report into the European Controller in the UK, and has a very high profile in the business. Due to committee restructuring across Europe the need has arisen to recruit a highly capable thei m act in a financial and management capacity m add value to this growing business.

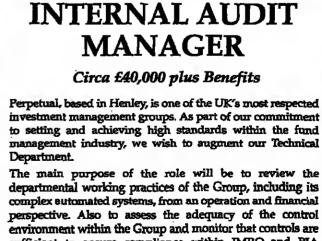
Key Requirements:-An understanding of manufacturing operations and supply

- Full auronomous control and management of the finance
- Budgets, forecasts and variance analyses. Enhance the plant's success through committee in

Holland

- Improvement pro Provision of mar
- A key member of the Plant Management team supporting
- the business process. Suitable candidates will have at least three years exp
- - standard costing, controls and financial/management accomming, excellent for candidates keen to progress. Please send your CV in Josephine Ettimon, Morgan McKinley Asso istes, Ruskin House, 40/41 Museum Street, London WC1A LLT. Tel: +44 (171) 404 4100. Fax: +44 (171) 404 4334.





to setting and achieving high standards within the fund management industry, we wish to augment our Technical The main purpose of the role will be to review the departmental working practices of the Group, including its complex automated systems, from an operation and financial

perspective. Also to assess the adequacy of the control environment within the Group and monitor that controls are sufficient to ensure compliance within IMRO and PIA regulatory environments. The individual we are seeking will be given every

opportunity to exhibit their technical and personal skills in a high profile department within a market leading fund management group. They will liaise closely with the Managers in the department, report to the Technical Director and build a team of three staff.

If you believe you have the necessary skills to make a positive impact within this highly professional and personal environment please send your curriculum vitae, quoting Ref.

#### SAMMONS ASSOCIATES

Executive Search & Selection Poupart House, 46 Fish Street Hill, London EC3R 6BR Tel: 0171 293 7040 Fax: 0171 623 6011



#### **APPOINTMENTS** WANTED

SWITZERLAND 4 NIOR FIFTD MANAGER (45 cost with many years varied world

Write to Bez AS639, Figurated Times, One Southwark Bridge, London SE1 9811.

#### APPOINTMENTS **ADVERTISING**

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For further information

edition

please contact: **Toby Finden-Crofts** 

+44 0171 873 3456

### AMSTERDAM-THE NETHERLANDS EUROPEAN MANAGER FINANCIAL SYSTEMS IMPLEMENTATION

Our client is the European Head Office of a US multinational, one of the major players in the logistics service industry, with operations in the United States, Canada, Mexico and throughout Europe.

As a result of strong expansion in the European operations, they have an immediate need for a high calibre European Manager Flnancial Systems Implementation for the centralised European Finance department. Reporting directly to the European Financial Director, this position offers a high degree of responsibility and exposure to executive management. Career development opportunities are excellent.

The main responsibilities will be:

management of highly skilled and motivated team

- planning, project management
- European coordination and strategic management of the Financial systems
- continuous optimization of procedures, business process improvement
- ongoing liaison role with the user Community
- development of automation to streamline the accounting closing process

The successful caodidate will need to be a qualified accountant (RA/CPA/ACA) with at least five years relevant experience working for one of the 'Big Six' and/or a multinational. There is a strong preference for candidates with a strong financial systems background in a client-server environment with US GAAP knowledge. This individual must have strong analytical and

communication skills in addition to proven management qualities and a drive for results. You must be able to work under pressure, to right deadlines in order to gain the respect and confidence of senior management. The business language is English, but a second European language is desirable. Furthermore he/she should be prepared to travel internationally.

To express your interest in these opportunities, please send, fax or E-mail your updated curriculum vicae to: Elisabeth M.M. Huigen, Robert Walters Associates. 'Rivierstacte', Amsteldijk 166, 1079 LH Amsterdam, The Netherlands. Tel: 00-31-20-644 4655, E-mail: elisabeth.huigen@robertwalters.com or Fax: 00-31-20-642 9005.

ROBERT WALTERS ASSOCIATES





### Group Operations Executive

WEST END C.£45K PLUS ATTRACTIVE PACKAGE

Our client, Pantheon Holdings, is a highly dynamic independent investment management group, specialising in investing in private equity funds worldwide. With offices in London, San Francisco and Hong Kong, they currently have over \$1 billion under advice and management.

Due to continuing success, the company requires a proactive and commercially aware Group Operations Executive. Reporting directly to the Group Finance Director, your prime responsibility will be to review and develop business systems and practices across the Group. As a key member of the head office team, you will be expected to make a significant contribution to the overall development of the business.

It is essential that you are computer literate and have "hands on" experience of back-office operations. Demonstrable success of designing and implementing business systems, ideally within a service orientated niche organisation, is required. The ability to assimilate key information quickly and communicate fluently, both orally and in writing is also important as are excellent interpersonal skills and the capacity to operate effectively within a small international team.

If you are a self motivated and enthusiastic individual and can rise to the challenges of this exciting environment, then please write enclosing full personal and career details to: Suzanne Dobinson, Management Consultancy Division. Robson Rhodes, 186 City Road, London ECIV 2NU.

ROBSON RHODES

#### **APPOINTMENTS ADVERTISING**

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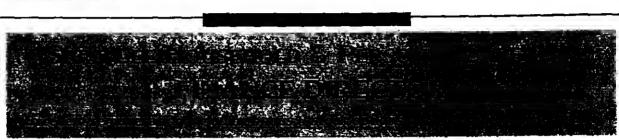
edition

every Friday.

For further information

please contact:

**Toby Finden-Crofts** +44 0171 873 3456



Sara Lee Household & Personal Care UK, part of the Sara Lee Corporation of the USA which has global sales of \$18 billion, is a market leader in its sector with sales approaching £100 million in its UK and export markets. The company manufactures and markets a prestigious product range which includes Badedas, Brylcreem, Radox, Showerfresh, Klwi and Vapona. An exceptional Finance Director is now sought to join the UK management team. Opportunities for career development, whether in the UK or elsewhere, with this first-class, strong growth company are excellent.

- Report to the Managing Director with strong functional dotted line to the divisional headquarters in Utrecht and fiaison with other Sara Lee UK Finance Directors.
- Responsible for the financial function and for the
- information technology/business systems group. Produce the company's annual and long range operating plans.
- Contribute to overall business policy formulation, strategy and operating decisions as a member of the Executive

Please send your CV with current salary details to: Geoffrey Mather, K/F Associates, 252 Regent Street,

#### The Requirements

- Must have a relevant accountancy qualification and preferably a university degree.
- Demonstrable track record of senior level financial planning and control in FMCG sectors and manufacturing
- Strong team player with an outgoing personality.
- Language skills (e.g. second European language) would be

London W1R 6HL quoting ref: 10186/B. Alternatively send by fax on 0171 312 0020 or e-mail to cv@kfaeuropc.com

Internet Home Page: http://www.kfaeurope.com/kfaeurope/

K/F ASSOCIATES

Price Waterhouse



Mai 2 (2027).

# Internal Auditor with personality

#### Mission Impossible?

c. £40,000 + outstanding benefits

We have been told that it's a bit of a contradiction in terms: they keep telling us that we can have one or the other, but oot both; that audit training is best done at Clapham Junction; that an auditor's preferred dress includes something rather sensible and waterproof...

We don't believe them. We know you're out there somewhere. Prove us right. Those of you who are happiest with your nose buried in a technical manual will not, on this occasion, find your way onto our shortlist. If, on the other hand, you are a charismaok and people-oriented audit manager who knows how to achieve positive change, we should talk.

You don't perhaps see Audit as a career for life, yet you certainly do see its immense value as a business tool - and have a talent for demonstrating and communicating that conviction to staff at every conceivable level.

So consider this rare challenge, which requires you to raise the profile and revitalise the fortunes of a strong but misunderstood audit department by re-educating and redirecting those within and without it. Specifically, you will need to identify new internal controls, train and develop your own team, and prepare and achieve your annual plans.

An inspiring and business-oriented professional, you must have a solid audit background - ideally gained within financial services, but not within a dightly

#### Central London

regimented environment. As well as an accountancy qualification and some systems experience, you would benefit from some consultancy exposure and a first-hand knowledge of implementing change. Above all, you are happy to stand (and rise) by your convictions · without constantly resorting to any manual.

In return we offer the opportunity to run your own show at the heart of a company that believes in itself and its future direction; one that is committed absolutely to its clients, but recognises also that our staff are our lifeblood, and encourages teamwork with an open, participative management style.

If you feel that you can match our expectations and put the anorak cliche to the sword, write to our advising consultant, David Hunter, quoting reference L/1664, at the address below.

Executive Search & Sciention. Price Waterhouse, No 1 Londoo Bodge. London SE1 9QL

Fax: 0171 403 5265. B-mail: David Hunter@Europe.notes.pw.com

# Manufacturing Finance

### Global role -European base

c£80,000 + Benefits

This is an exceptional worldwide role based in Switzerland for a Finance Manager with substantial manufacturing cost control and analytical knawledge gained in an fmcg or process industry

The person appointed will head a small team and will be responsible for praviding financial support and guidance to manufacturing management an a glabal bosis; developing new management tools to monitor production costs and to fundamentally re-approise the cost base; praviding financial information and guidance to the group optimising global manufacturing strategy; developing the concept of activity based management and activity based costing; and providing technical support and training to the

controllers at manufacturing plants.

Candidates must be University Graduates with a recognised costing qualification and the stature to operate ocross the upper echelons of a major multi-national. At least 10 years post qualification experience gained in the manufacturing arm of a relevant multinational, including the manufacturing plant controller role are essential. The obility to speak a second European language, preferably German, and experience of operating in more than one country are also needed. Salary will not be a limiting factor for the night candidate.

Age guideline 40-45. Please reply in confidence quoting ref. L613 to:

Brian Mason Mason & Nurse Associates 1 Lancaster Place, Strand London WC2E 7EB. Tel: 0171-240 7805.

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# Support Manager

#### Central London

Our client is a major force in the global market for the provision of accounting services and management consultancy. The continued success of their consultancy operation is only possible because of constant development and improvement of internal financial reporting and the co-ordination of support services within the business. This role plays an essential part in this process.

Key responsibilities of this role:

- Provision of management information eg. complex resource planning, utilisation and forward revenue forecasting against budget.
- Assisting consultants in accurate and timely assignment planning.
- Liaison with the finance department in reference to billing, cash collection, consultants time-sheets and
- Presentation of analyses with comm to senior consultants and partners.

#### c £35,000 + Car + Benefits

Managing support staff including development and the appraisal process.

The successful candidates

- Educated to degree level and likely to be over
- At least part qualified in any recognised accountancy qualification, the preferred candidate will have a good understanding of service culture. A proven ability to interpret management information
- and highlight priority actions will be paramount.
- Strong communication skills, tact and persistence will prove key personality traits in this demanding role.
- A familiarity with various PC systems and excellent PC skills are essential. sted applicants should apply in writing to Guy Stacey at Michael Page Finance,

Page House, 39-41 Parker Street, London

WC2B 5LH, quoting reference 29994.

Michael Page Finance

